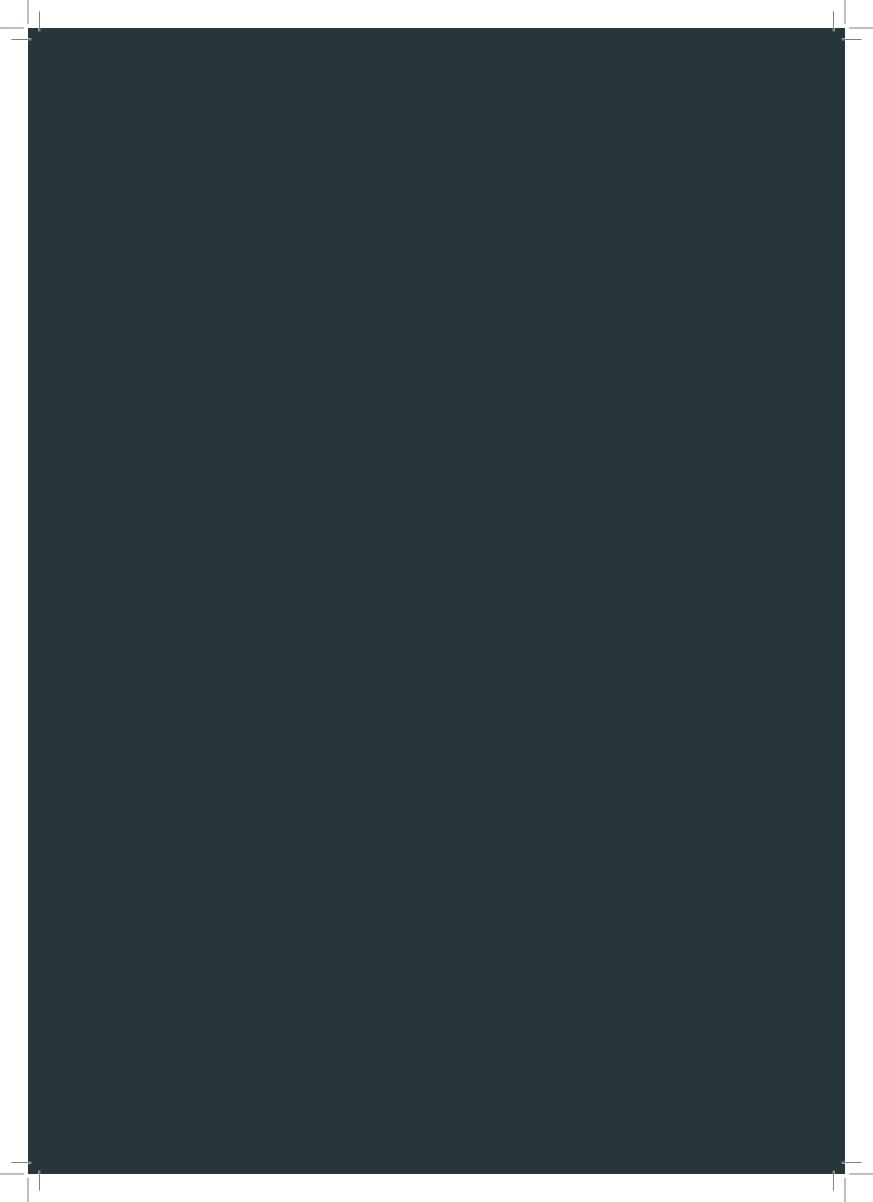


# Annual report 2022/23





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# Introduction

# Welcome to the 2022/23 annual report and accounts of the Shropshire County Pension Fund

# This year's fund information

£95

million

£2.244

billion

3.5%

2.4%



Fund value decrease



Total fund value



Fund value decrease



Above benchmark

The Shropshire fund decreased in value by £95 million in 2022/23 to be valued at £2.244 billion at the end of the year. The fund decreased in value by 3.5% over the year but outperformed against its benchmark by 2.4%. Financial markets across the world were very volatile during 2022 due to the war in Ukraine, high inflation, rising interest rates, high energy prices, cost of living crisis and impact of the mini budget announcements. Equity and bond markets in particular produced significant negative returns during 2022 resulting in the decrease in the fund value during the year.

However, the Shropshire fund had positive investment returns in a number of asset classes. The strongest returns were generated in infrastructure by Global Infrastructure Partners which generated excellent returns of 20.4%, property debt delivered returns of 4.9% and the fund's private equity manager produced returns of 4.3%. Insurance-linked securities and hedge funds also delivered positive returns in a difficult market environment. The active global equity portfolio generated returns of 1.4% and one of the absolute return bond managers delivered 1.2%, these are the reasons the fund performance was above benchmark during the year.

The Pensions Committee determine the strategic asset allocation for the fund. This outlines the proportion of assets that the fund invests in equities, bonds and alternative assets such as property and infrastructure. This is the most important decision that the committee makes because it has the biggest impact on the long-term returns of the fund. The committee undertook a series of investment strategy training workshops during 2022/23 before agreeing

a revised strategic asset allocation in June 2023. The revised investment strategy has started to be implemented during 2023, the remainder will be implemented once new funds are launched at LGPS Central later in the year or early in 2024.

The Pensions Committee undertakes thorough monitoring of the fund's investment managers and is prepared to make changes in response to investment underperformance or new investment opportunities.

The fund undergoes an independent actuarial valuation every three years. The last actuarial valuation was conducted at the end of March 2022, identifying that the fund had a funding level (the relationship between estimated future pension payments and the funds held to pay for these pensions) of 100% using the fund's standard assumptions which was an increase from 94% at the previous valuation in March 2019. This is the first time for over 23 years the funding level has been 100% at the valuation date which is really positive news. The results of the 2022 valuation were communicated to all employers in November 2022 and revised contributions were agreed with employers for the next three financial years commencing from 2023/24. Due to some of the individual employer decisions made as part of this consultation process the official funding level signed off by the actuary as at 31 March 2022 was 99%. The next valuation will be undertaken on 31 March 2025.

In October 2022, we appointed to a new senior position within the Investment Team, Pension Investment & Responsible Investment Manager, who will be key to addressing responsible investment issues, including climate change and assisting in the fund's aim to meet its net zero target by 2050 or before.

The fund was recognised as a tier 1 signatory to the Stewardship Code, the highest rating given by the Financial Reporting Council, which is very positive news. The fund applied to become a signatory to the revised Stewardship Code in May 2023 and is currently awaiting the outcome. This confirms how seriously the fund continues to take responsible investment and environmental, social and governance issues. In 2020, 2021 and 2022 the fund commissioned its pooling company, LGPS Central Limited, to undertake an in-depth review of the fund's exposure to financially material climate-

related risks and opportunities. The climate risk reports included both climate scenario analysis and carbon risk metrics. The fund also published its third Task Force on Climate-related Financial Disclosures (TCFD) aligned report in December 2022 showing a 46% reduction in the carbon footprint of the equity portfolio compared to 31 March 2020. The fund was one of the first LGPS funds in the UK to publish its public TCFD report, this included a number of recommendations which the fund implemented during 2022/23. Further details relating to this and the significant progress which has been made during the year with regards climate risk monitoring, setting a net zero target, responsible investment, climate risk training and the fund's carbon footprint are included within the corporate governance section of the annual report.

During the year there was a change in the role of Scheme Administrator (or LGPS Senior Officer). This responsibility was delegated from the Executive Director of Resources to the Head of Pensions. The fund's independent advisor, Roger Bartley, retired on the 31 March 2023 after advising the fund for over 20 years. He will be sadly missed, we wish him all the best for the future and thank him for his valuable contribution over many years. From the 1 April 2023, the newly appointed independent advisor is Philip Hebson who also comes with a wealth of LGPS investment experience.

The Shropshire fund continued to work with eight other funds in the Midlands region during the year. LGPS Central Ltd has been established to manage investment assets on behalf of its eight Local Government Pension Scheme (LGPS) funds across the Midlands region. It is a multi-asset manager, investing up to potentially £55.3 billion of assets (£26.4 billion invested as at March 2023), on behalf of 900,000 LGPS members and 2,500 employers.

LGPS Central Ltd is jointly owned on an equal share basis by eight pension funds and is a Collective Portfolio Management Investment Firm (CPMI) regulated by the Financial Conduct Authority (FCA). The participating pension funds are Cheshire, Derbyshire, Leicestershire, Nottinghamshire, Shropshire, Staffordshire, West Midlands and Worcestershire. West Midlands Integrated Transport Authority (ITA) Pension fund will also be an investor, but not a shareholder, with its shareholder rights represented by West Midlands.

The key objectives of LGPS Central will be to deliver cost savings and improve risk adjusted investment returns after cost, enable access to a wider range of asset classes for the participating pension funds, and to ensure good governance. LGPS Central manage a wide range of asset classes, employing a mix of internal and external investment management. The majority of assets under management are structured in an Authorised Contractual Scheme (ACS), itself regulated by the FCA, in addition to other pooled investments held in alternative structures. The company has been formed to act as an Alternative Investment Fund Manager (AIFM) to allow the participating LGPS administering authorities to pool their respective investments.

The governance structure for LGPS Central has been agreed by all partner funds. The LGPS Central Board and Executive Committee are in place. There are currently 77 permanent staff and a number of additional appointments were made during the year, including the appointment of two more staff within the Responsible Investment Team, Head of Stewardship, Senior Stewardship Analyst, Private Markets Operations Manager, Chief Stakeholder Officer and a Chief Legal, Compliance and Risk Officer. More appointments are expected to be made during 2023 to fill the remaining budgeted posts. In addition, a third graduate recruitment programme was launched in 2022 and recruited to following on from the success of the first and second programmes.

Regular investment pooling meetings continue to be held with representatives from each of the eight LGPS funds. The Practitioners Advisory Forum, which is made up of s151 Officers and senior pension managers from each fund, are updated regularly on the progress made and key developments of LGPS Central. Meetings of the Shareholders Forum, which is made up of one elected member from each fund, have been held during the year to approve key decisions. The Joint Committee, which is also made up of one elected member from each fund, has also met twice during the year to discuss any client related investors issues. The current Chair of the Practitioners Advisory Forum, which rotates between all eight partner funds, is the Head of Pensions - LGPS Senior Officer of the Shropshire County Pension Fund.

LGPS Central Ltd is responsible for a number of advisory and discretionary mandates on behalf of its partner funds. Working with our partners to develop and implement our revised investment strategy will continue to be a major strategic focus for the fund over the next year. In May 2022, £120 million was transitioned into LGPS Central's active global sustainable equity sub-fund. Further assets are expected to transfer during 2023/24 into an investment grade corporate bond fund and increased allocations to private markets i.e. infrastructure, private debt and private equity.

Over the last twelve months, The Pensions
Administration Team have ensured the benefits it
looks after for scheme members are paid accurately,
on time and in line with scheme regulations. To
effectively administer the Local Government Pension
Scheme for members, the monthly data provided by
employers is essential and fund officers continued to
monitor the timeliness and accuracy of submission of
this data.

During 2022/23, Covid-19 restrictions eased but the team mainly continued to work from home. Monthly team meetings have continued virtually but there has been a need to bring staff together occasionally in person to work collaboratively or to induct new team members. In November 2022, an away day for all team members was held at Shirehall aimed at supporting staff to continue working remotely due to a lack of available office space at Shirehall for all council staff.

All key administration tasks are performed while remote working and the team have continued to deliver an effective service. To embed new members of staff and grow individual knowledge, e-learning training and online knowledge hubs have been utilised. All regulatory deadlines were met, including issuing annual benefit statements, P60 documents and pensions savings statements by the statutory deadlines and reporting to Pensions Committee and board continued. During the year, the team continued to progress work on the McCloud remedy by undertaking data analysis. Several policies were reviewed and updated in line with statutory guidance and the team's working practices.



Key fund investment issues and pension administration updates continue to be available to members on the fund's website. Meetings continue online for scheme employers and the public parts of Pension Committee and Pension Board meetings continue to be live streamed. The Pension Administration Team are also available for one-to-one meetings either online or face to face if required. In March and April 2023, the team hosted four webinars; 'Get to know your pension'. Active scheme members were invited to join one of the hourlong webinars to find out more about the Local Government Pension Scheme and the benefits of being a member. These were received well by the membership and an increase in registration numbers for 'My Pension Online' in March and April was experienced following them.

The information above and other developments are all covered in more detail on the following pages. We hope you find the report interesting and informative. As always, we welcome your feedback on the report and indeed, on any aspect of the scheme's activities.

If you wish to make a comment or if you have any questions, our contact details are given on the back page of the report.



**Justin Bridges** 

**Head of Pensions LGPS Senior Officer** Shropshire Council



**Thomas Biggins** 

**Chair of Pensions Committee** Shropshire Council

# Scheme management & advisors

### Administering authority

# **Shropshire Council**

Abbey Foregate SHREWSBURY SY2 6ND

### Scheme administrator

### Justin Bridges

LGPS Senior Officer

# **Shropshire Council officers**

### Peter Chadderton

Pensions Investment and Responsible Investment Manager

# James Walton

Executive Director of Resources (Section 151 Officer)

## **Justin Bridges**

Head of Pensions - LGPS Senior Officer

# Debbie Sharp

Pensions Administration Manager

## **Ed Roberts**

Fund Accountant

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# Columbia Threadneedle

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# Limited

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# Legal & General

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# LGPS Central Ltd

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## PIMCO Europe Ltd

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## Securis Investment Partners

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# T.Rowe Price

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# Custodian

# Northern Trust

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# Roger Bartley Philip Hebson

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# NatWest Bank

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## **Auditor**

# **Grant Thornton UK LLP**

103 Colmore Row BIRMINGHAM B3 3AG

# Legal advisor

# **Shropshire Council**

Legal Services

# **Eversheds Sutherland** (International) LLP

115 Colmore Row Birmingham, **B3 3AL** 

### Actuary

### Mercer

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### **AVC** providers

# **Prudential Assurance Company**

Ltd LANCING BN15 8GB

### Utmost Life and Pensions

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# Responsible engagement advisors

## Columbia Threadneedle

# Investments

78 Canon Street LONDON EC4N 6AG

# Local Authority

# Pension Fund Forum

c/o PIRC Ltd 8th Floor **Exchange Tower** 2 Harbour Exchange Square LONDON E14 9GE

## LGPS Central Ltd

First Floor i9 Wolverhampton Interchange WOLVERHAMPTON WV1 1LD

# Performance measurement

# Northern Trust

50 Bank Street Canary Wharf LONDON E14 5NT

# Risk management

Risk management is the process of identifying risks, evaluating their likelihood and potential impact and determining the most effective methods of controlling or responding to them. Shropshire Council has a formal risk management strategy and risk registers for pension fund investment, investment pooling and pension administration are included within this overall strategy. Please see below a summary of the pension fund's key risks which were identified for 2022/23.

Risks	Controls in place
Climate change and responsible investment (RI) - Funds are facing increasing pressure on divestment and to take action to address climate risks in the portfolio.	Climate risk assessment carried out. Robust RI policies, engagement and collaboration. Public TCFD report. Climate strategy/climate stewardship plan in place.  Signatory to the UK Stewardship Code. Work finalised to become signatory to the new Stewardship Code.
Regulatory risk - climate and responsible investment (RI)	RI integrated into the investment process. Monitoring of developments, responding to consultations when issued. Appointment of new Pension Investment and Responsible Investment manager post.
Cyber attack resulting in loss of data leading to fines by the ICO and reputational damage.	Cyber security currently undertaken by Shropshire Council ICT. Separate cyber security policy being developed for SCPF.
Loss or inappropriate disclosure of personal data leading to fines and reputational loss.	ICT security used such as data encryption, secure mail and document management software with strict security profiles. Secure working environment. Protecting information training undertaken by all staff annually.
The insolvency of an employer places additional liabilities on the fund and ultimately the remaining employers.	Admission agreements, employer covenant check across fund employers, some bonds in place. Shorter deficit recovery periods for some employers. Funding strategy statement approved by Pension Committee.
Failure of pension fund investment managers to meet expected returns resulting in increased costs to the council and other employers.	Rigorous selection process established. Rigorous and continual investment manager monitoring arrangements. Diversification of managers. External expert advice. Reporting and monitoring arrangements. Investment strategy statement and funding strategy statement published. Clear and relevant mandates. Audit of investment managers.
Liquidity risk in government bond markets due to higher interest rates and tighter monetary policy. Potential for quantitative tightening by Bank of England to further reduce liquidity from bond markets.	Monitoring of investment performance relative to estimated growth in liabilities on an annual basis. Some investment in bonds (and similar investments) helps to mitigate this risk. Investment strategy reviewed regularly with Aon and full review with committee.
Vulnerable to loss of or over-reliance of key staff due to long-term sickness or staff turnover resulting in reduction of service to scheme employers.	Procedure notes updated. Team restructured and additional resource added in 2022 to allow for succession planning. Training undertaken annually. Training policy and training log put in place.
Savings from pooling are not realised as fully or as quickly as planned for due to market factors or inaccurate assumptions in LGPS Central's business plan.	Research is being undertaken to ensure predictive savings are realistic. Plan for reviewing progress against the business plan has been agreed with the board.  Prudent assumptions have been used when estimating fee reductions and transition timescales. Financial model is continually updated.
Investments in LGPS Central not delivering the required investment return which could result in the need for increased employer contributions.	Investment performance regularly reported and monitored by the Pension Committee and action taken to report any concerns via the Joint Committee and Shareholders Forum.
Insufficient range of asset classes or investment styles being available through the investment pool.	Investment workstream set up to create sub-funds to implement participating funds investment strategies. Participating fund data gathered and analysed in detail at Officer Practitioner Advisory Forum meetings. Product development plan agreed by the partner funds/LGPS Central.

Risks	Controls in place
Inappropriate investment strategy	Funding strategy statement published following consultation with scheme employers outlining how the fund plans to meet its liabilities. External expert advice. Trained and experienced staff. Three yearly actuarial valuation. Investment strategy statement.  Regular review of investment strategy with Aon.
Failure to meet good governance	Compliance against Myners Principles considered on an annual basis as part of the review and updating of the investment strategy statement. The fund has produced a governance compliance statement. Audit of governance arrangements.
Economic recession impacting on investment returns.	Diversified investment strategy to spread risk across a number of different asset classes.
Pay and price inflation significantly higher than anticipated and pensioners in receipt of pensions for longer resulting in an increase in the fund's liabilities, deterioration in funding position and increase in employer contribution rates.	Actuarial valuation process focuses on real returns on assets. Monitoring of investment performance in relation to the estimated growth in liabilities. Some investment in index-linked bonds (and other inflation linked investments) helps to mitigate this risk. Triennial strategic asset allocation review considers appropriateness of assets. Mortality assumptions are set with some allowance for future increases in life expectancy as part of the valuation process which the fund actuary monitors. Equity protection strategy in place.
Incorrect information/benefits provided to members of the scheme.	Benefits calculations are checked. All supporting calculations are provided to the member. Team training, employer training.
Late payment of contributions by fund employers leading to the fund having to report to the Pension Regulator and possibly be fined.	Employer training/guidance on website. Employer newsletter. Contributions check and balance. Adhere to internal governance compliance statement. Adhere to Pension Regulator code of practice. Breaches log monitoring. Engage with employers to ensure contributions received on time.
Failure of employers to provide accurate data leading to incorrect benefit statement/payments or fund valuations.	Employer training. Administration strategy statement. Team training. Introduction of i-Connect has resulted in improvement of data. Employers trained on the Pensions Regulator code. Breaches log records any issues which are reported to Pension Committee/Pension Board.
Policies or strategies of the administering authority adversely impacting on the work of the pension team for the Shropshire County Pension Fund.	Segregation of duties, delegated decision making to Pension Committee and LGPS Senior Officer. Quarterly report to Pension Committee on administration. Embedding of Pension Board and Pension Regulator Code and Scheme Advisory Board.
Failure to identify and report breaches of law, in accordance with the requirements of the Pensions Regulator leading to reputational damage and potential fines.	Breaches policy in place together with a breaches log which is reported to the Pension Committee, Pension Board and LGPS Senior Officer. Training undertaken by key staff.
Non-compliance with the law around LGPS benefit administration leading to fines by the Pensions Regulator.	The use of a good LGPS administration software solution together with experienced trained staff mitigates the risks to the council.
Failure of support systems: ERP, CIVICA Icon which will result in incorrect data collection, payment of benefits and incorrect accounting.	Key systems reviews, contractual arrangements, systems administration and IT support.
Regulatory change occurs which impacts either LGPS Central or partner funds. Government changing stance on pooling such that the model no longer meets requirements.	Regulatory intelligence and working collaboratively with partner funds and pool project. Lobbying through Government working groups. Responding to consultations on legislative change. Collaborating with partner pools to share best practice.
Key persons for either LGPS Central or partner funds either choose to leave or unable to fulfil their responsibilities.	Succession planning taking place with LGPSC and partner funds. Exit/handover plans. Different notice periods for key roles. Use of temporary resources. Governance structures – collective decision-making process.

# Financial performance

The following tables show the forecasts for the fund account and the net assets statement for the next three years to 31 March 2026. It also identifies the 2022/23 actuals against the 2022/23 budget.

# Forecast v actual report on fund cash flows

Pension fund account	2022-23 budget £m	2022-23 actual £m	2023-24 budget £m	2024-25 budget £m	2025-26 budget £m
Contributions (employees and employers)	73.514	76.318	77.305	80.924	83.352
Transfers in	5.300	9.525	8.000	8.100	8.200
Pensions paid	(69.871)	(70.888)	(79.465)	(83.439)	(87.611)
Lump sums paid	(11.000)	(12.633)	(13.000)	(13.500)	(14.000)
Lump sum death benefits	(1.500)	(2.522)	(2.500)	(2.600)	(2.700)
Refund of contributions	(0.300)	(0.216)	(0.300)	(0.350)	(0.400)
Transfers to other funds	(5.300)	(8.128)	(8.000)	(8.100)	(8.200)
Net additions/(withdrawals) from dealings with scheme members	(9.157)	(8.544)	(17.960)	(18.965)	(21.359)
Management expenses	(18.171)	(18.809)	(19.680)	(19.970)	(20.415)
Investment income	16.000	8.188	10.000	10.500	11.000
Gain/(loss) on cash and currency hedging	0.000	21.364	20.000	20.500	21.000
Taxes on income	(0.200)	(0.098)	(0.150)	(0.160)	(0.170)
Change in market value	151.217	(97.301)	143.950	153.821	164.911
Net increase/(decrease) in net assets during the year	139.689	(95.200)	136.160	145.726	154.967
Opening net assets of the scheme	2,339.287	2,339.287	2,244.087	2,380.247	2,525.973
Closing net assets of the scheme	2,478.976	2,244.087	2,380.247	2,525.973	2,680.940

Contributions and payments are based on current expectations, the management expenses are based on current budgets, and the net investment income and change in market value are based on the long term forecast returns for each asset class.

# Forecast v actual report on fund asset values

Net assets statement	2022-23 budget <b>£</b> m	2022-23 actual £m	2023-24 budget £m	2024-25 budget £m	2025-26 budget £m
Global equities - unconstrained	514.542	484.686	523.946	566.385	612.262
Global equities - passive	749.656	664.879	710.756	759.798	812.224
Unconstrained bonds	454.822	409.028	432.343	456.986	483.034
Hedge funds	147.771	147.259	153.591	160.196	167.084
Private equity	213.677	197.376	215.140	234.502	255.608
Infrastructure	115.256	148.204	158.430	169.362	181.048
Property	95.306	73.538	77.803	82.316	87.090
Liability driven investments (LDI)	75.187	0.000	0.000	0.000	0.000
Property debt	51.440	27.477	29.565	31.812	34.230
Private debt	4.521	33.891	36.399	39.092	41.985
Insurance-linked securities	34.835	34.709	36.687	38.779	40.989
Other (including cash and net current assets)	21.963	23.040	5.587	(13.255)	(34.614)
Total investment assets	2,478.976	2,244.087	2,380.247	2,525.973	2,680.940

Figures noted in the 'Other' category above include the effect of forecast net withdrawals from dealing with scheme members etc. In practice, the 'Other' balances (mainly cash held) would not be negative, as any cash requirement would be funded by a partial redemption of one of the other asset classes.

# Forecast for total investment assets



# The long term forecasts are as follows:

The forecast for total investment assets are based on actual allocations at 31 March 2023 multiplied by the forecast long term returns for each asset class as provided by the fund's advisors. The liability driven investments mandate was terminated in December 2022.

These forecasts will need to be adjusted for any future investment decisions formally approved by the Pensions Committee.

Asset class	Return
Global equities - unconstrained	8.10%
Global equities - passive	6.90%
Unconstrained bonds	5.70%
Hedge funds	4.30%
Private equity	9.00%
Infrastructure	6.90%
Property	5.80%
Property debt	7.60%
Private debt	7.40%
Insurance-linked securities	5.70%
Cash	2.20%

# **Management expenses forecast**



Here is a more detailed analysis of the management expenses budget forecast, which from 2014/15 is now split into three categories; investment management expenses, administration expenses and oversight and governance.

The budget forecasts for 2023/24 to 2025/26 have been revised and are based on the 2022/23 actual costs which are analysed to agree with the CIPFA guidance on management costs. (see note 8)

Operational expenses	2022-23 budget £m	2022-23 actual £m	2023-24 budget £m	2024-25 budget £m	2025-26 budget £m
Administrative costs					
Employee costs	0.808	1.074	1.128	1.162	1.196
IT costs	0.250	0.278	0.600	0.450	0.450
Office accommodation	0.016	0.019	0.020	0.020	0.020
Consultants	0.060	0.013	0.060	0.065	0.070
Printing, postage and design	0.030	0.029	0.030	0.032	0.034
Subscriptions	0.015	0.017	0.018	0.020	0.022
Other costs	0.028	0.027	0.030	0.030	0.030
TOTAL	1.207	1.457	1.886	1.779	1.822
Investment management expenses					
Management fees	9.000	8.521	8.700	8.800	8.900
Performance fees	0.800	0.097	0.750	0.800	0.850
Other fees	2.000	2.875	2.960	3.050	3.140
Transaction/transition costs	3.600	4.305	3.800	3.900	4.000
Custody fees	0.030	0.024	0.030	0.032	0.034
TOTAL	15.430	15.822	16.240	16.582	16.924
Oversight and governance costs					
Investment advice	0.350	0.249	0.300	0.310	0.320
Employee costs (pensions investment)	0.257	0.251	0.368	0.383	0.398
Actuarial advice	0.180	0.262	0.100	0.105	0.110
Responsible engagement overlay	0.052	0.040	0.042	0.044	0.046
LGPS Central pooling costs	0.550	0.567	0.585	0.600	0.620
External audit	0.035	0.043	0.040	0.042	0.044
Performance analysis	0.033	0.035	0.036	0.037	0.038
Internal audit	0.020	0.017	0.020	0.022	0.024
Legal and committee	0.022	0.022	0.023	0.024	0.025
Other costs	0.035	0.044	0.040	0.042	0.044
TOTAL	1.534	1.530	1.554	1.609	1.669
Total management expenses	18.171	18.809	19.680	19.970	20.415

# Interest charged on overdue contributions

The fund monitors the timeliness of contribution receipts from all employers and will consider charging interest if the fund experiences a series of consistently late payments from any individual employer, or a late payment that is of a significant size as to be a material risk to the fund. Material breaches will also be reported to the Pensions Regulator.

The fund classes contributions income as being received on time where it is received no later than the 19th day of the month following the period of deduction.

The percentage of contributions received on time for 2022/23 was 96% compared to 97% in 2021/22. This is due to a significantly high number of late payments in August 2022 following the sudden bank holiday for the late Queen's funeral. Payroll and payment dates had already been set by employers and they were unable to change them.

The total amount of interest charged to employers was £2,009. The bulk of this was due to one employer who had not deducted correct contributions from a member since 2017, totalling £1,705.

There were 40 instances of late payment but interest was not charged due to it being a significantly small amount.

# **Pensions overpayments**

Pensions overpayments of £60,239 were made during 2022/23, of which £39,913 was recovered and £11,139 written off. In addition, invoices raised to recover overpayments that have not yet been paid totalled £9,186. The amount of pension overpayment includes £3,703 relating to two cases picked up as a result of the participation in National Fraud Initiative exercise.

# A list of contributing employers and the amount of contributions received during the year (split by employers and employees)

Employer name	Employees contributions £	Employers contributions £	
Scheme employer			
Abraham Darby School	No active	members	
Adams Grammar School	No active	members	
Alveley Primary School	8,427.30	30,343.16	
Barrow 1618 Free School	5,665.08	16,837.38	
Belvidere School	38,096.92	204,940.73	
Bishop Anthony Educational Trust	19,481.16	51,570.12	
Bishops Castle Primary School	8,655.15	48,102.92	
Bitterley C.E Primary School	8,496.75	35,537.07	
Bridgnorth Endowed School	31,803.58	128,594.90	
Bridgnorth District Council	No active	members	
Burford Primary School	9,597.39	36,631.01	
Castlefields Primary School	11,052.98	56,887.66	
Charlton School	No active	members	
Church Stretton School	20,567.36 119,513.66		
Clee Hill Community Academy	10,918.75	42,893.38	
Cleobury Mortimer Primary School	17,893.10	71,216.88	
Communities Academies Trust	249,065.11	974,769.31	
Condover CE Primary School	8,102.43 49,674.2		
Corbet School	No active	members	
Corbet School (Academy)	57,015.01	225,778.58	
Dawley C.E Primary Academy	17,196.85	77,676.98	
Ellesmere Primary School	30,069.17	138,459.12	
Empower Trust	198,998.28	889,005.86	
Ercall Wood School	No active	members	
Fields Multi-Academy Trust	37,333.87	176,530.99	
Grange Junior School	No active	members	
Greenacres Primary School	No active members		
Haberdashers Abraham Darby Academy	64,289.13	179,514.70	
Haberdashers Adams School	68,001.09	260,567.95	
Holy Cross C.E School	No active members		
Holy Trinity Academy (BRJ)	33,855.62	104,261.74	
Holy Trinity Primary Academy	15,858.33	78,808.89	
Idsall School	55,774.88	219,789.35	

Employer name	Employees contributions £	Employers contributions		
Keystone Academy	7,428.63	20,083.90		
Kickstart Academy	5,366.89	16,895.02		
Lacon Childe School	48,068.91	212,409.04		
Lakelands Academy	52,890.88	192,661.90		
Lawley Village Academy	13,713.94	33,189.35		
Learning Community Trust	486,964.24	1,769,036.10		
Ludlow CE School	32,030.48	158,963.73		
Ludlow College	No active	members		
Ludlow Primary School	27,856.88	146,398.81		
Madeley Academy Trust Ltd	51,878.61	185,431.05		
Marches Academy Trust	336,782.50	1,365,424.47		
Mary Webb School and Science College	31,274.29	144,053.41		
Meole Brace School	75,241.87	351,072.43		
Mereside CE Primary School	22,817.39	82,673.03		
Mighty Oaks Academy Trust	43,072.71	139,159.34		
Moorfield Primary School	19,730.28	64,012.97		
Morville C.E Primary School	3,038.52	11,492.93		
National Health Service	No active	members		
New College Telford	No active	members		
Newport Girls High School Academy Trust	25,373.47	93,596.09		
North Shropshire District Council	No active	No active members		
North West Education Action Zone	No active	members		
Oswestry Borough Council	No active	members		
Oldbury Wells School	49,937.35	188,598.98		
Redhill Primary School	25,627.67	108,212.70		
Severndale Specialist Academy	No active	members		
Severn Bridges MAT	79,172.07	361,965.86		
Shrewsbury & Atcham Borough Council	No active	members		
Shrewsbury Academies Trust	No active	members		
Shropshire Career Service Ltd	No active	members		
Shrewsbury College of Arts & Technology	No active	members		
Shrewsbury Colleges Group	383,714.23	1,170,018.27		
Shropshire & Wrekin Fire Authority	202,041.47	586,559.76		
Shropshire Council	7,140,915.55	18,476,934.14		
Shropshire County Council	No active	members		
Shropshire Magistrates Court	No active	members		
South Shropshire District Council	No active	members		
St Edward's C.E. School	1,886.03	12,666.13		
St George's CE Primary School, Clun	6,294.77	32,673.09		
St Leonards CE School	18,377.04	93,417.93		
St Peters Bratton CE Primary School	24,879.15	90,130.89		

Employer name	Employees contributions £	Employers contributions £	
Stokesay Primary School	10,518.22	39,401.85	
Stottesdon C.E Primary School	13,333.30	48,837.54	
Telford & Wrekin Council	5,773,537.00	16,351,321.69	
Telford and Wrekin Education Action Zone	No active	members	
Telford College	308,833.03	782,398.67	
West Mercia Energy	40,729.71	0.00	
West Mercia Supplies	No active	members	
Whitchurch Infant and Nursery School	19,125.60	105,991.10	
Whitchurch Junior School	18,813.18	91,173.13	
William Brookes School	No active	members	
Woodside Primary School	51,817.99	206,328.06	
Woodside Start Centre	No active	members	
Wrekin District Council	No active	members	
3-18 Education Trust	264,798.97	1,022,601.16	
Admission bodies			
Accord Housing Association	6,478.23	6,278.84	
Accuro Facilities Management (Idsall School)	1,797.10	6,339.97	
Age Uk Shropshire, Telford & Wrekin	3,400.92	4,376.16	
Alliance in Partnership - Grange Primary School	No active members		
Alliance in Partnership - Grange Secondary School	No active members		
Alliance in Partnership - Ludlow School	No active members		
Alliance in Partnership - Oldbury Wells	No active	members	
Alliance in Partnership - Priory School	No active	members	
Alliance in Partnership - SAT	No active	members	
Alliance in Partnership - Thomas Adams School	No active	members	
Aquarius	No active	members	
ARCH Initiatives	No active	members	
Aspens Services Ltd	1,346.59	5,615.86	
Aspens Services Ltd (St Martins)	1,523.08	5,901.98	
Aspens Services Ltd (Thomas Adams School)	5,784.48	22,775.46	
Association of Local Councils	4,766.97	18,954.79	
Atalian Servest (Empower Trust)	2,330.09	8,514.95	
Atalian Servest (Woodside Primary)	1,033.52	4,133.34	
Balfour Beatty	7,112.51	21,129.30	
Bethphage - Assisted Living	2,461.80	8,144.36	
Bethphage - Ellesmere Day Service and Library	4,426.93	16,564.67	
Bethphage - Oak Farm and Innage Grange Day	5,084.53 19,550.47		
Care Quality Commission	2,959.02	23,368.70	
Catering Academy Ltd (Coleham)	1,008.99	3,997.28	

Employer name	Employees contributions £	Employers contributions £	
Catering Academy Ltd (NGHS)	No active members		
Catering Academy Ltd (Priory)	No active members		
Caterlink (Castlefields)	1,108.94 4,556.		
Caterlink (Idsall School)	No active members		
Caterlink (Learning Community Trust)	3,983.73	15,020.44	
Caterlink (Oldbury Wells)	2,129.43	8,578.58	
Caterlink (St Leonards)	No active	members	
Churchill Contract Services	No active	members	
Cleantec (3-18 Education Trust)	13,691.84	51,839.80	
Compass (Brown Clee School)	593.97	2,678.64	
Compass (St Bart's MAT)	1,959.27	7,318.18	
Compass - Cleaning (St Bart's MAT)	4,125.60	15,175.72	
Compass (UK) Ltd	No active	members	
Connexions	No active	members	
Connexus Housing One Ltd	6,180.99	0.00	
Connexus Housing Three Ltd	28,397.15	89,942.69	
County Training	No active	members	
Coverage Care Crowmoor House	9,926.61	16,028.66	
Coverage Care Ltd	1,251.55	0.00	
CRI	No active	members	
Energize	3,580.74	8,762.22	
Enterprise South West Shropshire	373.95	1,414.28	
Fastrack Maintenance Ltd	No active members		
Fidelis	1,029.59	3,799.37	
Funeral Services Ltd	No active	members	
Halo Leisure Services Ltd	5,048.64	16,582.02	
Harper Adams University	492,159.97	1,323,566.77	
Hi-Spec Facilities Service Ltd	No active	members	
HMM Arts Ltd (The Hive)	No active	members	
Homes Plus	121,390.93	470,439.91	
IDVerde Ltd	25,533.46	95,147.33	
Interserve Catering Services Ltd	864.30	5,170.14	
Interserve Ltd	No active	members	
Ironbridge Gorge Museum Trust	2,685.85	10,208.45	
Kier Highways Ltd	37,161.40	123,246.86	
Landau Consultants	No active members		
Livability	No active members		
Mellors Catering Services	1,139.24	4,668.26	
Mellors Catering Services (Idsall)	3,254.25	11,320.53	
Mencap			
<del></del>	No active members  No active members		

Employer name	Employees contributions £	Employers contributions £	
Miquill Catering Ltd	415.01	2,077.63	
Miquill (Holy Trinity School)	3,559.10	12,852.09	
NIC Group	3,357.48	14,212.96	
NIC Services (Church Stretton School)	1,212.92	5,677.54	
NIC Services (Stokesay School)	1,041.96	3,356.67	
Perthyn	10,973.74	39,252.82	
Premier Services (St Leonards)	287.35	1,248.78	
Prime Facilities (Brown Clee School)	252.25	1,061.26	
Prime Facilities (CAT)	2,917.11	10,424.64	
Prime Services (St Mary's)	897.53	2,888.90	
Relate	No active	members	
Ringway Infrastructure Ltd	No active	members	
Sanctuary Group	10,682.07	34,261.93	
Severn Gorge Countryside Trust	8,945.59	30,720.80	
Shropshire County Leisure Trust	20,340.16	43,964.09	
Shropshire Disability Consortium	No active	members	
South Shropshire Leisure Ltd	11,402.40	9,529.87	
Strettons Mayfair Trust	1,293.04	4,973.16	
Taylor Shaw (Bridgnorth Endowed)	No active	members	
Taylor Shaw (Priory)	No active members		
Telford & Wrekin Services Ltd	No active members		
Telford Development Corporation	No active	members	
Telford Trust	No active	members	
The Boathouse Ellesmere Ltd	No active	members	
The Forward Trust	2,796.13	8,688.49	
Transforming Telford	No active	members	
Veolia Environmental Services (UK) Plc	69,068.58	106,259.43	
Veolia TWC	12,375.73	32,796.44	
We Are With You (Addaction)	6,703.57	11,535.15	
Womens Royal Voluntary Service	No active	members	
Wrekin Housing Trust	845,881.91	2,425,580.53	
WSP UK Ltd	15,615.83	40,626.65	
Designated bodies			
Albrighton Parish Council	4,483.38	17,191.51	
Bayston Hill Parish Council	4,080.34	15,812.18	
Bishops Castle Town Council	2,117.33	9,222.80	
Bridgnorth Town Council	25,678.95	85,207.03	
Broseley Town Council	3,392.01	9,183.57	
Church Stretton Town Council	7,180.96	25,623.46	
Condover Parish Council	No active	members	
Cressage, Harley and Sheinton Parish Council	0.00	2,202.00	

Employer name	Employees contributions £	Employers contributions £
Dawley Hamlets Parish Council	1,080.32	3,520.38
Ditton Priors Parish Council	462.15	2,016.72
Donnington and Muxton Parish Council	3,981.10	13,351.86
Ellesmere Town Council	5,982.41	16,355.86
Ford Parish Council	576.19	1,403.66
Great Dawley Parish Council	14,073.51	35,294.28
Great Hanwood Parish Council	693.29	1,689.04
Great Ness and Little Ness Parish Council	689.71	1,680.33
Hadley & Leegomery Parish Council	6,019.98	20,247.08
Hollinswood & Randlay Parish Council	7,209.52	21,606.27
Ketley Parish Council	2,415.21	7,526.36
Lilleshall Parish Council	179.64	307.06
Little Wenlock Parish Council	462.15	2,058.78
Ludlow Town Council	24,152.58	85,268.14
Madeley Town Council	8,611.98	30,869.82
Market Drayton Town Council	8,116.18	26,306.93
Much Wenlock Town Council	4,054.80	14,129.75
Newport Town Council	8,611.10	27,292.97
Oakengates Town Council	12,385.40	39,903.67
Oswestry Town Council	38,575.97	127,824.03
Pontesbury Parish Council	4,640.04	16,144.66
Rodington Parish Council	349.53	362.25
Shifnal Town Council	7,527.41	39,914.36
Shrewsbury Town Council	112,288.12	260,078.06
Shropshire Towns & Rural Housing	258,933.66	716,448.10
St Georges and Priorslee Parish Council	2,284.10	8,451.29
Stirchley & Brookside Parish Council	No active	members
The Gorge Parish Council	741.71	1,732.22
Wellington Town Council	12,014.14	49,299.44
Wem Town Council	6,291.72	18,024.55
Whitchurch Town Council	11,487.68	40,224.03
Worfield & Rudge Parish Council	493.58	744.89
Wrockwardine Parish Council	1,016.40	4,479.12
Wrockwardine Wood & Trench Parish Council	1,341.18	5,523.25
	19,207,879.16	56,058,014.34

# Investment of funds

The fund pursues a policy of managing risk by diversifying both investments and investment managers. Assets are held by the fund in order to achieve returns consistent with the cost of future pension liabilities as assessed by the actuary. Actuarial valuations are undertaken every three years with the last one being undertaken in March 2022, the results of which were communicated to employers in November 2022 and new contribution rates were set for the next three financial years commencing 1 April 2023.

# The fund's strategic asset allocation for 2022/23

**25**%

of fund

Targeted return funds

**4**%

of fund

Private debt

**3.5**%

of fund



Property debt

**50%** 

of fund



**Equities** 

**17.5**%

of fund



**Alternatives** 

For 2022/23 the fund's strategic asset allocation was:

Asset	% of fund
Targeted return funds (e.g. absolute return bonds, hedge funds, insurance linked securities)	25%
Property debt	3.5%
Equities	50%
Private debt	4%
Indirect property	5%
Private equity	6.25%
Infrastructure	6.25%

During 2022/23, the Pension Committee, Pension Board, together with officers and Aon held three investment strategy workshops following the valuation results in order to agree a revised strategic asset allocation for 2023/24. Further training sessions on climate related issues were also held during the year.

Presentations were received by LGPS Central, Aon, Legal & General, Mercer and Columbia Threadneedle Investments on various different topics which were split into the following areas:

- Climate risk reports/carbon footprint analysis
- Taskforce for Climate Related Financial

Disclosures (TCFD) report

- Climate strategy and stewardship plan
- Low carbon/sustainable equities funds
- Sustainable development goals
- Setting short/medium term carbon reduction targets
- Net zero carbon reduction targets
- Infrastructure
- Investment grade corporate bonds
- Private debt
- Targeted return funds
- Stewardship code

Following these training sessions, in January 2022 the Pension Committee agreed a net zero carbon emissions target by 2050 or before and for short/medium term carbon reduction targets to be considered in the future. They also agreed to transfer global passive equities into a low carbon net zero aligned benchmark.

Further assets transferred to LGPS Central in May 2022 when £120 million was transitioned into their active global sustainable equity sub-fund.

Commitments were also made to infrastructure

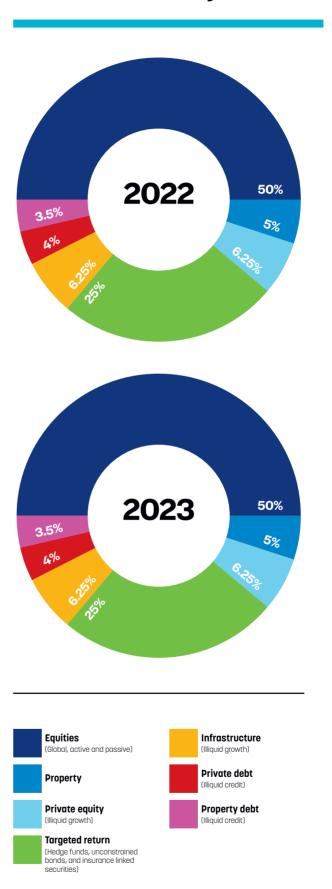
(£65m), private debt (£120m) and private equity (£30m) during the year. Further assets are expected to transfer during 2023/24 when the fund will be continuing to implement its revised investment strategy. Investment grade corporate bonds and private markets investments i.e. private debt, infrastructure and private equity will be of interest when they are launched later this year by LGPS Central. The Pension Committee agreed its revised strategic asset allocation at the June 2023 meeting following the completion of the three investment strategy workshops. The revised strategic asset allocation is shown on page 129 of the investment strategy statement.

The Shropshire fund continued to work with eight other funds in the Midlands region during the year. LGPS Central Ltd is jointly owned on an equal share basis by eight pension funds and is a Collective Portfolio Management Investment Firm (CPMI) regulated by the Financial Conduct Authority (FCA). The majority of assets under management will be structured in an Authorised Contractual Scheme (ACS), itself regulated by the FCA, in addition to other pooled investments held in alternative structures. LGPS Central Ltd is a multi-asset manager, investing approximately £55.3 billion of assets on behalf of its member funds. The aims of LGPS Central will be to deliver cost savings, to build on the existing investment expertise of its member funds through increased scale, resilience, and sharing of knowledge. It will also aim to make use of a blend of internal and external investment management and a key objective will be to improve risk adjusted investment returns after cost.

LGPS Central Ltd are responsible for some advisory and discretionary mandates on behalf of its partner funds. Together, these new funds and mandates see LGPS Central Ltd currently being responsible for  $\pounds 26.4$  billion of assets from the date of launch in 2018. Working with our partners to develop and implement our investment strategy will continue to be a major strategic focus for the fund over the next year.

The global equity allocation managed passively by Legal & General is 100% hedged back to sterling. This is designed to eliminate some of the risks in holding an increased proportion of overseas investments. The equity protection strategy is also implemented as part of this portfolio.

# Strategic asset allocation at the start and end of the year



# Spread of assets between fund managers as at 31 March 2023

The following table shows the managers responsible for individual portfolios and the value of the funds they manage:

	fund as at ch 2022	Fund manager Portfolios held		Share of f 31 Marc		
£m	<b>%</b>			£m	<b>º/</b> o	
		Investments manage				
359.255	15.36			Global equities	364.156	16.23
0.000	0.00	LGPS		Global sustainable equities	120.520	5.37
4.273	0.18			Private debt	33.891	1.51
0.000	0.00		LGPS Central	Private equity	0.820	0.04
18.344	0.78			Infrastructure	38.976	1.74
1.315	0.06			UK equities (unquoted)	1.315	0.06
0.685	0.03			Loan	0.685	0.03
383.872	16.41				560.363	24.98
		Investments manage	ed outside LGPS Central Ltd			
701.925	30.01	Legal & General	Legal & General	Global equities (passive)	664.879	29.63
137.299	5.87	PIMCO	PIMCO Europe Ltd	Absolute return bonds	132.149	5.89
117.165	5.01	MAJEDIE Asset Management	Majedie Asset Management	UK equities	0.000	0.00
149.154	6.38			Unconstrained bonds	134.677	6.00
143.746	6.14	BLACKROCK*	BlackRock	Hedge fund	147.259	6.56
90.509	3.87	aabrdn	Aberdeen Property Investors	Property unit trusts	73.538	3.28
195.854	8.37	HARBOURVEST	HarbourVest Partners Ltd	Private equity	196.557	8.76
74.590	3.19	вмо 🕮 🖰	BMO Global Asset Management	Liability driven investment	0.000	0.00
88.473	3.78	GLOBAL INFRASTRUCTURE PARTNERS	Global Infrastructure Partners	Infrastructure	109.228	4.87
48.346	2.07	DRC Capital	DRC Capital	Property debt	27.477	1.22
33.463	1.43	SECURIS INVESTMENT PASTINERS	Securis Investment Partners	Insurance linked securities	34.709	1.55
150.456	6.43	T.RowePrice	T.Rowe Price	Global dynamic bonds	142.203	6.34
0.008	0.00		Other	Other	0.010	0.00
1,930.988	82.55				1,662.686	74.10
2,314.860	98.96	Total assets held by	fund managers		2,223.049	99.08
24.427	1.04	Cash deposits and o	21.038	0.92		
2,339.287	100.00	Total fund			2,244.087	100.00

# Major shareholdings as at 31 March 2023

UK equities		Sector	Value £m	% of fund
AstraZeneca 🕏	Astrazeneca	Health care	5.245	0.234
LLOYDS BANK	Lloyds	Financials	4.600	0.205
Unilever	Unilever	Consumer staples	4.187	0.187
Shell	Shell	Energy	2.968	0.132
DIAGEO	Diageo	Consumer staples	2.131	0.095
HSBC	HSBC	Financials	2.044	0.091
Reckitt Benckiser	Reckitt Benckiser	Consumer staples	1.839	0.082
LIBERTY	Liberty Global	Telecommunications	1.803	0.080
TechnipFMC	TechnipFMC	Energy	1.659	0.074
Rentokil Initial	Rentokil Initial	Services	1.578	0.070
Overseas equities		Country	Value £m	% of fund
Microsoft	Microsoft Corp	United States	42.304	1.885
Ć	Apple Inc	United States	38.606	1.720
amazon	Amazon	United States	20.768	0.925
Alphabet	Alphabet	United States	20.292	0.904
<b>₹</b>	Tesla Motors	United States	16.215	0.723
UAIDIY'	Nvidia Corp	United States	14.435	0.643
VISA	VISA	United States	12.711	0.566
UnitedHealth Group	United Health Group	United States	9.765	0.435
<b>∞</b> Meta	Meta Platforms	United States	8.634	0.385
mastercard	Mastercard	United States	8.249	0.368
Total fund value			2,244.087	

# Investment performance

£95

**20.4%** 

4.9%

4.3%

million









**Fund value** decrease

Infrastructure

**Property** debt

**Private** equity

During the year the Shropshire fund decreased in value by £95 million to be valued at £2.244 billion at the end of the year. The fund decreased in value by 3.5% over the year but outperformed its benchmark by 2.4%. Global equity and bond markets continued to be very volatile in 2022, due to the war in Ukraine, rising inflation, rising interest rates, energy price increases and the impact of the mini budget in the autumn, hence the decrease in the fund value during the year.

The fund invests in a range of asset classes so as to diversify risk and provide more stable returns. The Shropshire fund had positive investment returns in a number of asset classes during the year.

The reason the fund performance was above benchmark for the year was largely due to the infrastructure, private equity, property debt, hedge funds, insurance linked securities and one of the absolute return bond funds producing strong returns during the year. The strongest returns were generated in infrastructure by global infrastructure partners where the fund's investments increased significantly in value by 20.4%, property debt increased by 4.9%, private equity produced returns of 4.3%, insurance-linked securities 3.7%, private debt 2.7% and hedge funds 2.4% which is the main reason for outperformance compared to benchmark. Market conditions for all asset classes, especially equities, bonds and property, were very challenging during 2022. The decrease in value of £95 million

during the year was mainly due to negative returns in liability driven investment (LDI), property, global equities managed passively by Legal & General and two absolute return bond managers. Following the announcements in the mini budget the gilt market was extremely volatile during the final quarter of 2022 and this impacted on the LDI portfolio. The fund only had a small allocation of less than 3% in LDI which has now been terminated. Property also produced negative returns of 14.9% over the last twelve months due to the significant increases in interest rates and declines in property values after several positive years of performance previously.

Due to the strong funding level of the scheme and to protect the fund from unexpected falls in global equity markets as occurred during the global pandemic and in 2022, an equity protection strategy continued to be in place during the year. This is subject to quarterly reviews by the Pension Committee, officers and advisors.

# **Graph 01: Whole fund performance**

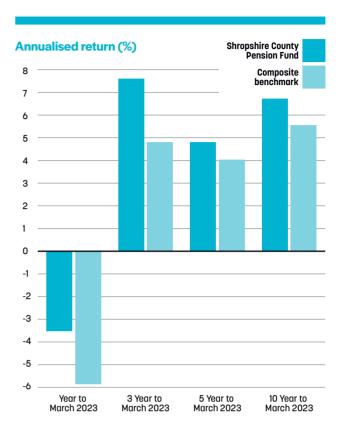
Graph 01 shows total fund investment returns compared with the benchmark. The stock markets that make up the benchmark showed negative returns in 2022/23 of 5.9%. The fund decreased in value by 3.5% over the year outperforming its benchmark by 2.4%. Overall the fund has increased in value by an average of 7.6% per annum over the last three years which is above benchmark by 2.8%, 4.8% per annum over the last five years which is 0.8% above benchmark and by 6.7% per annum over the last ten years which is above the benchmark by 1.1% which is also positive.

Performance data used in this report is provided by Northern Trust who supplies independent confirmation of the investment performance of individual managers on the fund's behalf.

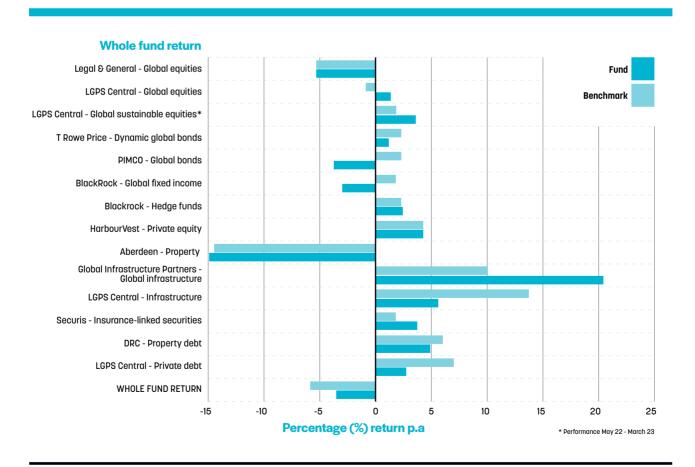
# **Graph 02: Individual fund manager peformance**

Individual portfolio managers are given performance benchmarks related to the indices of the assets in which they invest or an absolute return benchmark where this is more appropriate. Manager performance compared to their benchmark for the year is shown in Graph O2.

# **Graph 01: Whole fund performance**



# **Graph 02: Individual fund manager performance**



# Corporate governance & socially responsible engagement

Shropshire County Pension Fund takes corporate governance and social responsibility seriously.



Whilst the Pensions Committee has an overriding duty to consider its financial responsibilities above any other considerations, it remains committed to these important issues. Through actively voting at shareholder meetings and sustained shareholder engagement, it is felt the fund is best able to change company behaviour.

The Shropshire County Pension Fund does not restrict its investment managers in the companies in which they can invest. To do so would be contrary to the overriding financial responsibility of the Pensions Committee. The Pensions Committee believe it is more effective to influence company behaviour from the inside as a shareholder.

# Pension Committee meetings LGPS Central – Climate risk reporting

In 2022 the fund received its third commissioned climate risk report from its pooling company, LGPS Central Limited. The climate risk report describes the way in which climate-related risks are currently managed by the fund. The report was presented to the Pensions Committee in December 2022, with all recommendations in the report receiving approval by the committee. In the interests of being transparent with the fund's beneficiaries and broader stakeholder base, the fund published its third Task Force on Climate-related Financial Disclosures (TCFD) aligned report in December 2022. A summary of the TCFD report is provided below.

# **Climate strategy**

One of the main recommendations from the 2020 climate risk report was for the fund to develop a climate strategy. The aim of such a strategy is to detail the fund's governance, beliefs, objectives, strategic actions, and targets in relation to climate-related risks. The fund developed a climate strategy in June 2021, which was approved by the Pensions Committee in September 2021. The climate strategy recognises the importance of climate change and draws together the fund's climate related policies, objectives and statements into one consolidated document. The strategy considers: more detailed investment beliefs related to climate change; integration of climate risks into asset allocation and asset selection; a climate stewardship plan and strategic actions. The climate strategy was established to run from September 2021 to September 2024 but is reviewed on an annual basis, to ensure it reflects the dynamic characteristics of climate change. No changes were made to the climate strategy in 2022. The climate stewardship plan was updated at the March 2023 Pensions Committee to reflect the recommendations in the December 2022 climate risk report.

# Governance

The Pension Committee ('the committee') is responsible for preparing the investment strategy statement (ISS) and the climate strategy. The committee meet four times a year, with quarterly engagement reports included as a standing item on the committee's agenda. Both the committee and the Pension Board have received regular training on responsible investment topics.

The Head of Pensions and the Pensions Investment

and Responsible Investment Manager, in conjunction with our investment advisor, have primary day-to-day responsibility for the way in which climate-related investment risks are currently managed and provide updates to Pension Committee. As detailed in the climate strategy, the fund leverages partnerships and initiatives – including the Institutional Investors Group on Climate Change (IIGCC) – to identify and manage climate risk. As a primarily externally managed fund, the implementation of much of the management of climate-related risk is delegated onwards to portfolio managers. External portfolio managers are monitored on a regular basis by officers and the Pension Committee.

# **Strategy**

The fund considers climate-related risks and opportunities over the short, medium and long term. Examples of short and medium-term risks include policy tightening and technological change, while long-term risks include sea level rise and resource scarcity. The fund has further identified two specific risks which could impact the fund's investment and funding strategy:

- Physical risks are the risks associated with the physical impacts of climate change on companies' operations. It is expected that these will manifest more strongly over the medium to long-term.
- Transition risks are those associated with the transition towards a low-carbon economy.

In 2022 the fund engaged the expertise of an external contractor to understand the extent to which the fund's risk and return characteristics could come to be affected by a set of plausible climate scenarios. This analysis covered all asset classes across three climate scenarios: rapid (1.5°C), orderly (1.6°C) and failed (4.3°C). The results of the climate scenario analysis indicated that over the shorter time frame transition risk tends to dominate, while over longer time frames physical risk is expected to be the key driver of climate impacts. The report reached four key conclusions:

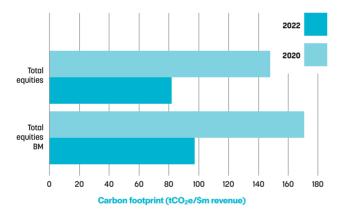
- 1. A successful transition is imperative.
- Sustainable allocations protect against transition risk, growth assets are highly vulnerable to physical risk.
- **3.** Sector and regional exposures should be monitored to understand impact on return levels
- **4.** Be aware of future pricing shocks and the impact upon the portfolio.

# **Risk management**

The fund seeks to identify and assess climate-related risks at the total fund level and at the individual asset level. Engagement activity is conducted with investee companies through selected stewardship partners including LGPS Central Limited, EOS at Federated Hermes, Columbia Threadneedle Investments and LAPFF (Local Authority Pension Fund Forum). Based on its climate risk report, the fund has developed a climate stewardship plan which, alongside the widescale engagement activity undertaken by our stewardship partners, includes targeted engagement at investee companies of particular significance to the fund's portfolio. The climate stewardship plan includes ten companies across five sectors: energy, industrials, materials, mining and utilities.

# **Metrics and targets**

The fund's carbon risk metrics cover its listed equities portfolios, which represent 50% of the fund's total assets. The scope of the analysis comprises the total equities portfolios as at 30 June 2022 and covers five out of five equity strategies and 1,324 individual companies. The carbon footprints are provided below:



Between 31 March 2020 and 30 June 2022, the carbon footprint of the total equities portfolio reduced by 46%. This reduction has been driven by shift from the LGIM World Developed Equity Index to the LGIM Solactive fund and the transition of the fund's UK equity portfolio to LGPS Central Global Sustainable Equity fund. The change in funds has reduced the respective benchmark accordingly but at June 2022, the total equities portfolio remains 17.8% more carbon efficient than its revised blended benchmark.

# **Climate risk training**

Throughout the year, the Pension Committee and officers have received training from LGPS Central on climate change and investment stewardship; Mercer on climate risk reporting and responsible engagement presented by Columbia Threadneedle. During the year the Pension Committee and officers also responded to various public questions and freedom of information requests on fossil fuel divestment and climate change.

# **Shareholder voting**

Shropshire County Pension Fund has been actively voting at the annual general meetings and extraordinary general meetings of the companies in which it invests for more than 19 years. The individual fund managers vote on the fund's behalf on all equity portfolios.

The fund believes that good governance is an important element in reducing the risk of corporate failures in the future. It also believes that over the long term, commitment to corporate best practice will enhance investment returns. As shareholders, we have a fiduciary interest and a responsibility in ensuring the highest standards of governance and accountability within the companies in which we invest.

Through ISS (Institutional Shareholder Services) and EOS at Federated Hermes, the fund has adopted a corporate governance policy based on codes of best practice and governance. Wherever practicable, votes are cast in accordance with industry best practice as set out in the UK Corporate Governance Code.

During the last year the fund's voting activity has continued to focus on encouraging the boards of listed companies to be transparent and accountable, maintain effective systems of internal control, adopt fair remuneration structures and alignment with climate risk related disclosure and practices.

# **UK stewardship code**

Shropshire County Pension Fund recognises its role as one of promoting best practice in stewardship, which is considered to be consistent with seeking long-term, sustainable investment returns. The fund is a tier 1 signatory to the Financial Reporting Council's ("FRC") UK Stewardship Code; tier 1 meaning all the fund's equity managers are signatories of the UK

Stewardship Code and signatories to the Principles for Responsible Investment.

In 2020, the FRC revised its UK Stewardship Code incorporating a set of twelve principles for asset owners and asset managers. The code sets high expectations of how investors, and those that support them, invest and manage money. The fund is in the process of working towards implementing these changes and submitted an application for signatory status in May 2023.

# Socially responsible engagement

Shropshire County Pension Fund is addressing its social responsibility through a strategy of responsible engagement with companies. As a shareholder, the fund is a part owner in a large number of companies and by entering into dialogue with these companies it is felt that there is potential to achieve change from the inside.

Given that the fund does not have the resources to regularly visit the companies itself, an external advisor has been employed to develop an engagement programme. Columbia Threadneedle Investments (CTI) provide this responsible engagement overlay on the fund's equities portfolios. CTI enter into dialogue with companies on the fund's behalf to put to them the case for improved financial performance through better management of the negative impacts they might have on the environment and society in general.

CTI view engagement not only as a tool to identify and manage environmental, social and governance (ESG) risks, but also as a route to create positive impact for the environment and society by supporting the achievement of the United Nations Sustainable Development Goals (SDGs).

CTI are an active supporter of Climate Action 100+, either co-leading or supporting 48 of the individual company engagements. They also contribute to the strategic direction of CA100+ via the new Institutional Investors Group on Climate Change (IIGCC) Corporate Programme Advisory Group.

Climate Action 100+ is an investor-led initiative to ensure the world's largest corporate greenhouse gas emitters take necessary action on climate change. A total of 166 companies that are critical to the transition to a low carbon global economy are being engaged. The three pre-agreed challenges to these

companies are: to implement a strong governance framework on climate change; take action to reduce greenhouse gas emissions across the value chain; and provide enhanced corporate disclosure.

CTI had 1560 engagement meetings in 2022 with 688 companies. This resulted in the achievement of 242 key milestones at companies with which they were engaged. Examples of some of the themes reviewed in 2022 are shown below:

# **Coal Phase Out**

This project was launched several years ago to engage companies in key countries on the importance of phasing out coal in the energy system. CTI engaged with companies planning on expanding coal mining or power capacity. As renewable energy costs continue to fall and the urgency of phasing out coal grows, identifying companies planning new coal projects in particular is key to avoid locking in high-carbon future stranded assets which hinder global efforts to align with a 1.5C pathway. They have seen success with major mining companies pulling away from plans for future thermal coal projects. CTI continue to push for coal phase out plans to be directly linked to 1.5C alignment as well as net zero emissions.

Given coal phase out is intrinsically linked to all climate engagement with coal-linked issuers, the subject arises across engagements through Climate Action 100+ and bilateral climate calls with utilities, miners and infrastructure firms. During 2022 CTI had more than 50 CA100+ engagement meetings. A couple of major developments arising from these include, BP strengthened their net zero commitment to include lifecycle (Scope 1-3) emissions from all energy produced. Glencore increased their medium term absolute emissions target to 50% by 2050 and introduced a 2026 target.

# **Emissions and plastic waste**

This new project was aimed at the promotion of a sustainable transition within the chemicals industry. At the very core of this are two interconnected issues:

- 1. Reducing GHG (green house gas) emissions
- Product stewardship

Whilst the industry still has a long way to go to achieve our desired outcome, receptiveness to CTI's engagement has been, on the whole, positive, with calls held with many of CTI's target companies. As well as conducting one-to-one engagement, CTI also

engaged collaboratively through initiatives such as ShareAction's Chemicals Working Group – targeting decarbonisation within the European chemicals sector – and ChemSec's ChemScore initiative – looking to promote the sustainable management of hazardous chemicals.

# **Protecting biodiversity**

The biodiversity project started off covering 21 companies across the materials, extractives, finance, consumer staples and transportation, identified as high impact to gain better understanding of risks, impacts and best practices across the issue, before expanding the scope of the work. This expansion occurred rapidly, with CTI conducting 661 engagements with 409 issuers on nature issues from January-December 2022. Insights from engagements have been used to develop a best practice framework which will be used to guide future engagements and the evolution of our modelling capabilities.

As a natural progression from the biodiversity project and Environmental Stewardship approach CTI have also been part of the Lead Investor Group setting up the Nature Action 100 collaborative engagement initiative, which had a soft launch at COP15. Nature Action 100 aims to drive greater corporate ambition and action on tackling nature loss and biodiversity decline. Investors intend to engage companies in key sectors that are deemed to be systemically important to the goal of reversing nature and biodiversity loss by 2030, ensuring companies are taking timely and necessary actions to protect and restore nature and ecosystems, whilst simultaneously engaging policymakers on the outcomes of COP15.

# **Local Authority Pension Fund Forum**

Shropshire remains a committed member of the Local Authority Pension Fund Forum (LAPFF). The LAPFF brings together more than 80 public sector pension funds (as at 31 March 2023) and is the UK's leading collaborative shareholder engagement group with combined assets of over £350 billion. LAPFF exists to promote the highest standards of corporate governance to protect the long-term value of local authority pension funds. It maximises their influence as shareholders in promoting corporate social responsibility and high standards in corporate governance among the companies in which they invest.

As a member of the forum, the Shropshire County Pension Fund has a stronger voice in influencing the companies in which it invests. Over the last twelve months, the work of the forum has included the following areas:

# **Environmental and climate risk**

Climate change is a significant and urgent investment risk. Academics and investment experts put the price of inaction in the trillions of dollars. To safeguard the investments of our members and the pensions of their beneficiaries, LAPFF's main engagement objectives are for companies to align their business models with a 1.5 degrees scenario and to push for an orderly net-zero carbon transition. LAPFF have been petitioning companies to submit climate transition plans for shareholder approval to allow pension funds to make informed investment decisions and understand the climate value at risk of investing in individual companies, based on disclosed data on emissions and carbon targets.

A major focus of LAPFF's work is improving company approaches to climate change to reduce the related financial risks. To strengthen the approach, LAPFF started a new voting initiative. The ongoing initiative extends the coverage of LAPFF voting alerts on climate-related proxy proposals. Proposals are assessed on whether companies are meeting the expectations LAPFF has of companies, including those within LAPFF's responsible investment policy guide. The alerts focused on climate lobbying, risk and transition reporting, and target setting.

# Spotlight on responsible mineral resourcing

With increased global levels of production for electric vehicles (EVs), there is an accompanying uptick in the level of minerals required to create the batteries that power these vehicles. The International Energy Agency (IEA) published a report in 2021 estimating that the total mineral demand for clean energy technologies is set to be six times the demand in 2020 by 2040. As history and previous LAPFF engagements have shown, mining is fraught with human rights issues. As the demand for minerals goes up, and with it the mining operations to supply this demand, it is essential that human rights are respected and that the transition to net zero is done so in a fair and just manner. To this effect, LAPFF sought to engage EV manufacturers to discuss their approaches to responsible mineral sourcing.

LAPFF met with representatives from BMW, Mercedes and Ford during the year to discuss their approaches to responsible mineral sourcing, human rights and supply chain due diligence. A core point of discussion in all of these meetings was the companies' membership of the Initiative for Responsible Mining Assurance (IRMA) an organisation which aims to create a global audit standard for the mining industry. The standard set by IRMA has received input from a wide range of stakeholders. Companies are citing membership of this initiative as a positive step towards securing minerals in a responsible manner, but none engaged by LAPFF thus far have been able to quantify how many of their suppliers had signed up to IRMA, or what timeline they have for ensuring their suppliers were IRMA members.

LAPFF is seeking meetings with senior company representatives involved in the supply chains at some of the companies it met during the year. LAPFF is also seeking meetings with those companies that failed to respond to the first round of correspondence. In addition to EV manufacturers, heavy goods vehicles manufacturers will also be included in this next round of communications. Transparent reporting of supply chains will be essential to ensure that companies are taking appropriate action on responsible mineral sourcing.

# Social risk

LAPFF believes that social risk is every bit as important as environment and governance risk when it comes to long-term shareholder returns. The nature of the risk tends to differ from the other two in that its assessment is highly reliant on qualitative, rather than quantitative, indicators. Therefore, the forum engages in an innovative process of speaking directly to affected workers and communities to identify and address social risk. The forum's view is that this approach leaves it well-placed to deal with risk in a comprehensive way, as the just transition agenda gains traction.

# Governance risk

The forum's view is that without effective corporate governance, companies can neither mitigate risk nor maximize opportunities to create shareholder value. Therefore, good governance is a sign of good business. It also facilitates the effective implementation of good social and environmental practices so mitigates risk on all fronts. As a result,

many of LAPFF's engagements, both at the corporate and policy levels, focus on corporate governance.

# Reliable accounting risk

As problems with accounts and auditing escalate, LAPFF continues to focus on problems with the product of what is audited by virtue of a defective accounting standards framework. The LAPFF continues to use freedom of information requests and parliamentary questions to highlight the issues of vested interests and processes that are not committed to public interest. A sub group has been formed to take this process forward.

# LGPS and stewardship

LAPFF has a central role in the LGPS landscape, liaising with members and others on responsible investment and shareholder activism. The forum has been prominent in unifying local authority pension scheme concerns across three areas:

# **All-Party Parliamentary Group**

The All-Party Parliamentary Group (APPG) on Local Authority Pension Funds – set up by LAPFF – includes leading parliamentarians in discussions about local authority pension issues and the forum's work.

# **LGPS** pooling

LAPFF remains in touch with pool companies ensuring clear sight of work programmes and activities of both parties to align mutual interests.

# Stewardship

LAPFF fully supports the position set out in the regulations and guidance that active stewardship by pension funds leads to long-term success of the companies in which they invest.

# Scheme administration report

Shropshire County Pension Fund administers the Local Government Pension Scheme (LGPS), which provides occupational pensions for employees (other than teachers) of local authority employers within the geographical area of Shropshire. This includes support staff employed by academies, employees of organisations which have entered into admission agreements with the fund and bodies who have made a resolution to join the fund.

The LGPS is a tax approved, defined benefit occupational pension scheme set up under the Superannuation Act 1972. The LGPS was contracted out of the State Second Pension scheme (S2P) until 5 April 2016; from 6 April 2016 the 'contracted out' status ceased to exist for all pension schemes due to the introduction of the single tier State Pension.

The LGPS is a qualifying scheme under the automatic enrolment provisions of the Pensions Act 2008. From 1 April 2014, benefits for active members build up in the career average revalued earnings (CARE) scheme. Benefits for members with service pre-April 2014 are calculated under the final salary scheme.

Shropshire Council is required by law to administer the LGPS in Shropshire. It is accountable to the Pensions Committee, the Pensions Board, participating employers, and scheme members. The responsibilities for scheme administration are met in-house by the Pensions Administration Team based within the Resources service area within Shropshire Council. The administration includes the collection of employee and employer contributions and member data from all fund employers, the calculation of member benefits (including transfers in and out) and payment of pension benefits to retired members; as well as looking after the benefits for deferred members who have not yet taken payment. The scheme not only provides pensions for members but also survivor benefits to spouses, civil and cohabiting partners and children.

Arrangements in place for gathering assurance over the effective and efficient operation of administration operations are:

- External audit
- Internal audit
- Pensions Committee
- Pensions Board
- Reporting breaches policy
- Quarterly performance reporting
- The Pensions Regulator annual scheme return

As at 31 March 2023, the Shropshire County Pension Fund had 16,825 active members, 18,448 deferred members, 14,316 pensioners and survivors, and 224 employers all looked after by 30 members of staff in the Pensions Administration Team.

# Value for money statement

To ensure the effectiveness of the fund the administration service is monitored and reviewed through external and internal audits. To demonstrate the efficiency of the administration, the fund takes part in the Annual CIPFA (Chartered Institute of Public Finance and Accountancy) benchmarking club, results for 2021/22 can be found on page 34. This provides a comparison of key performance indicators over time against a national average.

The fund has always invested in new technology, staff training and projects to improve the data held and the systems making payments to ensure a high-quality service is provided to scheme members and employers.

In 2022/23, the fund took part in the Transformative Member Experience (TME) with the pension administration system provider. Feedback was provided on demonstrations of a new member

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self-service platform, set to be rolled out in 2023. Team members also attended research sessions to feedback on various features being considered in the new platform and to consider the onboarding process when the upgrade becomes available.

In 2022/23, a procurement exercise was held for the pensions administration system with the current contract running until May 2023. Colleagues from Shropshire Council's procurement, IT, finance, legal and audit teams supported fund officers. The exercise resulted in the contract being let to Aquila Heywood.

An online Hymans Learning Academy is now embedded and all officers and most of the board and committee members have now completed all six modules. This ensures the knowledge and skills within the fund are kept up-to-date.

Processes are continually monitored. The admitted body process in particular, required streamlining. The fund now digitally produces admission agreements, reducing officer time.

The fund's actuarial valuation was undertaken in 2022 with the results being implemented from 1 April 2023. Data scores of a high standard were continued to be reported to the Pension Regulator.

Events continued during the year, with webinars held for both members and employers. Officers also attended in-person events run by the Local Government Association and other external providers as well as attending webinars by key stakeholders such as Mercer, Aon and the LGA (Local Government Association).

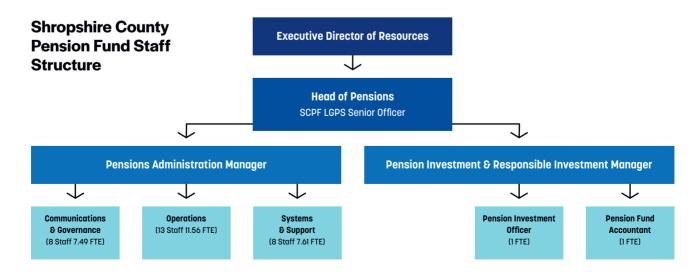
The fund demonstrates a commitment and focus to ensure value for money for all stakeholders. The fund is part of a communications working group, which provides the opportunity for LGPS funds to share knowledge and experience in this area. The priorities of the group include the identification of best practice within pension communications and produces collaborative communications to save individual LGPS funds financial resources and staff time.

Officers from this group also attended a virtual training session in May 2022 on how to make PDF documents published to the fund's website accessible. This included (but was not limited to) improving published documents so they can be viewed by people with low or no vision, people with dyslexia, colour blindness or motor disabilities. This follows the publication of the Public Sector Bodies Accessibility Regulations and is the second training session organised by the team within twelve months.

# Summary of activity in 2022/23

Over the last twelve months, the Pensions
Administration Team continued to work hard
to ensure the benefits it looks after for scheme
members are paid accurately, on time and according
to scheme regulations. Fundamental in achieving this
aim is to ensure accurate and timely data is received
from scheme employers, robust internal controls are
in place, innovative technology is used, and the fund
delivers excellent communication standards.

In 2022/23, the team initiated a project to contact all scheme members with historic frozen refunds. These members are not entitled to a benefit in the fund and did not claim the refund at the time of leaving the pension fund. Scheme members, where an address



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is held, were contacted first along with members whose refunds are accruing interest. This project may increase the number of records the fund has registered as 'gone away', if it is established that the address held is not up to date. Address checking will be undertaken with a third party.

# Service delivery and staffing update

The administration team is made up of 30 posts across three teams: Operations, Communications and Governance and Systems.

A new post of Responsible Investment and Investments Manager was created in the Investments Team and successfully recruited to and the opportunity was taken to more closely align this area of work with the rest of the Pensions Team. Investment Team officers now attend the monthly Pension Team meetings, and they give updates to the wider team, ensuring better knowledge of the fund's investment work.

New posts were successfully recruited to in 2022/23 with inductions and training plans underway.

In 2022/23 the team continued to work from home predominantly as hybrid workers since Shropshire Council announced that office-based working for whole teams will not recommence. Desks are available for staff to book but the administration team will not return to the office space previously occupied. All key administration tasks are performed while remote working and the team have continued to deliver an effective service throughout the year. Monthly team meetings have continued virtually but there has been a need to bring staff together occasionally in person to work collaboratively or to induct new team members. A team training day was held in November 2022 which enabled new team members to meet and better know their colleagues and how to work effectively remotely. Continued home working brings challenges in how to embed new members of staff and grow individual knowledge, therefore e-learning training and online knowledge hubs have been used.

# **Updated policies during 2021/22**

Throughout 2022/2023 reviews have been undertaken of all the fund's policies and updates made where needed.

Due to the changes in the pension fund structure from September 2022, when Justin Bridges was appointed as the LGPS Senior Officer and James Walton relinquished his role as Pension Scheme Administrator, changes were made to the reporting breaches policy, communications policy, training policy, employer events policy and Pensions Board terms of reference.

In December 2022, amendments were made to the governance compliance statement to state how the standard items and topics which have historically been presented at an in-person annual meeting, will now be delivered in a different way. Changes were made to the administration strategy statement to clarify the fund's turnaround times when dealing with certain types of casework, confirm how the fund treats employer requests when a discretions policy has not been received and to confirm that the legal and actuarial costs are passed onto the relevant fund employer during an outsourcing exercise.

Actuarial valuation results were provided at the Employer Meeting in November 2022 and a consultation commenced with fund employers, the funding strategy statement was updated in March 2023. The employers events policy was also updated to take into consideration the results of the 2022 actuarial valuation. The reporting breaches policy and training policy will next be reviewed in March 2024 or when a regulatory change occurs.

# **Data quality**

The fund updated its data improvement plan with revised priorities and, unlike in previous years, this plan has been set to cover a two-year period until 2023/24, as some of the objectives are set against long-term projects. The objectives cover the two main areas of work for the team and the LGPS nationally: The McCloud remedy and the Government's National Pensions Dashboard programme. Some of the work for both projects are still unquantifiable due to legislation still being worked on nationally.

Data scores are required by The Pensions Regulator on an annual basis as part of the scheme return each autumn. The scores which have been submitted for the past two years are shown in the table below:

Data category	2021 score %	2022 score %	Aim %
Common data	98.07	98.50	100%
Scheme specific data	98.02	98.72	100%

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Common data relates to data such as name, address, national insurance number etc. The fund has lost contact with a number of members who have not notified us of a change in address, which largely account for why the data score is not 100%. Member address tracing takes place when benefits are due into payment.

# **Working with employers**

To effectively administer the Local Government Pension Scheme for members, the monthly data provided by employers is essential. As well as monthly and year-end data quality verification, additional checks are in place during the year using the data collection software, mortality screening and address verification to continue to improve the data held, to ensure member benefits are accurate.

Employers must pay their contributions by the 19th of the month and accompanying data must also be submitted via i-Connect by this date. A summary of the amount of member data received during 2022/23 is below:

Address updates: 3,443

Contributions postings: 197,022

Pay data postings:
 CARE – 193,999
 Salary – 204,948

Notification of starters: 6,547Notification of leavers: 5,338

Any employers who did not adhere to the regulations and provide the contributions or data on time were recorded as a breach of the scheme regulations and, if deemed materially significant, could be reported to The Pensions Regulator.

There were 273 breaches recorded for 2022/23 whereas 183 breaches were recorded in 2021/22. This is actually an increase of 90 breaches which is due to improved reporting of late leavers forms from the Operations Team.

Scheme employers have also been reminded that the team will support in-person presentations at their workplace, followed by member one - to - ones should there be a local need. Employer updates were sent monthly throughout the year via email bulletins to all registered contacts at participating employers within the fund, providing updates on administration issues affecting scheme employers.

# **Actuarial valuation 2022**

Scheme employers have been issued with their individual results following the 2022 valuation. An Employers' Meeting was held online to discuss the whole fund and individual results. Employers were invited to subsequently book an online one - to - one meeting with the actuary to discuss their own results. All committee and board members were invited to join. 103 individuals virtually attended the 2022 meeting compared to 88 who attended the 2021 virtual meeting. Employers were reminded of their agreed revised contribution rates and asked to ensure their payroll teams deduct the new employer contribution rate from April 2023 payroll.

# **Communications**

The retired members biannual newsletter InTouch was sent to the home addresses of pensioner members at the end of November 2022 and via email in April 2022. The postal copies were used to check member address details were correct and returns resulted in any pensions paid being stopped until this was resolved.

The LGA Communications Working Group have produced a guide on digital engagement for LGPS funds. The fund was an early adopter of a member self-service site, originally launching a portal in 2010 and upgrading this in 2019. A project group is currently in place within the team to look at how this can be developed further with some functionality not yet being utilised. The guide developed by the LGA is a useful reference for this group.

The fund no longer holds an annual meeting; however, key fund investment issues and pension administration updates were available to members on the fund's website, which were the main topics due to be covered at the annual meetings.

In March and April 2023, the Communications and Governance Team hosted four webinars; 'Get to know your pension'. Active scheme members were invited to join one of the hour-long webinars to find out more about the Local Government Pension Scheme and the benefits of being a member.

An increase in registration numbers for 'My Pension Online' in March and April was experienced following the webinars.

The fund uses a bulk email functionality to email

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scheme members the latest fund news. The open rate for member bulk emails was consistently above 50% over the 2022/23 year.

Notes and two newsletters were produced to accompany the 2022 annual benefit statement. They were produced collaboratively with other LGPS funds in a project led by Shropshire. The Plain English Crystal Mark was applied to both documents.

# Annual benefit statements Pensions savings statements (PSS)

Pensions savings statements (PSS) were issued by the deadline of 6 October 2022 to 70 scheme members compared to 51 in 2021. A pensions tax information webinar was organised with the fund's actuary, Mercer, on October 18 2022 which provided information on annual and lifetime allowance tax limits and members were also offered one to one sessions with the actuary. Sessions were for information purposes only and no formal advice was provided as members need to purchase this for themselves.

# **Annual benefit statements**

The fund issued annual benefit statements to both active and deferred members by the statutory deadline of the 31 August 2022. A total of 34,662 statements were produced. 16,433 actives and 18,229 deferred statements were released to 'My Pension Online'. 180 active and 307 deferred statements were issued in paper format. Four active statements were unable to be produced automatically by the pensions administration system, due to an error, and the affected members were contacted.

# **Cyber security**

The team take cyber security very seriously and works closely with Shropshire Council's IT team and any companies providing pensions software to confirm that the systems holding personal data are protected.

In June 2022, it was reported to members that fund officers had created a cyber security action plan on the next steps for the fund in this area.

The fund undertook a successful disaster recovery (DR) exercise with Shropshire Council IT on 11 and 12 January 2023 to ensure business continuity on the Altair system should an issue or disaster occur at the Shirehall data centre.

The exercise proved that the system could move quickly to an external server if required. Both IT and pensions administration team found the exercise to be extremely beneficial.

Annual training is undertaken by officers each year and there have been frequent reminders to all officers to remain vigilant during a time when LGPS funds are increasingly becoming targets for malicious cyber activity.

# **McCloud update**

During 2022/23, the fund has continued its work on the McCloud project including its work with the fund actuary, Mercer, to data check using a bespoke tool. The tool tests the data held by the fund for reasonableness in order to place employers in three employer categorisation grades. Employers will be asked to sign a statement to return to the fund as acknowledgement of the work undertaken on behalf of the employer, and with agreement, where appropriate, to liaising further with the fund on any next steps required.

# Pensions dashboard

The fund will need to be appropriately resourced to deal with the implementation and on-going participation in the pension dashboards. Until more information is known, the fund is unable to assess the full implementation and on-going costs to administer the Pensions Dashboard.

# Key monthly data collection facts for 2022/23

3,443 197,022

204,948

address updates contribution postings

pay data postings

6,547

notifications of starters 5,338

notifications of leavers

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# **Performance indicators**

# Key performanca data

CIPFA point	Outstanding at period start	Created in period	Total cases	Complete at end of period	Outstanding at end of period	º/o complete
Deaths - initial letter acknowledging death of member	16	548	564	533	31	94.5%
Deaths - letter notifying amount of dependants pension	29	390	419	387	32	92.4%
Totals	45	938	983	920	63	93.5%
Retirements - letter notifying estimate of retirement benefits active	6	657	663	648	15	97.7%
Retirements - letter notifying estimate of retirement benefits deferred	5	356	361	350	11	97.0%
Totals	11	1,013	1,024	998	26	97.4%
Retirements - letter notifying actual retirement benefits active	22	418	440	423	17	96.1%
Retirements - letter notifying actual retirement benefits deferred	73	836	909	785	124	86.4%
Totals	95	1,254	1,349	1,208	141	91.3%
Retirements - process and pay pension benefits on time active	8	396	404	395	9	97.8%
Retirements - process and pay pension benefits on time deferred	84	710	794	696	98	87.7%
Totals	92	1,106	1,198	1,091	107	92.7%
Deferment - calculate and notify deferred benefits	125	1,630	1,755	1,314	441	74.9%
Transfers in - letter detailing transfer quote	3	370	373	356	17	95.4%
Transfers in - letter detailing transfer	31	276	307	273	34	88.9%
Transfers out - letter detailing transfer quote	17	171	188	176	12	93.6%
Transfers out - letter detailing transfer	43	280	323	263	60	81.4%
Refund - Process and pay a refund	16	562	578	551	27	95.3%
Divorce quote - letter detailing cash equivalent value and other benefits	5	73	78	68	10	87.2%
Divorce Settlement - Letter detailing implementationof cash equivalent value and application of pension sharing order	0	0	0	0	0	N/A
Joiners - Send notification of joining The LGPS to scheme member	0	3,922	3,922	3,922	0	100.0%
Aggregation - Send notification of aggregation options	56	1,636	1,692	1,425	267	84.2%

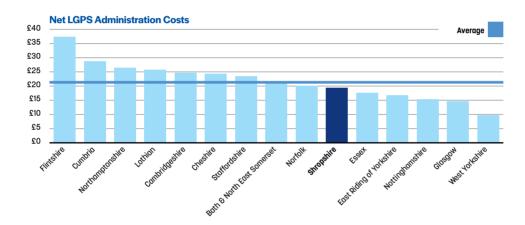
CIPFA point	CIPFA recommeded fund KPI days	Within KPI	Outside KPI	Total	% complete within KPI target	Legal months	Within legal	Outside legal	Total	% complete within legal target
Deaths - initial letter acknowledging death of member	5	321	212	533	60.2%	2 Mnths	511	22	533	95.9%
Deaths - letter notifying amount of dependants pension	10	321	66	387	82.9%	2 Mnths	359	35	387	92.8%
Retirements - letter notifying estimate of retirement benefits active	15	626	22	648	96.6%	2 Mnths	647	1	648	99.8%
Retirements - letter notifying estimate of retirement benefits deferred	15	331	19	350	94.6%	2 Mnths	349	1	350	99.7%
Retirements - letter notifying actual retirement benefits active	15	396	27	423	93.6%	2 Mnths	420	3	423	99.3%
Retirements - letter notifying actual retirement benefits deferred	15	616	169	785	78.5%	2 Mnths	765	20	785	97.5%
Retirements - process and pay pension benefits on time active	15	389	6	395	98.5%	2 Mnths	395	0	395	100.0%
Retirements - process and pay pension benefits on time deferred	15	365	331	696	52.4%	2 Mnths	686	10	696	98.6%
Deferment - calculate and notify deferred benefits	30	800	514	1314	60.9%	2 Mnths	1028	286	1314	78.2%
Transfers in - letter detailing transfer quote	10	310	46	356	87.1%	2 Mnths	351	4	355	98.6%
Transfers out - letter detailing transfer quote	10	62	114	176	35.2%	2 Mnths	120	19	139	97.2%
Refund - Process and pay a refund	10	501	50	551	90.9%	2 Mnths	439	15	454	97.6%
Divorce quote - letter detailing cash equivalent value and other benefits	45	66	2	68	97.1%	3 Mnths	67	1	68	98.5%
Divorce settlement - letter detailing implementation of pension sharing order	15	0	0	0	N/A	3 months	N/A	N/A	0	N/A
Joiners - Notification of date of enrolement	40	3922	0	3922	100.0%	2 Mnths	3922	0	3922	100.0%

34 Section C Scheme administration

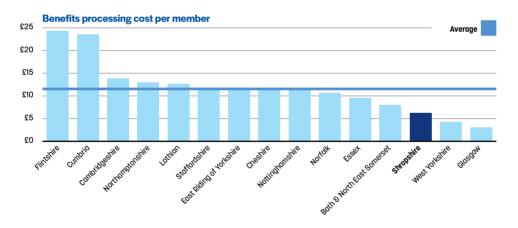
# **Key financial data**

The fund continues to participate in the Charted Institute of Public Finance and Accountancy (CIPFA) annual benchmarking survey. The results of the survey in comparison to other funds participating were published in 2023 and show data from 2021/22.

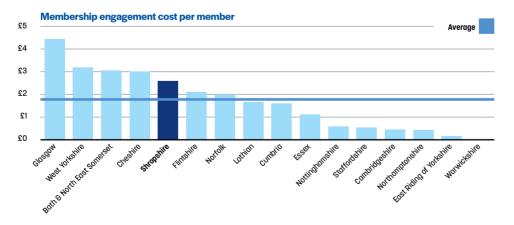
The fund has continued to remain under the average net cost per member for pension administration (graph 1). For the specific area of benefit processing (graph 2), the fund is under the average cost per member, which demonstrates that investment in technology has ensured that processing costs remain low. For member engagement, the fund is above average (graph 3) and shows the commitment that the fund has made in this area, in particular, the importance of the member self-service platform to allow scheme members to view their pensions accounts and perform benefit quotations.



**Graph 1.** Illustrates the net cost per member of providing a service to active, retired and deferred members. In 2021/22, the fund had a net cost of £19.29 per member. The average cost per member for all authorities taking part in the survey was £21.41.



**Graph 2.** In 2021/22, the benefit processing cost was £6.23 per member, which was below the average of the group of £11.58.



Graph 3. In 2021/22, the membership engagement cost per member was £2.59, which was above the average of the group of £1.79.

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# **Staffing**

30

52,197

1,652

2,108

Staff in the Pension Administration Team

Scheme

members



Scheme members to members of staff



Average cases per member of staff directly involved in casework

# New pensioners in year 2022/23 by type of retirement

Retirement type	Number of cases
Early	579
III health	92
Late	33
Normal	126
Total	830

# **Employer summary** as at 31 March 2023

88

Scheme





97





42





227

employers

**Admission bodies** 

**Designated bodies** 

A summary of the number of employers in the fund analysed by scheme employers, admission bodies and designated bodies which are active (with active members) and ceased (no active members but with some outstanding liabilities) as at 31 March 2023.

Employers	Active	Ceased	Total
Scheme employers	60	28	88
Admission bodies	59	38	97
Designated bodies	40	2	42
Total			227

# **Feedback from** members and employers

- 4 complaints received in 2022/23
- 15 compliments received in 2022/23

'Just to say thank you for your kind support and time, really appreciated"

'Thanks ever so much for helping me yesterday and giving such great detailed information which really helped again.'

'Thank you for clearly explaining how my pension is worked out. I understand now. You're a legend!'

'I am very impressed with the efficiency of the pensions department in their responses and information given.'

'You have made the retirement process run so smooth for me and speaking to you made everything very clear for me to understand.'

'A widow, who although very emotional, wanted to share her heartfelt thanks and gratitude to the pensions team for the prompt service we have offered her. From early communication to setting up her pension the member felt we couldn't have been more helpful at such a challenging time.'

In 2022/23, we also held four webinars for members, the first one was on pension tax and members impacted were invited to attend, and three more generic ones on Get to Know Your Pension which any active member was invited to join.

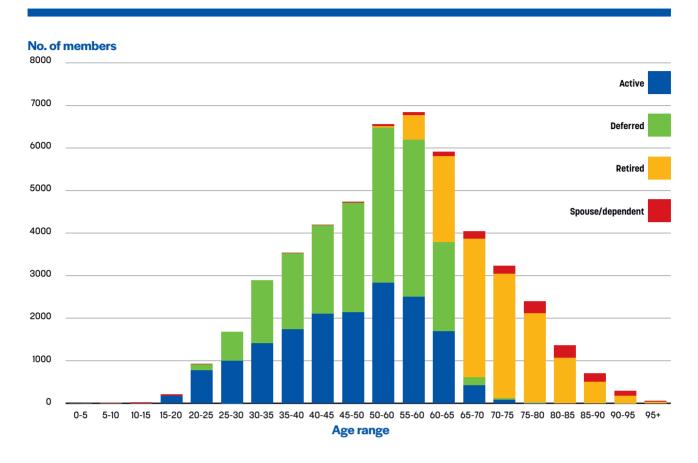
These were all well received by attendees and some comments were:

'Could I take this opportunity to comment how informative and valuable I found the webinar. I hope this will continue to run as I do think more people in our organisation would benefit from attending."

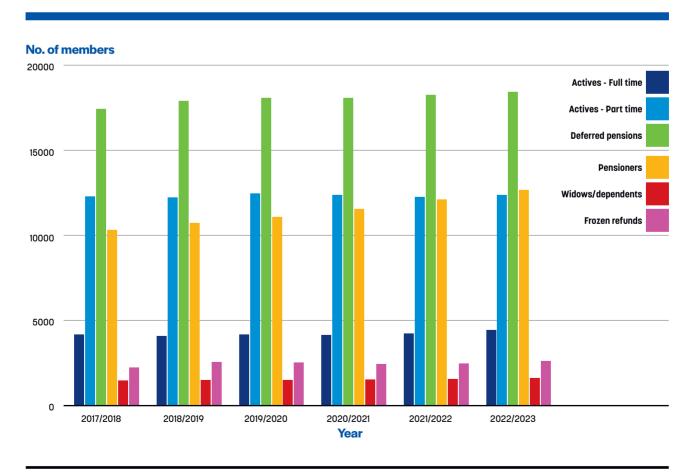
'I thought the webinar was well organised and informative."

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# Age profile of membership as at 31 March 2023



# Membership numbers and trends as at 31 March 2023



Scheme administration Section C 37

# How our service is delivered

Regulation 67 of the LGPS regulations 2013, states that an administering authority must prepare, maintain and publish a written statement setting out its policy concerning communications with members, representatives of members, prospective members and scheme employers.

The communications policy statement sets out the fund's formal policy concerning communications with its stakeholders including the format and frequency of information provided. Following any amendments, this document is passed for approval to Pensions Committee and is published on the fund website. The most recent statement in place can be found in appendix 07. Officers in the fund are part of a regional communications working group (CWG) where communication officers from different funds in England and Wales meet on a quarterly basis to develop items of communication for scheme members in the LGPS. The fund also has representation on the national communications group organised by the Local Government Association (LGA).

# Use of technology:

#### Website

The fund's website is the main source of information for both current and prospective members, as well as fund employers. The website address is: www.shropshirecountypensionfund.co.uk

The website holds scheme guides, forms and information for members and employers to view. Employer responsibilities are set out in the employer's section of the website. All participating employers in the fund are encouraged to use this area to ensure they meet their responsibilities. The fund also hosts videos for both members and employers to view on the website.

# Pension administration system

The fund uses Altair, a pension's administration software provided by Heywood Ltd.

# **Electronic data transfer**

The fund has continued to use a service called i-Connect which allows employers to transfer their data to the fund. Member data is transferred from

an employer's payroll system monthly into the pension administration system. The fund engages with all employers to ensure good quality, accurate and timely data. Training is also provided to all new employers joining the fund on how to use the i-Connect service.

### 'My Pension Online'

To help deal with increasing incoming post, the team have recently launched a facility in 'My Pension Online' which allows members to upload their own documents to their member record. They also launched a facility for employers to submit leavers forms securely via i-Connect. By continuing to review the statistics of the Helpdesk and employ the use of technology to automate some stages of the administrative duties of the helpdesk, it allows the team to focus on resourcing the priority area of responding to complex incoming queries.

The team tested a virtual assistant function to be placed on the fund's website to signpost key information in response to general queries and looking at the current functionality of the pensions general inbox. It is hoped this will save officer time by it being able to answer basic queries automatically.

## As at 31 March 2023:

- 49% active members
- 42% deferred members
- 47% pensioners; registered for 'My Pension Online'
- 46% of all scheme members access their pension information online

# **Email updates**

The fund has continued to utilise email to provide scheme updates to members and employers. Emails were sent on a regular basis to both members and employers during 2022/23 to inform them of the latest news and events.

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# Internal dispute resolution procedure

Despite our best efforts we do, sometimes, receive complaints from our members when they have not been satisfied with scheme decisions. Members have the right to ask for scheme decisions to be looked at again under the formal complaints procedure and they also have the right to use the procedure if a decision should, but has not been made by their employer or the fund. The complaint procedure's official name is the internal dispute resolution procedure (IDRP) and the procedure is outlined in regulation 72 of the LGPS Regulations 2013. An active scheme member, pensioner, deferred pensioner or potential beneficiary can all make an appeal under the IDRP procedure.

There are two stages to IDRP, with the first stage of the dispute going to the body that made the original decision, requesting a review of that decision. If a member is dissatisfied with the outcome of the stage 1 decision, they may apply to the administering authority for a review at stage 2 of the IDRP within six months of the stage 1 decision. If, after the stage 2 decision, the member or beneficiary is still dissatisfied, they can contact The Pensions Ombudsman. The member or beneficiary has three years in which to apply to The Pensions Ombudsman who can investigate any type of complaint about a member's or beneficiary's pension. The member or beneficiary must have been through stages 1 and 2 of the IDRP before they contact the Ombudsman. Fortunately such instances are few and far between.

The following table is a summary of the IDRP cases the fund has received.

# IDRP cases raised directly to the fund in 2022/23

Stage	Cases submitted	Dismissed	Upheld	Ongoing
1st	3	1	2	0
2nd	0	0	0	0

The Pensions Ombudsman www.pensions-ombudsman.org.uk 0800 917 4487

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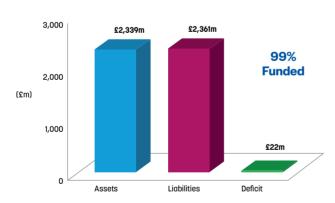
# Statement by the consulting actuary

# Accounts for the year ended 31 March 2023

This statement has been provided to meet the requirements under Regulation 57(1)(d) of The Local Government Pension Scheme Regulations 2013.

An actuarial valuation of the Shropshire County Pension Fund was carried out as at 31 March 2022 to determine the contribution rates with effect from 1 April 2023 to 31 March 2026.

On the basis of the assumptions adopted, the Fund's assets of £2,339 million represented 99% of the Fund's past service liabilities of £2,361 million (the "Solvency Funding Target") at the valuation date. The deficit at the valuation was therefore £22 million.



The valuation also showed that a Primary contribution rate of 18.4% of pensionable pay per annum was required from employers. The Primary rate is calculated as being sufficient, together with contributions paid by members, to meet all liabilities arising in respect of service after the valuation date.

The funding objective as set out in the FSS is to achieve and maintain a solvency funding level of 100% of liabilities (the solvency funding target).

In line with the FSS, where a shortfall exists at the effective date of the valuation a deficit recovery plan will be put in place which requires additional contributions to correct the shortfall. Equally, where there is a surplus it may be appropriate to offset this against contributions for future service, in which case contribution reductions will be put in place to allow for this.

The FSS sets out the process for determining the recovery plan in respect of each employer. At the actuarial valuation the average recovery period adopted was 16 years for employers in deficit and 12 years for the employers in surplus, and the total initial recovery payment (the "Secondary rate" for 2023/26) was an addition of approximately  $\pounds 1.7m$  per annum in  $\pounds$  terms (which allows for the contribution plans which have been set for individual employers under the provisions of the FSS), although this varies year on year.

Further details regarding the results of the valuation are contained in the formal report on the actuarial valuation dated March 2023.

In practice, each individual employer's position is assessed separately and the contributions required are set out in the report. In addition to the certified contribution rates, payments to cover additional liabilities arising from early retirements (other than ill-health retirements) will be made to the Fund by the employers.

The funding plan adopted in assessing the contributions for each individual employer is in accordance with the funding strategy statement

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(FSS). Any different approaches adopted, e.g. with regard to the implementation of contribution increases and deficit recovery periods, are as determined through the FSS consultation process. The valuation was carried out using the projected unit actuarial method and the main actuarial assumptions used for assessing the Solvency Funding Target and the Primary rate of contribution were as follows:

	For past service liabilities (Solvency Funding Target)	For future service liabilities (Primary rate of contribution)
Rate of return on investments (discount rate):		
Standard rate	4.80% per annum	5.20% per annum
Low risk	4.55% per annum	4.70% per annum
Rate of pay increases (long term)	4.35% per annum	4.35% per annum
Rate of increases in pensions in payment (in excess of GMP)	3.10% per annum	3.10% per annum

The assets were assessed at market value. The next triennial actuarial valuation of the Fund is due as at 31 March 2025. Based on the results of this valuation, the contribution rates payable by the individual employers will be revised with effect from 1 April 2026.

# Actuarial Present Value of Promised Retirement Benefits for the Purposes of IAS 26

IAS 26 requires the present value of the Fund's promised retirement benefits to be disclosed, and for this purpose the actuarial assumptions and methodology used should be based on IAS 19 rather than the assumptions and methodology used for funding purposes.

To assess the value of the benefits on this basis, we have used the following financial assumptions as at 31 March 2023 (the 31 March 2022 assumptions are included for comparison):

	31 March 2022	31 March 2023
Rate of return on investments (discount rate)	2.80% per annum	4.80% per annum
Rate of CPI Inflation / CARE benefit revaluation	3.40% per annum	2.70% per annum
Rate of pay increases	4.65% per annum	3.95% per annum
Increases on pensions (in excess of GMP) / Deferred revaluation	3.50% per annum	2.80% per annum

The demographic assumptions are the same as those used for funding purposes:

the start of period assumptions are based on

- the 2019 actuarial valuation assumptions (but updated to the 2021 CMI future improvement tables)
- the end of period assumptions are based on the updated assumptions adopted for the 2022 actuarial valuation.

Full details of the demographic assumptions are set out in the formal reports to the respective valuations.

The movement in the value of the Fund's promised retirement benefits for IAS 26 is as follows:

# Key factors leading to actuarial gains above are:

- Change in financial assumptions: Corporate bond yields increased significantly over the year, with a corresponding increase in discount rate to 4.8% p.a. from 2.8% p.a. In addition, there has been a reduction in long-term assumed CPI to 2.7% p.a. from 3.4%. In combination, these factors lead to a significant reduction in liabilities
- Change in demographic assumptions: As noted above, the assumptions have been updated to reflect the 2022 actuarial valuation assumptions. This acts to reduce the liabilities
- Pension increases / high short-term inflation:
   The figures allow for the impact of the April 2023 pension increase of 10.1%, along with the high levels of CPI since September 2023 (which will feed into the 2024 pension increase). As current inflation is higher than the long term assumption, this increases the liabilities
- 2022 actuarial valuation: The year-end liabilities allow for the final 2022 valuation results, and so will allow for the difference between the assumptions and actual member experience over 2019/22. This will include factors such as the impact of actual pay increases awarded, actual rates of ill-health retirement, etc.

# Michelle Doman

Fellow of the Institute and Faculty of Actuaries

# **Mark Wilson**

Fellow of the Institute and Faculty of Actuaries

Mercer Limited May 2023

# Governance structure

**Shropshire Council, as an administering** authority is required to prepare, publish and maintain a governance compliance statement under regulation 55 of The Local Government Pension Scheme Regulations 2013.

# **Outline of the governance structure**

The governance compliance statement describes how the Shropshire County Pension Fund is governed. It explains the role of the Pensions Committee and the Pensions Board and how it reports into the council. The make-up of the committee is outlined and the reasons for the current representation. The role of officers, independent advisors and employee and pensioner representatives are also clearly explained.

The governance compliance statement includes details of compliance against the best practice guidelines on pension fund governance that have been issued by the Department for Levelling Up, Housing and Communities. The governance arrangements of the Shropshire County Pension Fund adhere to these best practice guidelines.

Under the cabinet structure in local government, management of the pension fund is a nonexecutive function and this is reflected in Shropshire Council's governance structure as administering authority.

The Pensions Committee was established in 1994 with responsibility for all matters relating to the management and administration of the Shropshire County Pension Fund. The Pensions Committee is a standing committee of the council and is linked to Full Council by virtue of the Chairman or Vice Chairman being a Shropshire Council member.

The Shropshire County Pension Fund's local Pensions Board was established by Shropshire Council in 2015 under the powers of Section 5 of the Public Service Pensions Act 2013, and in accordance with regulation 106 of the Local Government Pension Scheme Regulations 2013. The local Pensions Board operates independently of the Pensions Committee, details of which are set out in its terms of reference.

The latest version of the governance compliance statement was approved by the Pensions Committee in December 2022. Please see appendix 1 on page 82 for the latest copy.

# Pensions Board report 2022/23

Thanks to board members for their time and expertise. Since 2015 Shropshire County Pension Fund have operated a Pensions Board. The board have the role of assisting the administering authority (Shropshire Council) in ensuring they are compliant with all the relevant legislation and regulations of the Local Government Pension Scheme (LGPS).

I was elected as chair of the Pensions Board in July 2022, having previously spent seven years sitting on the Pensions Committee which has given me a lot of LGPS experience. Since being chair, I have been impressed by the pension team and their unstinting commitment and professionalism as well as the pride they take and the service they provide to members and employers. Board meetings have returned to being held in person following the lifting of Covid-19 restrictions, but they continue to be filmed and available on the council's website which enables board members to attend remotely if they need to and allows members and employers to watch the public part of the meeting online. To be in a room together again has been welcomed as it has definitely generated more discussion (and made the meetings longer!). Looking back over the past year, a number of key issues have dominated our discussions: preparation for the investment strategy review, environmental issues, cyber security and fraud.

We have received regular reports on cyber security, an increasingly concerning threat for all, not just the fund. The fund holds data on behalf of its members as well as information from employers. Breaches of confidentiality could result in fines from the Information Commissioner, and ransomware attacks could disrupt the administration of the scheme. Maintaining cyber-secure systems is essential and constant improvement is pursued by the Pensions Administration Team and Shropshire Council's IT team.

Pension scams are a risk to members, and the team have developed new procedures to protect them – especially those who may be more vulnerable to scammers. There is an effective protocol to ensure that those seeking to move their pension are clear about what they are doing and that those they are dealing with are legitimate operators.

I do appreciate that for employers, and some members, thinking about and acting on pension legislation is not always at the top of your to do list. However, it is vital when asked for information that employers provide it in a timely fashion so that employees do not miss out or have their pension payments delayed.

The Pensions Committee work hard in providing the right strategy for investment so that our fund is at 100% funded or better and the team backing them work hard to conform to the strategic plan. We on the board have no administration or management actions of the scheme but we do oversee the decisions that are made by the committee and officers and we can and do make recommendations for improving effectiveness and sometimes efficiency.

The Pensions Board meets four times a year Members do have to understand the pension regulations, so they must also complete compulsory training and ad hoc training at the request of officers and the Pensions Committee.

Currently the board consists of three member representatives and three employer representatives. The open part of the meeting is recorded so members and employers can see what we are discussing on our agenda. All meetings are formal, and minutes and actions from the open meetings are recorded and visible on the council's website.

2022 was the year of the actuarial valuation by our actuary Mercers and this dominated a lot of meetings during the year. The scheme is valued every three years to assess how its assets – equities, bonds and other investments, compare against its liabilities – the cost of paying current and future pensioner benefits. The valuation has proved challenging in 2022 due

**Governance arrangements** 

Section E

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to the impact of inflation on existing and future pensions, together with extreme inflation and volatility in financial markets.

We have seen the continuation of the war in Ukraine and Russia, an increase in inflation to more than 10%, an unprecedented cost of living crisis, interest rate rises and the fear of global recession. However, the valuation looks over the next 20-25 years so, although there would be a short-term impact of inflation and increasing interest rates, this will all be factored in when making investment decisions.

With each new budget we see changing rules to the pension scene (lifetime and annual allowance, McCloud 2015 Remedy and Pensions Dashboards). We are also still awaiting the implementation of The Pension Regulator's Single Code of Practice and the England &Wales Scheme Advisory Board, Good Governance Project, the recommendations from which are expected to put more emphasis on cyber controls, preventing scams and workforce planning. We are therefore expecting 2023/24 to continue to be another interesting year for the Pensions Board in supporting the fund.

Continual development for the Pension Board is vital. But, like in all sectors, we do have Pension Board members moving on and I would like to thank all those who have served on the board in the past year. I thank them for their time and expertise which they have brought to their roles on the board and wish them well for the future.

# The Pensions Board members 2022/23



Dave Wright (Chair)

Member representative



**Mike Morris** 

Member representative



**Helen Woodvine** 

**Employer representative**Coverage Care



Clare Charlesworth Jones

Employer representative Severn Bridges Multi Academy Trust



**Liz Furey** 

Employer representative Harper Adams University College



**John Hall** 

Member representative

Dave Wright
Pensions Board chair
15 September 2023

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# Committee members 2022/23



Thomas Biggins (Chair)

**Shropshire Council** 

VOTING



**Roger Evans** 

Shropshire Council



**Simon Harris** 

**Shropshire Council** VOTING





**Carolyn Healy** 

Telford and Wrekin Council VOTING





**Rae Evans** 

**Telford and Wrekin Council** VOTING



Jean Smith

**Pensioner Representative** NON-VOTING



**Lindsay Short** 

**Employee Representative Shropshire Council** 



**Byron Cooke** 

**Employee Representative** Telford and Wrekin Council

Overall responsibility for the Shropshire County Pension Fund lies with Shropshire Council, however, this responsibility has been delegated to Justin Bridges, Head of Pensions - LGPS Senior Officer.

The Pension Fund Committee is responsible for advising the Scheme Administrator on the overall management of the fund and they do this by meeting four times a year, or otherwise as necessary. Some of the main responsibilities of the committee are as follows:

- Monitor investment activities during the year
- Monitor overall performance of all the fund managers
- Monitor the activities of the administration function
- Accept new employers into the fund
- Reviewing governance arrangements

The agenda and minutes from each of the Pensions Committee meetings can be found on the Shropshire Council website which can be accessed here: www.shropshirecountypensionfund.co.uk

# Training policy (members & officers)

As an administering authority of the Local Government Pension Scheme, Shropshire Council recognises the importance of ensuring that all staff and members charged with the financial management and decision making with regard to the pension scheme are equipped with the knowledge and skills to discharge the duties and responsibilities allocated to them.

# **Training policy**

The fund has adopted a training policy which sets out how the fund intends to meet its training responsibilities. The current training policy can be found in appendix 09.

## **Pensions Committee**

The Pensions Committee meets quarterly or more often if required and at each meeting there is a training session usually delivered by the fund investment advisors, Aon, LGPS Central, investment fund managers, Mercer, Columbia Threadneedle Investments or officers.

Topics are wide ranging and in the past year have included the following:

- Actuarial valuation 2022
- Market outlook
- Equity protection
- Responsible Engagement Overlay service (REO)
- LGPS Central Limited update
- Investment strategy & equity protection update
- Targeted return fund
- Audit findings for SCPF
- Climate risk report
- Equity protection and markets update

In addition, three investment strategy training workshops were run by Aon, Mercer & LGPS Central in 2022/23 in preparation for agreeing the investment strategy statement at a future committee meeting.

As well as specific training completed at each Pensions Committee meeting for members and senior officers, a number of additional training sessions were provided during the year for both members and officers.

Pensions Board: Each Pension Board member received training throughout 2022/23. The training was either provided by the Local Government Association (LGA), Aon, TPR, CIPFA or was provided by officers in-house. Each Pension Board member and senior officers have completed the Pensions Regulator's eLearning programme and a skills assessment to identify areas where further training may be required in the future. Pension Board members also attended the investment strategy training workshops and Pension Committee meetings where key themes this year were the actuarial valuation results, cyber security, McCloud, Pensions Dashboards and the TPR Single Code of Practice.

The following information is also available on the fund's website e.g. annual report & accounts, investment performance, actuarial valuation reports, administration updates, climate strategy & stewardship plan, climate risk reports, TCFD reports, responsible investment information, LGPS pooling updates/information, general policies and newsletters with regular scheme updates. In addition, all Pension Committee and Pension Board meetings are now live streamed and recorded and available

on the council's website for scheme members and the public to view. The Pension Committee has a pensioner representative and scheme member representative on it for any scheme member queries and the Pension Board also consists of three scheme member and three employer representatives which can be contacted, all details are provided in the annual report on the fund's website. The Pension Investment & Administration Team are also available for one - to - one meetings with scheme members and employers and can be contacted directly via email or over the phone for any scheme member specific concerns or queries. This has been agreed with the Chair and Head of Pensions – LGPS Senior Officer.

The employers meeting was held virtually and live recordings and presentations can be found on the Shropshire County Pension Fund's website. The annual report and accounts for 2022/23 can also be found at www.shropshirecountypensionfund.co.uk.

Hymans Learning Academy: In November 2022, the fund purchased this online learning platform for officers, board and committee members. The platform covers six modules and was completed by all officers and board members.

Topics covered included:

- 1. Role of elected members on committee
- 2. Governance & regulators
- 3. Business planning
- 4. Administration & management
- 5. Policies and procedures
- 6. Public procurement
- 7. Additional voluntary contributions
- 8. Accounting & audit
- 9. Introduction to funding strategy
- 10. LGPS actuarial valuations
- 11. LGPS employers
- 12. Investment strategy
- 13. Performance monitoring
- 14. Pooling (England and Wales only)
- 15. Responsible investment
- 16. MiFID II
- 17. McCloud
- 18. Goodwin
- 19. Cost-sharing
- 20. Cyber security
- 21. GAD Section 13
- 22. Pensions Dashboards

A refresher course for officers on PENGuide, a specialist online resource on all aspects of the LGPS regulations past and present, was also held in March 2023, highlighting updates that have been made to the system which is used as both a training resource and to assist with queries.

Officer attendance at conferences, seminars and networking groups: LGC investment conferences, LAPF strategic investment conferences, LAPF RI Conference, PLSA LG Investment Conference, LGPS Central RI Summit, Pensions Managers Conference, LGA Governance conference, CIPFA Pensions Audit & Accounting workshop, Shrewsbury Pensions Officers Group (SPOG) were attended in person this year after COVID-19 restrictions were lifted. The LGA National Communications Working Group and Regional Communications Working Group continued to meet virtually in 2022/23.

As Head of Pensions – LGPS Senior Officer for Shropshire County Pension Fund I confirm that the officers and members charged with the financial management of and decision making for the pension fund collectively possessed the requisite knowledge and skills necessary to discharge those duties and make the decisions required during the reporting period.

Justin Bridges LGPS Senior Officer

Shropshire Council 15 September 2023

# Pension fund account

# Pension fund account for the year ended 31 March 2023

2021/22 £m		Notes (pages 50-69)	2022/23 £m	3
	Contributions and benefits			
	Contributions			
41.967	Employers	7	57.110	
17.320	Employees	7	19.208	
10.170	Transfers In from other pension funds	3,7	9.525	
69.457	Total income			85.8
	Benefits payable			
(66.544)	Pensions	7	(70.888)	
(11.080)	Commutation of pensions and lump sum retirement benefits	7	(12.633)	
(1.322)	Lump sum death benefits	7	(2.522)	
	Payment to and on account of leavers			
(0.220)	Refund of contributions	7	(0.216)	
(4.942)	Transfer to other funds	3,7	(8.128)	
(84.108)	Total expenditure			(94.3
(14.651)	Net additions/(withdrawals) from dealings with scheme members			(8.5
(17.492)	Management expenses	8		(18.8
(32.143)	Net additions/(withdrawals) including fund management expenses			(27.3
	Returns on investments			
15.862	Investment Income	3,9	8.188	
47.334	Gain/(loss) on cash and currency hedging		21.364	
(0.135)	Taxes on income	10	(0.098)	
114.349	Profits and losses on disposal of investments and changes in value of investments	11a	(97.301)	
177.410	Net return on investments			(67.8
145.267	Net increase/(decrease) in the net assets available for benefits during the year			(95.2
2,194.020	Opening net assets of the scheme			2,339.
2,339.287	Closing net assets of the scheme			2,244.0

# Net assets statement

# Net assets statement as at 31 March 2023

31 March 2022		Notes	31 March	2023
£m		(pages 50-69)	£m	%
	Long term investments			
1.315	Equities	11	1.315	0.06
	Investment assets			
109.022	Equities	11	0.010	0.00
	Pooled investment vehicles			
2203.838	Other managed funds	11	2221.038	98.97
	Other investment balances			
0.685	Loans	11	0.685	0.03
	Cash deposits			
17.436	Deposits	11	12.683	0.57
2.500	Temporary investments	27	2.600	0.12
2334.796	Total investment assets		2238.331	99.75
	Long term debtors			
1.055	Lifetime and annual tax allowances	18a	1.551	0.07
	Current assets			
5.653	Contributions due from employers/employees	18b	6.463	0.29
1.061	Other current assets	18b	1.609	0.07
0.026	Cash balances	27	0.060	0.00
	Current liabilities			
(0.422)	Unpaid benefits	19	(0.352)	(0.02)
(2.882)	Other current liabilities	19	(3.575)	(0.16)
2339.287	Net assets of the scheme - Available to fund benefits as at 31 March		2244.087	100.00

The fund's financial statements do not take account of liabilities to pay pensions and other benefits after the period end. The actuarial present value of promised retirement benefits is disclosed in the Statement by the Consulting Actuary.

# Notes

# **To the Shropshire County Pension Fund** accounts for the year ending 31 March 2023

# Note 1: Description of fund

The Shropshire County Pension Fund is part of the Local Government Pension Scheme and is administered by Shropshire Council. The council is the reporting entity for this pension fund.

The fund is governed by the Public Service Pensions Act 2013. The fund is administered in accordance with the following secondary legislation:

- The Local Government Pension Scheme Regulations 2013 (as amended)
- The Local Government Pension Scheme (Transitional Provisions, Savings and Amendment) Regulations 2014 (as amended)
- The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016.

It is a contributory defined benefit pension scheme administered by Shropshire Council to provide pensions and other benefits for pensionable employees of Shropshire Council and a range of other scheduled and admitted bodies within the county area. Teachers, police officers and firefighters are not included as they come within other national pension schemes. The fund is overseen by the Shropshire County Pension Fund Pensions Committee, which is a committee of Shropshire Council.

Membership of the LGPS is voluntary and employees are free to choose whether to join the scheme, remain in the scheme or make their own personal arrangements outside the scheme.

Organisations participating in the Shropshire County Pension Fund include:

- Scheduled bodies, which are automatically entitled to be members of the fund.
- Admitted bodies, which participate in the fund under the terms of an admission agreement between the fund and the employer. Admitted

bodies include voluntary, charitable and similar not-for-profit organisations, or private contractors undertaking a local authority function following outsourcing to the private sector.

There are 227 employers within the Shropshire County Pension Fund including Shropshire Council itself, as detailed below.

Shropshire County Pension Fund	31 March 2023	31 March 2022
No of employers with active members	159	157
Number of employees in the scheme		
Shropshire Council	5,898	5,807
Other employers	10,927	10,683
Total	16,825	16,490
Number of pensioners in the scheme		
Shropshire Council	5,994	5,805
Other employers	6,688	6,311
Total	12,682	12,116
Number of deferred pensioners in the scheme		
Shropshire Council	8,556	8,456
Other employers	9,892	9,797
Total	18,448	18,253

Benefits are funded by contributions and investment earnings. Contributions are made by active members of the fund in accordance with the LGPS Regulations 2013 and ranged from 5.5% to 12.5% of pensionable pay for the financial year ending 31 March 2023. Employers' contributions are set based on triennial actuarial funding valuations. The last such valuation was as at 31 March 2022. Currently, employer contribution rates range from 5.8% to 27.6% of pensionable pay.

Prior to 1 April 2014, pension benefits under the LGPS were based on final pensionable pay and length of pensionable service. From 1 April 2014, the scheme became a career average scheme, whereby members accrue benefits based on their pensionable pay in that year at an accrual rate of 1/49th. Accrued pension is uprated annually in line with the Consumer Price Index.

A range of other benefits are also provided including early retirement, ill-health pensions and death benefits.

# **Note 2: Basis of preparation**

The statement of accounts summarises the fund's transactions for the 2022/23 financial year and its financial position at 31 March 2023. The accounts have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2022/23 (the code) which is based upon International Financial Reporting Standards (IFRS), as amended for the UK public sector. The accounts have been prepared on a going concern basis.

Paragraph 3.3.1.2 of the code requires disclosure of any accounting standards issued but not yet adopted. No such accounting standards have been identified for 2022/23

The accounts report on the net assets available to pay pension benefits. They do not take account of obligations to pay pensions and benefits that fall due after the end of the financial year nor do they take into account the actuarial present value of promised retirement benefits. The code gives administering authorities the option to disclose this information in the net assets statement, in the notes to the accounts or by appending an actuarial report prepared for this purpose. The pension fund has opted to disclose this information within the statement by the consulting actuary.

# Note 3: Summary of significant accounting policies

# Fund account – revenue recognition Contribution income

Normal contributions are accounted for on an accruals basis as follows:

- Employee contribution rates are set in accordance with LGPS regulations, using common percentage rates for all schemes that rise according to pensionable pay.
- Employer contributions are set at the percentage rate recommended by the fund actuary for

- the period to which they relate. Contributions received earlier than the due date are accounted for on receipt and are recognised as contributions received within the pension fund account statement.
- Employer deficit funding contributions are accounted for on the due dates on which they are payable under the schedule of contributions set by the scheme actuary or on receipt if earlier than due date.

#### Transfers to and from other schemes

Transfers in and out relate to members who have either joined or left the fund. Individual transfers in/out are accounted for when received or paid. Transfers in from members wishing to use the proceeds of their additional voluntary contributions (see below) to purchase scheme benefits are accounted for on a receipts basis and are included in transfers in (see note 7). Bulk (group) transfers are accounted for in accordance with the terms of the transfer agreement.

#### Investment income

Dividend income is recognised on the date the shares are quoted ex-dividend. Any amount not received by the end of the reporting period is disclosed in the net assets statement as a current financial asset.

Distributions from pooled funds are recognised at the date of issue. Any amount not received by the end of the reporting period is also disclosed in the net assets statement as a current financial asset.

Changes in the value of investments are recognised as income and comprise all realised and unrealised profit/losses during the year.

# Fund account – expense items Benefits payable

Pensions and lump sum benefits payable include all amounts known to be due as at the end of the financial year. Any amounts due but unpaid are disclosed in the net assets statement as current liabilities, provided that payment has been approved.

## **Taxation**

The fund is a registered public service scheme under section 1 (1) of Schedule 36 of the Finance Act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceeds of investments sold. Income from overseas

investments suffers withholding tax in the country of origin, unless exemption is permitted. Irrecoverable tax is accounted for as a fund expense as it arises.

#### Management expenses

The fund discloses its pension fund management expenses in accordance with CIPFA's guidance Accounting for Local Government Pension Scheme Management Expenses (2016), as shown below. All items of expenditure are charged to the fund on an accruals basis as follows:

Administrative expenses

All staff costs relating to the pensions administration team are charged direct to the fund. Council recharges for management, accommodation and other overhead costs are also accounted for as administrative expenses of the fund.

Oversight and governance

All costs associated with governance and oversight are separately identified, apportioned to this activity and charged as expenses to the fund

Investment management expenses Investment fees are charged directly to the fund as part of management expenses and are not included in, or netted off from, the reported return on investments. Where fees are netted off returns by investment managers, these expenses are grossed up to increase the change in value of investments.

Fees charged by external investment managers and custodian are set out in the respective mandates governing their appointments. Broadly, these are based on the market value of the investments under their management and therefore increase or reduce as the value of these investments change.

In addition, the fund has negotiated with BlackRock (Hedge Fund) that an element of their fee will be performance related.

Total performance related fees for all managers in 2022/23  $\Omega$ 0.097m (2021/22  $\Omega$ 0.807m).

Where an investment manager's fee note has not been received by the year-end date, an estimate based upon the market value of thei mandate as at the end of the year is used for inclusion in the fund account. In 2022/23,  $\Omega$ 0.497m of fees is based on such estimates (2021/22  $\Omega$ 0.147m).

#### **Net assets statement**

#### **Financial assets**

The share capital investment in LGPS Central Limited is valued at transaction price i.e. cost. LGPS Central Limited began to trade on 3 April 2018. The pension fund's view is that the market value of this investment at 31 March 2023 cannot be reasonably assessed and that cost is therefore an appropriate estimate of fair value.

All other investment assets are included in the financial statements on a fair value basis as at the reporting date. A financial asset is recognised in the net assets statement on the date the fund becomes party to the contractual acquisition of the asset. Any amounts due or payable in respect of trades entered into but not yet complete at 31 March each year are accounted for as financial instruments held at amortised cost and reflected in the reconciliation of movements in investments and derivatives in note 11a.

Any gains or losses on investment sales arising from changes in the fair value of the asset are recognised in the fund account.

The values of investments as shown in the net assets statement have been determined at fair value in accordance with the requirements of the code and IFRS13 (see note 14).

## Foreign currency transactions

Dividends, interest and purchases and sales of investments in foreign currencies have been accounted for at the spot market rates at the date of transaction. End of year spot market exchange rates are used to value cash balances held in foreign currency bank accounts, overseas investments and purchases and sales outstanding at the end of the reporting period.

## Cash and cash equivalents

Cash comprises cash in hand and demand deposits and includes amounts held by the fund's external managers. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value.

#### Loans and receivables

Financial assets classed as amortised cost are carried in the net asset statement at the value of outstanding principal receivable at the year-end date plus accrued interest.

#### **Financial liabilities**

A financial liability is recognised in the net asset statement on the date the fund becomes legally responsible for that liability. The fund recognises financial liabilities relating to investment trading at fair value and any gains or losses arising from changes in the fair value of the liability between contract date, the year-end date and the eventual settlement date are recognised in the fund account as part of the change in value of investments.

Other financial liabilities classed as amortised cost are carried in the net asset statement at the value of the outstanding principal at 31 March each year. Any interest due not yet paid is accounted for on an accruals basis and included in administration costs.

# **Contingent liabilities**

Shropshire County Pension Fund has guaranteed a

share of the pension liability relating to employees of LGPS Central Ltd that transferred into the company on creation. More details are disclosed in note 21 related party transactions.

The fund has no other contingent liabilities.

## Additional voluntary contributions

Shropshire County Pension Fund provides an additional voluntary contribution (AVC) scheme for its members, the assets of which are invested separately from those of the pension fund. Please see note 20 for further information.

# Note 4: Critical judgments in applying accounting policies

#### **Investment in LGPS Central**

The share capital investment has been valued at cost on the basis that fair value as at 31 March 2023 cannot be reliably estimated. Management have made this judgment because:

- LGPS Central Limited did not commence trading until 3 April 2018
- No dividend to shareholders has as yet been declared
- Published trading results are only available for four years, which in the fund's opinion does not give sufficient information to allow fair value to be accurately calculated on a net asset basis.

# Note 5: Assumptions made about the future and other major sources of estimation uncertainty

The preparation of financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts. Estimates and assumptions take account of historical experience, current trends and future expectations. However, actual outcomes could be different from the assumptions and estimates made. The items in the net asset statement for which there is a significant risk of material adjustment the following year are as follows:

Item	Uncertainties	Effect if actual results differ from assumptions
Private equity	Private equity investments are valued at fair value in accordance with International Private Equity and Venture Capital Valuation Guidelines (December 2018). Investments are not publicly listed and as such there is a degree of estimation involved in the valuation.	The total private equity investments in the financial statements are $\mathfrak{L}197.4$ million. There is a risk that this investment may be under or overstated in the accounts. A 5% movement in the valuation would equate to a $\mathfrak{L}9.9$ million adjustment to the value of these assets.
Infrastructure	Infrastructure investments are not regularly traded and as such there is a degree of estimation involved in the valuation.	The infrastructure investments in the financial statements are $\mathfrak{S}148.2$ million. There is a risk that this investment may be under or overstated in the accounts. A 5% movement in the valuation would equate to a $\mathfrak{S}7.4$ million adjustment to the value of these assets
Property debt	Investments are not regularly traded and as such there is a degree of estimation involved in the valuation.	The total property debt investments in the financial statements are £27.5 million. There is a risk that this investment may be under or overstated in the accounts.  A 5% movement in the valuation would equate to a £1.4 million adjustment to the value of these assets
Private debt	Investments are not regularly traded and as such there is a degree of estimation involved in the valuation.	The total private debt investments in the financial statements are £33.9 million. There is a risk that this investment may be under or overstated in the accounts.  A 5% movement in the valuation would equate to a £1.7 million adjustment to the value of these assets
Insurance linked securities	Investments are not regularly traded and as such there is a degree of estimation involved in the valuation.	The total insurance linked securities investments in the financial statements are £34.7 million. There is a risk that this investment may be under or overstated in the accounts.  A 5% movement in the valuation would equate to a £1.7 million adjustment to the value of these assets
Hedge funds	Some hedge fund investments are not regularly traded and as such there is a degree of estimation involved in the valuation.	The total hedge fund value in the financial statements is $\Omega$ 147.3 million. There is a risk that this investment may be under or overstated in the accounts. A 5% movement in the valuation would equate to a $\Omega$ 7.4 million adjustment to the value of these assets

## Note 6: Events after the reporting date

These are events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the financial statements are authorised for issue. There have been no events between 31 March 2023, and when these accounts were authorised, that require any adjustments to be made.

Guaranteed minimum pensions (GMP) equalisation remedy in LGPS is still to be legislated on. GMP reconciliation has ensured that data is up to date for when any changes required are known.

The McCloud remedy in LGPS is still to be legislated

for. The fund is not aware of any cases affected by the Goodwin test cases.

# Note 7: Analysis of the main revenue account transactions

The following table provides further analysis of contributions received and benefits paid between the administering authority (Shropshire Council), designated bodies and scheme employers (unitary, town and parish councils) and admission bodies (private bodies carrying out former Local Government functions or bodies providing a public service on a non-profit making basis).

	Administering authority	Admission bodies	Designation bodies / Scheme employers	Total
	£m	£m	£m	£m
2022/23				
Contributions received				
Employees	7.141	1.849	10.218	19.208
Employers	19.114	5.446	32.550	57.110
Transfers in	5.297	0.228	4.000	9.525
Total income	31.552	7.523	46.768	85.843
Payments made				
Pensions	39.028	9.271	22.589	70.888
Lump sums	4.477	2.295	5.861	12.633
Death benefits	0.842	0.554	1.125	2.521
Refunds	0.070	0.009	0.137	0.216
Transfers out	*5.738	0.092	2.298	8.128
Total expenditure	50.155	12.221	32.010	94.386
2021/22				
Contributions received				
Employees	6.289	1.909	9.122	17.320
Employers	17.319	5.470	19.178	41.967
Transfers in	5.102	0.750	4.318	10.170
Total income	28.710	8.129	32.618	69.457
Payments made				
Pensions	37.499	8.737	20.308	66.544
Lump sums	4.268	2.115	4.697	11.080
Death benefits	0.338	0.249	0.735	1.322
Refunds	0.058	0.028	0.134	0.220
Transfers out	2.140	0.517	2.285	4.942
Total expenditure	44.303	11.646	28.159	84.108

<sup>\* 2022/23</sup> Transfers out figure includes  $\mathfrak{L}3.899 \mathrm{m}$  bulk transfers out.

This table shows a breakdown of the employers contributions above:

2021/22 £m	Employers contribution breakdown	2022/23 £m
**34.604	Employers normal contributions	49.983
6.215	Employers deficit contributions	6.075
1.148	Employers augmentation contributions	1.052
41.967		57.110

<sup>\*\*</sup> Employers normal contributions figure for 2022/23 includes normal contributions for Telford & Wrekin Council. The comparative figure for 2021/22 excludes normal contributions paid upfront in 2020/21 for Telford & Wrekin Council

# **Note 8: Management expenses**

This analysis of the costs of managing the Shropshire County Pension Fund during the period has been prepared in accordance with CIPFA's Accounting for Local Government Pension Scheme Management Expenses (2016).

2021/22 £m	Management expenses	2022/23 £m
1.148	Administrative costs	1.457
15.046	Investment management expenses	15.822
1.298	Oversight and governance costs	1.530
17.492		18.809

Each external investment manager receives a fee for their services based on the market value of the assets they manage on the fund's behalf. One active manager is required to produce a specific target return in excess of their benchmark return and is paid a performance related fee (over and above a basic fee) for reaching required level of outperformance. The management fees disclosed also include all investment management fees directly incurred by the fund by pooled fund investments.

The investment management expenses shown below includes £0.097m (2021/22 £0.807m) in respect of performance related fees paid/payable to the fund's investment managers.

It also includes £4.305m in respect of transaction costs (2021/22 £3.670m).

In addition to these costs, indirect costs are incurred through the bid-offer spread on investment sales and purchases. These are reflected in the cost of investment acquisitions and in the proceeds from the sales of investments (see note 11a).

2021/22 £m	Investment management expenses	2022/23 £m
8.865	Management fees	8.521
0.807	Performance fees	0.097
1.682	Other fees	2.875
3.670	Transaction costs	4.305
0.022	Custody fees	0.024
15.046		15.822

The costs incurred by the fund in administering the fund totalled £1.457m for the year ended 31 March 2023 (2021/22 £1.148m).

2021/22 £m	Administrative costs	2022/23 £m
0.777	Employee costs	1.074
0.245	IT	0.278
0.050	Consultants	0.013
0.026	Printing, postage and design	0.029
0.014	Office accommodation	0.019
0.014	Subscriptions	0.017
0.022	Other costs	0.027
1.148		1.457

The costs incurred by the fund in oversight and governance totalled £1.530m for the year ended 31 March 2023 (2021/22 £1.298m).

2021/22 £m	Oversight and governance costs	2022/23 £m
0.269	Investment advice	0.249
0.220	Employee costs (pensions investment)	0.251
0.086	Actuarial advice	0.262
0.532	LGPS Central pooling costs	0.567
0.050	Responsible engagement overlay	0.040
0.041	External audit	0.043
0.032	Performance analysis	0.035
0.017	Internal audit	0.017
0.021	Legal and Committee	0.022
0.030	Other costs	0.044
1.298		1.530

# Note 8a: Investment management expenses

The tables below show a breakdown of investment management expenses by investment type.

2022/23	Total £m	Management fees £m	Performance related fees £m	Transaction costs £m	Other costs £m
Equities	0.008	0.008	0.000	0.000	0.000
Pooled investments vehicles					
Global equity	2.803	1.237	0.000	1.526	0.042
Fixed income	4.334	1.754	0.000	2.493	0.085
Hedge fund of funds	1.121	0.833	0.027	0.000	0.261
Infrastructure	1.749	1.501	0.000	0.000	0.248
Pooled property investments	1.318	0.662	0.070	0.251	0.335
Private equity	3.740	1.988	0.000	0.000	1.752
Private debt	0.018	0.009	0.000	0.000	0.009
Property debt	0.376	0.278	0.000	0.000	0.098
Insurance linked securities	0.331	0.251	0.000	0.035	0.045
	15.798	8.521	0.097	4.305	2.875
Custody fees	0.024				
Total	15.822				

2021/22	Total £m	Management fees £m	Performance related fees £m	Transaction costs £m	Other costs £m
Equities	0.618	0.434	0.000	0.184	0.000
Pooled investments vehicles					
Global equity	2.711	1.266	0.000	1.392	0.053
Fixed income	3.112	1.816	0.000	1.204	0.092
Hedge fund of funds	1.865	0.803	0.807	0.000	0.255
Infrastructure	1.955	1.855	0.000	0.000	0.100
Pooled property investments	1.116	0.259	0.000	0.857	0.000
Private equity	2.744	1.781	0.000	0.000	0.963
Private debt	0.014	0.014	0.000	0.000	0.000
Property debt	0.585	0.410	0.000	0.000	0.175
Insurance linked securities	0.304	0.227	0.000	0.033	0.044
	15.024	8.865	0.807	3.670	1.682
Custody fees	0.022				
Total	15.046				

# **Note 9: Investment income**

The table below analyses the investment income received by the fund over the last twelve months.

2021/22 £m	Investment income	2022/23 £m
4.235	Dividends from equities	0.555
11.593	Income from pooled investment vehicles	7.437
0.034	Interest on cash deposits	0.108
0.000	Other	0.088
15.862		8.188

# **Note 10: Taxes on income**

This table breaks down the taxes on income by asset class.

2021/22 £m	Taxes on income	2022/23 £m
0.044	Withholding tax - equities	0.000
0.091	Withholding tax - pooled	0.098
0.135		0.098

## **Note 11: Investments**

The table below analyses investment assets by type of investment.

2021/22 £m	Investments	2022/23 £m
	Investment assets	
109.022	Equities	0.010
	Pooled funds	
1069.331	Global equity	1149.555
511.499	Fixed income	409.028
143.746	Hedge fund of funds	147.259
106.817	Infrastructure	148.204
90.509	Pooled property investments	73.538
195.854	Private equity	197.376
48.346	Property debt	27.477
33.463	Insurance linked securities	34.709
4.273	Private debt	33.891
	Other investments	
0.685	Loans	0.685
	Cash deposits	
17.436	Deposits	12.684
2.500	Temporary investments	2.600
2333.481		2237.016
	Long-term investments	
	UK unquoted equities	
1.315	Shares in LGPS Central asset pool	1.315
2334.796	Total investment assets	2238.331

# Note 11a: Reconciliation of movements in investments

2022/23	Value as at 1 April 2022	Purchases at cost	Sale proceeds	Transition	Other cash transactions	Change in market value	Value as at 31 March 2023
Investment type	£m	£m	£m	£m	£m	£m	£m
Equities	110.337	0.045	(0.293)	(109.472)		0.708	1.325*
Pooled investment vehicles - Other managed funds	2203.838	116.886	(99.400)	109.472	(11.780)	(97.978)	2221.038*
Other investment balances	0.685						0.685
	2314.860	116.931	(99.693)	0.000	(11.780)	(97.270)	2223.048
Cash deposits - with managers	17.436	4.861	(5.123)		(4.460)	(0.031)	12.683
Temporary investments	2.500				0.100		2.600
	2334.796	121.792	(104.816)	0.000	(16.140)	(97.301)**	2238.331

<sup>\*</sup> Within the pooled investment vehicles - other managed funds total of £2221.038m are £588.916m of level 3 investments as at 31 March 2023. Within the equities figure of £1.325m are £1.315m of level 3 investments as at 31 March 2023. The value of the level 3 investments was £533.814m as at 1 April 2022 which increased to £590.231m as at 31 March 2023. The increase in value is due to purchases of £98.586m, sales of £55.715m and change in market value of £13.546m. // \*\* The total change in market value for 2022/23 as per the table above is £97.301m). This figure is made of up of loss on sales of £92.280m), market value gains offset by directly charged fees of £14.785m and also the difference between book cost and market value for the whole fund which for 2022/23 was £82.806m).

2021/22	Value as at 1 April 2021	Purchases at cost	Sale proceeds	Transition	Other cash transactions	Change in market value	Value as at 31 March 2022
Investment type	£m	£m	£m	£m	£m	£m	£m
Equities	105.363	35.246	(33.198)		(0.183)	3.109	110.337*
Pooled investment vehicles - Other managed funds	2063.901	86.912	(43.673)		(14.510)	111.208	2203.838*
Other investment balances	0.685						0.685
	2169.949	122.158	(76.871)	0.000	(14.693)	114.317	2314.860
Cash deposits - with managers	16.950	1.157	(0.387)		(0.316)	0.032	17.436
Temporary investments	3.500				(1.000)		2.500
	2190.399	123.315	(77.258)	0.000	(16.009)	114.349**	2334.796

<sup>\*</sup> Within the pooled investment vehicles - other managed funds total of £2203.838m are £532.499m of level 3 investments as at 31 March 2022. Within the equities figure of £110.337m are £1.315m of level 3 investments as at 31 March 2022. The value of the level 3 investments was £409.372m as at 1 April 2021 which increased to £533.814m as at 31 March 2022. The increase in value is due to transfers into level 3 of £69.301m, purchases of £86.207m, sales of £43.410m and change in market value of £12.344m. // \*\* The total change in market value for 2021/22 as per the table above is £114.349m. This figure is made of up of profit on sales of £11.138m, market value gains offset by directly charged fees of £12.956m and also the difference between book cost and market value for the whole fund which for 2021/22 was £90.255m.

# Note 12: Stock lending

The fund participated in a stock lending programme with its custodian, Northern Trust to lend eligible securities from within its portfolio of stocks to third parties in return for collateral. Collateral is restricted to AAA sovereign debt (the highest rated collateral available). This programme ended in April 2023 with the closure of the segregated UK equities portfolio.

Collateralised lending generated income of £116 in 2022/23 (2021/22 £0.006m) and this is included within investment income in the pension fund account. At 31 March 2023 no stock was on loan (via the custodian) (2021/22 £5.522m).

Although stock lending involves the transfer of title of those securities to the borrower, the lender's rights to the normal benefits and corporate actions that would have arisen had the asset not been lent are protected. The lender thus retains an economic interest in the securities transferred. During the period stock is on loan, the voting rights of the loaned stock pass to the borrower.

There are no liabilities associated with the loaned assets.

# Note 13: Analysis of derivatives

Currently, Legal & General, who manage the global equity passive portfolio, hedge 100% of their foreign currency exposure back to sterling. The global equity passive portfolio also has an equity protection strategy in place.

## Note 14: Fair value - basis of valuation

Unquoted equities in LGPS Central are valued using the cost approach / considering fair value at initial recognition approach as these methodologies provide viable approaches to valuing this shareholding, and they both generate consistent valuations at historic cost less any adjustment for impairment. This will be the approach used for valuing this holding until any change in circumstances creates an alternative approach.

All other investment assets are valued using fair value techniques based on the characteristics of each instrument, where possible using market-based information. There has been no change in the valuation techniques used during the year.

The valuation basis for each category of investment asset is set out below:

Description of asset	Valuation hierarchy	Basis of valuation	Observable and unobservable inputs	Key sensitivities affecting the valuations provided
Market quoted equities and pooled fund investments	Level 1	The published bid market price on the final day of the accounting period	Not required	Not required
Quoted fixed income bonds	Level 1	Quoted market value based on current yields	Not required	Not required
Cash and cash equivalents	Level 1	Carrying value is deemed to be fair value because of the short-term nature of these financial instruments	Not required	Not required
Pooled property funds	Level 2	Closing bid price where bid and offer prices are published. Closing single price where single price published	NAV based pricing set on a forward pricing basis	Not required
Pooled equity fund investments	Level 2	Index tracking funds & valuations are based on the market quoted prices of the respective underlying securities	Evaluated price feeds	Not required
Pooled fixed income fund investments	Level 2	Average of broker prices	Evaluated price feeds	Not required
Infrastructure	Level 3	Discounted cash flows, Market valuations of comparable companies & binding sale agreements	Enterprise Value / EBITDA multiple, Discount Rate	Valuations could be affected by changes to expected cashflows or by differences between audited and unaudited accounts
Shares in LGPS Central asset pool	Level 3	Valued using cost approach and considering fair value at initial recognition approach	No market for shares in LGPS Central and no immediate plans to pay dividends. Cost approach generates a figure similar to the original cost of investment when LGPS Central was created	Valuation reviewed on an annual basis to ascertain if there is any reason that this valuation may have been impaired
Insurance linked securities	Level 3	Closing single price. Investments are fair valued using earned net assets value method	NAV based pricing set on a forward pricing basis. NAV based pricing based upon either 3rd party broker marks or independent Milliman valuations using available industry loss assumptions and 3rd party reports.	Valuations could be affected by any changes to underlying values of the invested portfolio. Value appreciation/depreciation is typically dependent on and contingent on specific insurance events/triggers not occurring.
Private debt	Level 3	Valuations received directly from the manager of the underlying investment and comply with revised International Private Equity and Venture Capital Valuation Guidelines 2018	Inputs are unobservable and are dependent on the valuations provided by the manager of the underlying investment	Valuations could be affected by changes to the valuation of the underlying investment portfolio arising from changes to estimates and differences between unaudited and audited accounts

Description of asset	Valuation hierarchy	Basis of valuation	Observable and unobservable inputs	Key sensitivities affecting the valuations provided
Property debt	Level 3	Valued using amortised cost and considering fair value at initial recognition approach	Underlying property value, projected future cashflows, cash available, indicative market interest rates for similar products	Valuation reviewed on a quarterly basis to ascertain if there is a reason that this valuation may have been impaired
Private equity and other unquoted	Level 3	Comparable valuation of similar companies in accordance with International Private Equity and Venture Capital Valuation Guidelines 2018 and the IPEV Board's Special Valuation Guidance (March 2020) or other appropriate guidelines	EBITDA multiple, revenue multiple, discount for lack of marketability, control premium	Valuations could be affected by changes to expected cashflows or by differences between audited and unaudited accounts
Hedge funds	Level 3	Valuations received directly from the third party hedge funds with which the fund of hedge fund manager invests	Valuations/prices of the investments held are not publicly available. NAV based pricing set on a forward pricing basis	Valuations are affected by any changes to the value of the financial instrument being hedged against

# Sensitivity of assets valued at level 3:

The fund has determined that the valuation methods described above for level 3 investments are likely to be accurate to within the following ranges, and has set out below the consequent potential impact on the closing value of investments held at 31 March 2023 and 31 March 2022:

Asset	Potential variation in fair value	Value as at 31 March 2023	Potential value on increase	Potential value on decrease
	(+/-)	£m	£m	£m
Private equity	5%	197.376	207.245	187.507
Hedge funds	5%	147.259	154.622	139.896
Insurance linked	5%	34.709	36.444	32.974
Infrastructure	5%	148.204	155.614	140.794
Private debt	5%	33.891	35.586	32.196
Property debt	5%	27.477	28.851	26.103
Unquoted UK equity	5%	1.315	1.381	1.249
Total		590.231	619.743	560.719

Asset	Potential variation in fair value	Value as at 31 March 2022	Potential value on increase	Potential value on decrease
	(+/-)	£m	£m	£m
Private equity	5%	195.854	205.647	186.061
Hedge funds	5%	143.746	150.933	136.559
Insurance linked	5%	33.463	35.136	31.790
Infrastructure	5%	106.817	112.158	101.476
Private debt	5%	4.273	4.487	4.059
Property debt	5%	48.346	50.763	45.929
Unquoted UK equity	5%	1.315	1.381	1.249
Total		533.814	560.505	507.123

# Note 14a: Fair value hierarchy

Assets and liabilities have been classified into three levels, according to the quality and reliability of information used to determine fair values.

**Level 1:** Where the fair values are derived from unadjusted quoted prices in active markets for identical assets or liabilities. Comprise quoted equities, quoted bonds and unit trusts.

**Level 2:** Where quoted market prices are not available, or where valuation techniques are used to determine fair value based on observable data.

**Level 3:** Where at least one input that could have a significant effect on the instrument's valuation is not based on observable market data.

The values of the investment in private equity are based on valuations provided by the general partners to the private equity funds in which Shropshire County Pension Fund has invested.

These valuations are prepared in accordance with the International Private Equity and Venture Capital Valuation Guidelines, which follow the valuation principles of IFRS and US GAAP. Valuations are undertaken quarterly.

The values of the investment in hedge funds are based on the net asset value provided by the fund manager. Assurances over the valuation are gained from the independent audit of the value.

The following table provides an analysis of the assets and liabilities of the pension fund grouped into levels 1 to 3, based on the level at which the fair value is observable.

Asset type 2022/23	Investment manager	Investment type	Market value £m	Quoted market price - Level 1 £m	Using observable inputs - Level 2 £m	With significant unobservable inputs - Level 3 £m
Equities	LGPS Central Ltd*	UK equities (unquoted)	1.315			1.315
Pooled investment vehicles	Pimco Europe Ltd	Global bonds	132.149		132.149	
	HarbourVest Partners Ltd	Private equity	196.556			196.556
	Aberdeen Property Investors	Property unit trusts	73.538		73.538	
	Blackrock	Hedge fund	147.259			147.259
	Global Infrastructure Partners	Infrastructure	109.228			109.228
	Legal & General	Global equities	664.879		664.879	
	Blackrock	Fixed interest	134.677		134.677	
	T.Rowe Price	Global dynamic bonds	142.203		142.203	
	BM0**	LDI	0.000	0.000		
	Securis	Insurance linked securities	34.709			34.709
	DRC	Property debt	27.477			27.477
	LGPS Central Ltd	Global equities	484.676	484.676		
	LGPS Central Ltd	Private debt	33.891			33.891
	LGPS Central Ltd	Infrastructure	38.976			38.976
	LGPS Central Ltd	Private equity	0.820			0.820
Cash deposits & other (including net current assets)			21.734	21.734		
			2244.087	506.410	1147.446	590.231

Asset type 2021/22	Investment manager	Investment type	Market value £m	Quoted market price - Level 1 £m	Using observable inputs - Level 2 £m	With significant unobservable inputs - Level 3 £m
Equities	Majedie Asset Management	UK equities	109.014	109.014		
	LGPS Central Ltd*	UK equities (unquoted)	1.315			1.315
Pooled investment vehicles	Majedie Asset Management	UK pooled fund	8.151	8.151		
	Pimco Europe Ltd	Global bonds	137.299		137.299	
	HarbourVest Partners Ltd	Private equity	195.854			195.854
	Aberdeen Property Investors	Property unit trusts	90.509		90.509	
	Blackrock	Hedge fund	143.746			143.746
	Global Infrastructure Partners	Infrastructure	88.473			88.473
	Legal & General	Global equities	701.925		701.925	
	Blackrock	Fixed interest	149.154		149.154	
	T.Rowe Price	Global dynamic bonds	150.456		150.456	
	BM0**	LDI	74.590	74.590		
	Securis	Insurance linked securities	33.463			33.463
	DRC	Property debt	48.346			48.346
	LGPS Central Ltd	Global equities	359.255	359.255		
	LGPS Central Ltd	Private debt	4.273			4.273
	LGPS Central Ltd	Infrastructure	18.344			18.344
Cash deposits and other (including net current assets)			25.120	25.120		
			2339.287	576.130	1229.343	533.814

<sup>\*</sup> Share Capital investment in LGPS Central Ltd has been carried at cost // \*\* Investment closed in 2022/23

Note 14b: Reconciliation of fair value measurements within level 3

	Value as at 1 April 2022	Transfers into	Transfers out of	Purchases at cost and derivative payments	Sale proceeds and derivative receipts	Other cash transactions	Unrealised gains and losses	Realised gains and losses	Value as at 31 March 2023
	£m	Level 3	Level 3	£m	£m	£m	£m	£m	£m
Equities (unquoted)	1.315								1.315
Private equity	195.854			22.816	(18.732)	(1.218)	(6.869)	5.525	197.376
Infrastructure	106.817			41.818	(10.725)	(1.749)	9.297	2.746	148.204
Hedge fund	143.746					(1.121)	1.825	2.809	147.259
Insurance linked securities	33.463					(0.331)	(0.487)	2.064	34.709
Property debt	48.346			0.734	(22.484)	(0.376)	0.880	0.377	27.477
Private debt	4.273			33.218	(3.774)	(0.018)	0.174	0.018	33.891
	533.814	0.000	0.000	98.586	(55.715)	(4.813)	4.820	13.539	590.231

# **Note 15: Financial instruments**

# Note 15a: Classification of financial instruments

The following table analyses the carrying amounts of financial instruments by category and net assets statement heading. No financial instruments were reclassified during the accounting period.

	31 March 22				31 March 2023	
Fair value through profit & loss	Financial assets at amortised cost	Financial liabilities at amortised cost		Fair value through profit & loss	Financial assets at amortised cost	Financial liabilities at amortised cost
£m	£m	£m		£m	£m	£m
			Financial assets			
110.337			Equities	1.325		
2203.838			Pooled investment vehicles - Other managed funds	2221.038		
	0.685		Other investment balances - Loans		0.685	
	19.962		Cash		15.343	
	7.769		Debtors		9.623	
2314.175	28.416	0.000		2222.363	25.651	0.000
			Financial liabilities			
		(3.304)	Creditors			(3.927)
0.000	0.000	(3.304)		0.000	0.000	(3.927)
2314.175	28.416	(3.304)		2222.363	25.651	(3.927)

# Note 15b: Net gains and losses on financial instruments

2021/22 £m	Financial instruments	
	Financial assets	
114.349	Fair value through profit and loss	(97.301)
0.000	Loans and receivables	0.000
0.000	Financial liabilities measured at amortised cost	0.000
	Financial liabilities	
0.000	Fair value through profit and loss	0.000
0.000	Loans and receivables	0.000
0.000	Financial liabilities measured at amortised cost	0.000
114.349		(97.301)

# Note 16: Nature and extent of risks arising from financial instruments

# Risk and risk management

The fund's primary long-term risk is that its assets will fall short of its liabilities (i.e. promised benefits to pay members). The aim of investment risk management is to minimise the risk of an overall reduction in the value of the fund and to maximise the opportunity for gains across the whole fund portfolio. The fund achieves this through asset diversification to reduce exposure to market risk (price risk, currency risk and interest rate risk) and credit risk to an acceptable level. In addition, the fund manages its liquidity risk to ensure there is sufficient liquidity to meet the fund's forecast cash flows. The fund manages these investment risks as part of its overall pension fund risk management programme.

Responsibility for the fund's risk management strategy rests with the Pensions Committee. Risk management policies are established to identify and analyse the risks faced by the pension fund's operations. Policies are reviewed regularly to reflect changes in activity and in market conditions.

### **Market risk**

Market risk is the risk of loss from fluctuations in equity and commodity prices, interest and foreign exchange rates and credit spreads. The fund is exposed to market risk from its investment activities, particularly through its equity holdings. The level of risk exposure depends on market conditions, expectations of future price and yield movements and the assets mix. The objective of the fund's risk management strategy is to identify, manage and control market risk exposure within acceptable parameters, whilst optimising investment return.

In general, excessive volatility in market risk is managed through the diversification of the portfolio in terms of geographical and industry sectors and individual securities. To mitigate market risk, the pension fund and its investment advisors undertake appropriate monitoring of market conditions and benchmark analysis and manage any identified risk in two ways:

- 1. The exposure of the fund to market risk is monitored through a factor risk analysis, to ensure that risk remains within tolerable levels
- 2. Specific risk exposure is limited by applying risk-weighted maximum exposures to individual investments.

# Other price risk

Other price risk represents the risk that the value of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or foreign exchange risk), whether those changes are caused by factors specific to the individual instrument or by factors affecting all such instruments in the market.

The fund is exposed to share and derivative price risk. The fund's investment managers mitigate this price risk through diversification and the selection of securities and other financial instruments is monitored to ensure it is within limits specified in the fund investment strategy.

## Other price risk - sensitivity analysis

In consultation with its investment advisors, the fund has determined that the following movements in market price risk are reasonably possible for the 2023/24 reporting period, assuming that all other variables, in particular foreign exchange rates and interest rates, remain the same.

Asset type	Potential market movements (+/-)
Global unconstrained equities	20.3%
Global equities (passive)	19.2%
Unconstrained bonds	5.9%
UK property	12.5%
Private equity	28.3%
Hedge funds	9.3%
Infrastructure	19.2%
Property debt	7.7%
Insurance-linked securities	4.7%
Private debt	8.5%

Should the market price of the fund investments increase/decrease in line with the above, the change in the net assets available to pay benefits would be as follows:

Asset type	Value as at 31 March 2023 &m	Potential market movement	Value on increase	Value on decrease
	<del>-</del>			
Net assets including cash and other	23.040	0.000	23.040	23.040
Investment portfolio assets				
Global equities (unconstrained)	484.686	98.391	583.077	386.295
Global equities (passive)	664.879	127.657	792.536	537.222
Unconstrained bonds	409.028	24.133	433.161	384.895
Property	73.538	9.192	82.730	64.346
Private equity	197.376	55.857	253.233	141.519
Hedge funds	147.259	13.695	160.954	133.564
Infrastructure	148.204	28.455	176.659	119.749
Property debt	27.477	2.116	29.593	25.361
Insurance-linked securities	34.709	1.631	36.340	33.078
Private debt	33.891	2.881	36.772	31.010
Total assets available to pay benefits	2,244.087	364.008	2,608.095	1,880.079

Asset type	Value as at 31 March 2022	Potential market movement	Value on increase	Value on decrease
	£m	£m	£m	£m
Net assets including cash and other	26.427	0.000	26.427	26.427
Investment portfolio assets				
UK equities	107.579	20.440	128.019	87.139
Global equities (unconstrained)	368.849	74.876	443.725	293.973
Global equities (passive)	701.925	134.770	836.695	567.155
Unconstrained bonds	436.909	24.904	461.813	412.005
Property	90.509	11.314	101.823	79.195
Private equity	195.854	55.427	251.281	140.427
Hedge funds	143.746	13.368	157.114	130.378
Infrastructure	106.817	20.509	127.326	86.308
Property debt	48.346	3.578	51.924	44.768
Insurance-linked securities	33.463	1.506	34.969	31.957
LDI	74.590	18.200	92.790	56.390
Private debt	4.273	0.346	4.619	3.927
Total assets available to pay benefits	2,339.287	379.238	2,718.525	1,960.049

## Interest rate risk

The fund recognises that interest rates can vary and can affect both income to the fund and the carrying value of fund assets, both of which affect the value of the net assets available to pay benefits. A 1% movement in interest rates is consistent with the level of sensitivity applied as part of the fund's risk management strategy.

The fund's direct exposure to interest rate movements as at 31 March 2023 and 31 March 2022 is set out below:

Asset type	As at 31 March 2023 £m	As at 31 March 2022 £m
Cash and cash equivalents	15.284	19.936
Cash balances	0.060	0.026
Fixed Income	409.028	511.499
Total	424.372	531.461

The following analysis shows the effect in the year on the net assets available to pay benefits of a plus or minus 1% change in interest rates assuming all variables, in particular exchange rates, remain constant. This analysis demonstrates that a 1% increase in interest rates will not affect the interest received on fixed interest assets but will reduce their fair value, and vice versa. Changes in interest rates do not impact on the value of cash and cash equivalent balances but they will affect the interest income received on those balances.

Exposure to interest rate risk	Value as at 31 March £m	Potential movement on 1% change in interest rates £m	Value on increase £m	Value on decrease £m
As at 31 March 202	3			
Cash and cash equivalents	15.284	0.000	15.284	15.284
Cash balances	0.060	0.000	0.060	0.060
Fixed income	409.028	4.090	413.118	404.938
Total	424.372	4.090	428.462	420.282

Exposure to interest rate risk	Value as at 31 March £m	Potential movement on 1% change in interest rates £m	Value on increase	Value on decrease £m
As at 31 March 202	2			
Cash and cash equivalents	19.936	0.000	19.936	19.936
Cash balances	0.026	0.000	0.026	0.026
Fixed income	511.499	5.115	516.614	506.384
Total	531.461	5.115	536.576	526.346

During 2022/23 the fund received £0.061m (2021/22 £0.002m) in interest from surplus pension fund revenue cash. This was either invested in call accounts which are classified as a variable rate investment or a fixed term deposit. A 1% change in interest rates throughout the year would have increased or decreased the amount of interest earned on these investments by £0.030m. In addition, the fund earned £0.047m (2021/22 £0.032m) in interest on its loan to LGPS Central Ltd.

The impact of a 1% change in interest rates would have increased or decreased interest earned on this loan by £0.007m.

## **Currency risk**

Currency risk represents the risk that future cash flows will fluctuate because of changes in foreign exchange rates. The fund is exposed to currency risk on any cash balances and investment assets not denominated in UK sterling. Following analysis of historical data in consultation with the fund investment advisors, the fund considers the likely volatility associated with foreign exchange rate movements to be not more than 10%. A 10% strengthening/weakening of the pound against the various currencies in which the fund holds investments would increase/decrease the net assets available to pay benefits as follows:

# Currency risk - sensitivity analysis

Assets exposed to currency risk	Asset value as at 31 March 2023	Potential market movement	Value on increase	Value on decrease
	£m	£m	£m	£m
		10º/o	10%	10%
Overseas equities	451.908	45.191	497.099	406.717
Overseas private equity	196.955	19.696	216.651	177.259
Overseas private debt	13.290	1.329	14.619	11.961
Overseas pooled property	0.082	0.008	0.090	0.074
Overseas Infrastructure	130.761	13.076	143.837	117.685
Cash balances	3.671	0.367	4.038	3.304
Total change in assets available to pay benefits	796.667	79.667	876.334	717.000

Assets exposed to currency risk	Asset value as at 31 March 2022	Potential market movement	Value on increase	Value on decrease	
	£m	£m	£m	£m	
		10%	10º/o	10%	
Overseas equities	338.057	33.806	371.863	304.251	
Overseas private equity	195.854	19.585	215.439	176.269	
Overseas private debt	2.891	0.289	3.180	2.602	
Overseas pooled property	0.093	0.009	0.102	0.084	
Overseas infrastructure	95.528	9.553	105.081	85.975	
Cash balances	10.036	1.004	11.040	9.032	
Total change in assets available to pay benefits	642.459	64.246	706.705	578.213	

# **Credit risk**

Credit risk represents the risk that the counterparty to a financial transaction will fail to discharge an obligation and cause the fund to incur a financial loss. Assets potentially affected by this risk are investment assets, cash deposits and third-party loans. The selection of high-quality counterparties, brokers and

financial institutions minimises credit risk and the market values of investments generally reflect an assessment of credit risk.

Credit risk may also occur if an employing body not supported by central government does not pay contributions promptly, or defaults on its obligations. The pension fund has not experienced any actual defaults in recent years and the current practice is to obtain a guarantee before admitting new employers so that all pension obligations are covered in the event of that employer facing financial difficulties. All contributions due at 31 March 2023 and 31 March 2022 were received in the first two months of the financial year.

In January 2018 the fund advanced a loan of £0.685m to LGPS Central asset pool on commercial rates, repayable in 2027. LGPS Central have not defaulted on any annual loan interest repayments to date. The credit risk at 31 March 2023 is therefore not considered to be significant and no credit loss adjustment has been made.

The fund has set limits on the maximum sum placed on deposit with individual financial institutions.

The investment priorities for the management of the pension fund revenue cash held for day-to-day transactions are the security of the principal sums it invests. The enhancement of returns is a secondary consideration to the minimisation of risk. Accordingly, the administering authority ensures that its counterparty lists and limits reflect a prudent attitude towards organisations with whom funds may be deposited.

The main criteria for determining the suitability of investment counterparties is outlined in the administering authority's creditworthiness policy which the pension fund has also adopted and approved as part of the annual pension fund treasury strategy.

The fund's lending list is reviewed continuously in conjunction with the administering authority's treasury advisor. The total permitted investment in any one organisation at any one time varies with the strength of the individual credit rating. The maximum amount is currently limited to £4,000,000. With security of capital being the main priority, lending continues to be restricted to highly credit rated

institutions, part nationalised institutions and other local authorities. In addition to credit ratings the administering authority continually monitors the financial press and removes institutions from its approved lending list immediately if appropriate.

The pension fund has had no experience of default or uncollectable deposits over the past five financial years.

	Rating	As at 31 March 2023 £	As at 31 March 2022 £
Handelsbanken instant access account	AA	1,800,000	1,500,000
Barclays	Α+	800,000	1,000,000
TOTAL		2,600,000	2,500,000

## **Liquidity risk**

Liquidity risk represents the risk that the fund will not be able to meet its financial obligations as they fall due i.e. that cash is not available when required. The pension fund therefore takes steps to ensure that it always has adequate cash resources to meet its commitments. The fund's cash holding under its treasury management arrangements at 31 March 2023 was £2.6m (31 March 2022 £2.5m).

The fund has immediate access to cash through two instant access accounts which at any one time could have up to \$6\$ million available in total. The fund also has the ability to access immediate cash held by Northern Trust which as at 31 March 2023 was \$9.245m (31 March 2022 \$9.543m). The fund does not have access to an overdraft facility.

Officers prepare a daily cash flow forecast to understand and manage the timing of the fund's cash flows. The appropriate strategic level of cash balances to be held forms part of the investment strategy.

# **Note 17: Funding arrangements**

In line with the Local Government Pension Scheme Regulations 2013, the fund's actuary undertakes a funding valuation every three years for the purpose of setting employer contribution rates for the forthcoming triennial period. The last such valuation took place as at 31 March 2022 and the next valuation will take place as at 31 March 2025.

The key elements of the funding policy are:

To ensure the long-term solvency of the fund,

- i.e. that sufficient funds are available to meet all pension liabilities as they fall due for payment
- To ensure that employer contribution rates are as stable as possible
- To minimise the long-term cost of the scheme by recognising the link between assets and liabilities and adopting an investment strategy that balances risk and return
- To reflect the different characteristics of employing bodies in determining contribution rates where it considers it reasonable to do so
- To use reasonable measures to reduce the risk to other employers and ultimately to the council taxpayer from an employer defaulting on its pension obligations

The aim is to achieve 100% solvency over a period of 16 years and to provide stability in employer contribution rates by spreading any increases in rates over a period of time. For each individual employer, the funding objective, method and assumptions depend on a particular employer's circumstances and different approaches have been adopted where applicable, in accordance with the funding strategy statement

At the 2022 actuarial valuation, the fund was assessed as 99% funded (94% at the March 2019 valuation). This corresponded to a deficit of £22 million (2019 valuation was £132 million) at that time. Revised contributions set by the 2022 valuation will be introduced in 2023/24 and the common contribution rate (i.e. the average employer contribution rate in respect of future service only) is 18.4% of pensionable pay (16.6% at the March 2019 valuation).

The valuation of the fund has been undertaken using the projected unit method under which the salary increase for each member is assumed to increase until they leave active service by death, retirement or withdrawal from service. The principal assumptions were as follows:

Financial assumptions	31 March 2022	31 March 2019
Discount rate	4.8% p.a.	4.25% p.a.
Assumed long term CPI inflation	3.1% p.a.	2.4% p.a.
Salary increases - long term	4.35% p.a.	3.65% p.a.
Salary increases - short term	No allowance	No allowance
Pension increases in payment	3.1% p.a.	2.4% p.a.

The assumed life expectancy from age 65 is as follows:

Demographic assumptions	Gender	31 March 2022	31 March 2019
Current pensioners (at age 65)	Males	22.1	22.8
	Females	24.4	24.9
Future pensioners	Males	23.4	24.1
(assumed current age 45)	Females	26.2	26.6

It is assumed that, on average, retiring members will take 75% of the maximum tax-free cash available at retirement. (80% 2019)

# Note 18a: Long term debtors

Details of long-term debtors outstanding as at 31 March 2023 is shown below:

2021/22 £m	Long term debtors	2022/23 £m
1.055	*Lifetime and annual tax allowances	1.551
1.055		1.551

<sup>\*</sup> The HMRC annual allowance limits the tax relief on pension contributions each year and the lifetime allowance limits the total amount of savings in a pension pot without facing a tax charge when drawing it. The pension fund pays the tax charge upfront on behalf of those members affected and who elect for 'scheme pays'. The fund is reimbursed by the members via pension deductions over time.

# Note 18b: Analysis of debtors

Provision has been made for debtors known to be outstanding as at 31 March 2023. An analysis of debtors outstanding as at 31 March 2023 is shown below:

2021/22 £m	Debtors	2022/23 £m
1.510	Contributions due - employees	1.442
4.143	Contributions due - employers	5.021
1.061	Other entities and individuals	1.609
6.714		8.072

# Note 19: Analysis of creditors

Provision has also been made for creditors known to be outstanding at 31 March 2023. An analysis of creditors outstanding as at 31 March 2023 is shown below:

2021/22 £m	Creditors	2022/23 £m
0.709	Central Government bodies	0.789
1.470	Other local authorities	1.845
1.125	Other entities and individuals	1.293
3.304		3.927

# Note 20: Additional voluntary contributions

Scheme members have the option to make additional voluntary contributions (AVCs) to enhance their pension benefits. These contributions are invested with an appropriate provider and used to purchase an annuity at retirement. Contributions are paid directly from scheme members to the AVC provider and are therefore not represented in these accounts in accordance with regulation 4 (1) (b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016.

Contributions are invested in with-profit, unit linked or deposit funds of the scheme member. At present there are around 504 scheme members with AVC policies. These policies are held either by Utmost or Prudential.

During 2022/23 contributions to schemes amounted to £0.538m (2021/22 £0.538m). The combined value of the AVC funds as at 31 March 2023 was £5.061m (31 March 2022 £5.985m).

# Note 21: Related party transactions

# **Shropshire Council**

The Shropshire County Pension Fund is administered by Shropshire Council. Shropshire Council incurred costs of £1.843m (2021/22 £1.465m) in relation to the administration and management of the fund and all these costs were recharged to the pension fund.

Shropshire Council is also the single largest employer of members of the pension fund. At the year end, a balance of £2.186m (2021/22 £1.606m) was due to the fund from the council relating to contributions which became due in March but were paid in April and other payments due.

Several employees of Shropshire Council hold key positions in the financial management of the Shropshire County Pension Fund. The Executive Director of Resources (s151 Officer), the Head of Pensions (LGPS Senior Officer), the Pensions Investment & Responsible Investment Manager, the Treasury Accountant, the Investment Officer and the Pensions Administration Manager are all active members of the fund.

Under the Local Government Pension Scheme 1997 Regulations, councillors were entitled to join

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the scheme. Legislation which came into force on 1 April 2014 meant the LGPS was only available to councillors and elected mayors of an English county council or district council who elected to join before 31 March 2014. From 1 April 2014 access to the LGPS for councillors was removed and those councillor members who were in the scheme on the 31 March 2014 could only remain in the scheme until the end of their current term of office. The remaining active councillor members were removed from the scheme in May 2017 at the end of their individual office. All councillor members who sit on the Pensions Committee who joined the LGPS before 31 March 2014 are now either deferred or pensioner members of the fund.

### **LGPS Central**

LGPS Central (LGPSC) has been established to manage investment assets on behalf of nine Local Government Pension Scheme (LGPS) funds across the Midlands. It is jointly owned in equal shares by the eight administering authorities participating in the LGPSC Pool.

The fund invested £1.315m in share capital and £0.685m in a loan to LGPSC in 2017/18. These remain the balances at 31 March 2023. The fund was owed interest of £0.047m (31 March 2022 £0.032m) on the loan to LGPSC at 31 March 2023. The rate of interest applied to the LGPSC loan is Bank of England Base Rate plus 4.5% margin. This loan is due to be repaid to the fund in 2027.

In addition, the fund has now invested in several LGPSC sub-funds (global equity, global sustainable equity, infrastructure, private debt & private equity). The fund incurred investment management costs totalling £1.525m in respect of investments held with LGPS Central of which £0.011m was payable to LGPSC at 31 March 2023.

The fund incurred costs totalling £0.556m (2021/22 £0.519m) in respect of governance, operator running and product development in connection with LGPSC in 2022/23 of which £0.139m (31 March 2022 £0.123m) was payable to LGPSC at 31 March 2023.

Shropshire Council as the administering authority of the Shropshire County Pension Fund has guaranteed a share of the pension liability relating to employees of LGPS Central Ltd that transferred into the company on creation. If this guarantee is called this will be funded by the pension fund.

The fund's share of the guarantee relating to LGPS Central's IAS 19 pension liability of £0.665m amounts to £0.083m although all partner funds are jointly and severally liable. The guarantee only comes into effect following certain events which (directly or indirectly) cause LGPS Central to cease to be a scheme employer or fail to pay amounts due. This is not anticipated to be a likely event. The amount of the liability calculated under IAS 19 is subject to the specific assumptions required for the calculation of such a figure under accounting standards. In the event of an exit payment being required this would be calculated by the actuary based on the best estimates of the actual liability at the time.

# Note 21a: Key management personnel

The posts of Executive Director of Resources (s151 Officer) and Head of Pensions (LGPS Senior Officer) are deemed to be key management personnel with regards to the fund. The financial value of their relationship with the fund (in accordance with IAS24) is set out below:

2021/22 £m	Key management personnel	2022/23 £m
0.113	Short-term benefits*	0.111
0.035	Post-employment benefits**	0.068
0.148		0.179

<sup>\*</sup> This is the pension fund's element of short term remuneration for key management personnel, i.e. annual salary, benefits in kind and employer contributions // \*\* This is the change in value of accrued pension benefits, expressed as cash equivalent transfer value

## **Note 22: Contractual commitments**

The fund has a 6.25% (£140 million) strategic asset allocation to both private equity and infrastructure, a 3.5% (£78 million) strategic allocation to property debt & a 4% (£90 million) strategic allocation to private debt. It is necessary to over commit the strategic asset allocation because some of these investments will mature and be repaid before the committed capital is fully invested.

As at 31 March 2023 £334m has been committed to investments in private equity via a fund of funds manager, HarbourVest Partners (£304m) and a separate investment through LGPS Central (£30m). Investment in this asset class will be made as opportunities arise over the next two to three years. As at 31 March 2023 the fund's private equity

investments totalled £197.376m (31 March 2022 £195.854m).

As at 31 March 2023 £211m has been committed to investment in infrastructure via global infrastructure partners (£146m) and LGPS Central Add/ Opportunistic infrastructure partnership (£65m). Investment in this asset class will be made as opportunities arise over the next two to three years. As at 31 March 2023 the fund's infrastructure investments totalled £148.204m (31 March 2022 £106.817m).

As at 31 March 2023 £47m has been committed to investment in property debt via DRC & £120m committed to investment in private debt via LGPS Central. Investments will be made as opportunities arise over the next two to three years. As at 31 March 2023 the fund's property debt and private debt investments totalled £27.477m & £33.891m (31 March 2022 £48.346m & £4.273m respectively).

# Note 23: Contingent assets

18 admitted body employers in the Shropshire County Pension Fund hold bonds to guard against the possibility of being unable to meet their pension obligations. These bonds are drawn in favour of the pension fund and payment will only be triggered in the event of employer default.

## Note 24: Value added tax

The fund is reimbursed VAT by HM Revenue and Customs. The accounts are shown exclusive of VAT.

# **Note 25: Custody of investments**

Custodial services are provided to the fund by Northern Trust. This includes the safekeeping of assets, the collection of income, the exercise of voting rights and the monitoring and execution of corporate actions in conjunction with investment managers. The custodian also provides independent confirmation of the assets and their value held by the fund. Securities are held on a segregated basis via a nominee account and are clearly separated from the custodian's own assets.

# **Note 26: Fund auditors**

Grant Thornton has completed its audit in accordance with the Local Audit and Accountability Act 2014 and International Standards on Auditing (UK and Ireland) issued by the Auditing Practice Board. The audit certificate is published within this report.

## Note 27: Pension fund bank account

Since April 2010 all income received for the pension fund has been paid into a separate pension fund bank account. The balance on this account is monitored daily and surplus cash balances invested and as at 31 March 2023 £2.6 million was invested (31 March 2022 £2.5m). The cash balance in the pension fund account as at the same date was £0.060m (31 March 2022 £0.026m).

# Note 28: Fund structure update

In March 2021 following several investment strategy workshops the Pension Committee agreed the fund's new strategic asset allocation which is detailed below:

Asset	% of fund
Targeted return funds (e.g. absolute return bonds, hedge funds, insurance linked securities)	25
Property debt	3.5
Equities	50
Private debt	4
Indirect property	5
Private equity	6.25
Infrastructure	6.25

The revised strategy has been delayed following the delay in the launch of the LGPS Central targeted return fund which had not been launched at 31 March 2023. Investments currently reside with individual managers in this sector.

In September 2017, an equity protection strategy was implemented with Legal & General, one of the fund's existing managers. The strategy is currently being used to reduce equity risk while the fund considers making allocations to other investments. Just over 30% of total global equities are being protected at this time. The equity protection strategy was decreased during 2021/22 to c.£390 million following the strong bounce back in global equity markets following the pandemic. During June 2022

and December 2022 due to the continued impact of the war in Ukraine and volatility in financial markets, the equity protection options were rolled for a further year with Legal and General and now expire in June 2023 and December 2023. Full updates are provided to Pension Committee each quarter on the equity protection strategy.

During the financial year, following agreement from the Pension Committee in March 2022 a redemption request was submitted to Majedie. Funds from the Majedie UK Equity Fund were transitioned in full to the LGPS Central global sustainable equity fund in May 2022. In addition, the fund also terminated its liability driven investment mandate with Columbia Threadneedle in October 2022, to fund existing commitments to LGPS Central private debt and infrastructure investments as agreed in the previous financial year.

The balance between property debt and private debt was changed in 2021/22 following agreement by the Pension Committee to reflect the commitment of £120m to the LGPS Central private debt fund in that year. The total proportion of the fund to debt investments remains at 7.5% but this is now reflected as 1.5% to property debt and 6% to private debt.

The delay in the launch of the LGPS Central targeted return fund has meant there have been no further structural changes to the fund in 2022/23.

In June 2023 a revised investment strategy statement was agreed based on the outcome of the 2022 actuarial valuation. This strategy statement is included at appendix 04 and will start to be implemented in the 2023/24 financial year.

# Pooling report

The information request set out below reflects the information required by partner funds to meet the CIPFA Annual Report Pooling Disclosures in 2022/23. Please note that the information request reflects the start-up nature of LGPSC, and the level and complexity of the disclosures required will increase in later years.

The analysis provided by LGPSC relates to Shropshire County Pension Fund. The provision of the information by LGPSC to each partner fund ensures consistent reporting across partner funds, and allows LGPSC to aggregate, and reconcile back the individual partner fund disclosures, to the company's financial statements.

# 1. Set-up costs

0002	2018/19 direct	2018/19 indirect	2018/19 total	Cumulative 2014/15 to 2018/19 total
Set-up costs				
Recruitment	-	-	-	27
Procurement	-	-	-	2
Professional fees	-	-	-	187
IT	-	-	-	97
Staff costs	-	-	-	142
Other costs (provide details)				
Premises	-	-	-	49
Staffing-related costs	-	-	-	5
Travel and expenses	-	-	-	1
Training and events	-	-	-	1
FCA fees	-	-	-	1
General admin costs	-	-	-	2
Set-up costs before funding	-	-	-	514
Share capital	-	-	-	1,315
Debt	-	-	-	685
Other costs	-	-	-	-
Set-up costs after funding	-	-	-	2,514
Transition fees				
Taxation (seeding relief)				
Other transition costs				
Transition costs				

Please note that CIPFA has not provided a set definition of indirect costs but notes that "these would include, for example, overhead costs incurred by the administering authority or the pool in respect of senior management time, accommodation or support services recharged on a % of time/floor area basis as opposed to being directly linked to pension fund activities". It appears likely to PAF Finance that the set-up costs captured to date relate to direct costs (i.e. either incurred directly by LGPSC or recharged by partner funds to LGPSC).

2000	2014/15	2015/16	2016/17	2017/18	2018/19	Cumulative total
Set-up costs before funding	-	-	95	419	-	514
Set-up costs after funding	-	-	95	2,419	-	2,514
Transition costs						

Transition fees - please see item 8 later for a more detailed breakdown of the information required.

# 2. Recharges by partner funds to LGPSC in respect of set-up costs

0002	At 1 April 2018	Recharges in year	Settled in year	At 31 March 2019
Set-up cost recharges	502	-	(502)	-

# 3. Governance, operator and product development charged by LGPSC to partner funds

€000	At 1 April 2022	Charges in year	Settled in year	At 31 March 2023		
Governance costs	-	257	-	-		
Operator costs	-	260	-	-		
IMMC (*)	-	103	-	-		
Product development costs	-	48	-	-		
Total	131	668	(501)	298		

<sup>(\*)</sup> Please note that this is expected to relate to IMMC charges in respect of any discretionary and/or advisory services provided by LGPSC to a partner fund. Any IMMCs (both internal and external charges) which are charged directly to a product (e.g., ACS sub-funds and SLP private equity) should be disclosed through information request (5) and (6) below.

# 4. Other transactions between partner funds and LGPSC

€000	At 1 April 2022	Charges in year	Settled in year	At 31 March 2023
Interest payable	32	46	(32)	46
Item 2				
Item 3				
Total	32	46	(32)	46

# 5. LGPSC investment management expenses charged to partner funds

	0002	Direct	Indirect	Total	BPS charge
1	Ad valorem	1,090		1,090	18.29
2	Performance	-		-	-
3	Research	-		-	-
4	PRIIPS compliance	-		-	-
5	Other (provide details)	-		-	-
	Management fees	1,090	-	1,090	18.29
6	Commissions	130		130	2.18
7	Acquisition/issue costs	-		-	-
8	Disposal costs	-		-	-
9	Registration/filling fees	-		-	-
10	Taxes and stamp duty	146		146	2.45
11	Other (provide details)	-		-	-
	Implicit costs	857		857	14.38
	Transaction costs	1,133	-	1,133	19.01
12	Custody/depositary	46		46	0.77
13	Other (provide details)				-
	Fund accounting	14		14	0.23
	Transfer agent	1		1	0.02
	External audit	4		4	0.07
	Performance reporting	7		7	0.12
	Transaction charges	9		9	0.15
	MACS fees	-		-	-
	Total costs	2,304		2,304	38.66

Note: The total of the analysis should reconcile to request (6) overleaf

# 6. Investment management expenses by product/service

0002	1	2	3	4	5	6	7	8	9	10	11	12	13	Total 2022/23 costs	AUM at 31 March 2023 £m	2022/23 BPS charge
Global multi-manager	746					122				140	792	35	12	1,847	364	51.59
Sustainable broad	212					3				1	10	8	18	252	91	28.97
Sustainable target	89					5				5	55	3	5	162	29	60.00
ACS sub-funds	1,047	-	-	-	-	130	-	-	-	146	857	46	35	2,261	484	
Private equity 2021 V'tage	12													12	30	15.00
Private debt	14													14	120	1.69
Infrastructure	17													17	65	5.15
Alternative vehicles	43	-	-	-	-	-	-	-	-	-	-	-	-	43	215	
Discretionary mandate 1														-		
Discretionary mandate 2														-		
Discretionary mandates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Advisory mandate 1														-		
Advisory mandates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Execution only 1														-		
Execution only	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other 1														-		
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total	1,090	-	-	-	-	130	-	-	-	146	857	46	35	2,304	699	38.66

Items 1 - 13 relate to the categories highlighted in data request (5).

# 7. Asset under management & performance by product/service

0002	AUM at 1 April 22 £m	AUM at 31 March 23 £m	One year gross performance %	One year net performance %	Passive benchmark used	One year passive index %
Global multi-manager	359	364	1.57%	1.36%	FTSE All World Index	-0.88%
Sustainable broad	-	91	3.94%	3.60%	FTSE All World Index	1.87%
Sustainable target	-	29	3.87%	1.87%	FTSE All World Index	1.87%
ACS sub-funds	359	484				
Private equity 2021 v'tage	30	30				
Private debt	120	120				
Infrastructure	65	65				
Alternative vehicles	215	215				
Discretionary mandate 1						
Discretionary mandate 2						
Discretionary mandates	-	-				
Advisory mandate 1	-	-				
Advisory mandates	-	-				
Execution only 1						
Execution only						
Other 1						
Other	-	-				
Total	574	699				

#### 8. Transition costs

Please note that partner funds are currently investing in the methodology which will be used to quantify transition costs for the purposes of the CIPFA Annual Report Pooling Disclosures. For the purposes of the information request, and to assist partner funds in the development of the methodology, the details provided should reconcile the starting unit price of £100 to the unit price when the assets are handed over to the managers. Based on the Global Multi-Manager transition, this will comprise three elements: 1) Out/under performance between assets entering the sub-fund and the point transition commences; 2) Transition costs/implementation shortfall as reported by the Transition Manager; and 3) Out/under performance from commencement of transition up to the assets being transferred to the managers.

£000	Other 1	Other 2
Starting unit price (A)		
Manager hand-over unit price (B)		
Change in unit price (B-A/A = C)		
Index performance (D)		
Out/under performance (C-D)		
Total transition costs = Financial impact of out/under performance calculated above		
Out/under performance comprised of:		
1. Out/under-performance between assets entering sub-fund and point of transition		
2. Transition costs/implementation shortfall as reported by the Transition Manager		
• Commissions		
• Taxes		
Market impact		
• Spread		
• Forex		
Opportunity cost		
Transfer taxes		
Other (provide details)		
3. Out/under-performance between transition commencement and manager handover		
Total transition costs using above methodology		

## Audit opinion & certificate

Audit opinion currently unavailable



## Audit opinion currently unavailable

## Statement of responsibilities

#### For the statement of accounts

#### **Responsibilities of Executive Director of** Resources (section 151 Officer) as Chief **Financial Officer**

#### **Shropshire Council's responsibilities**

Shropshire Council, as administering authority for the Shropshire County Pension Fund, is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this council, the responsibility of Chief Financial Officer is allocated to the Executive Director of Resources (Section 151 Officer);
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets:
- Approve the statement of accounts.

#### **Approved by Pensions Committee**

The statement of accounts was approved at a meeting of the Pensions Committee on 15 September 2023.

**Thomas Biggins Chair of Pensions Committee** 15 September 2023

The Executive Director of Resources (section 151 Officer) is responsible for the preparation of the Shropshire County Pension Fund's statement of accounts in accordance with proper practices as set out in the CIPFA code of practice on local authority accounting in the United Kingdom ("the code of practice").

#### In preparing this statement of accounts, the **Executive Director of Resources (section 151** Officer):

- Selected suitable accounting policies and then applied them consistently;
- Made judgements and estimates that were reasonable and prudent;
- Complied with the code of practice.

#### The Executive Director of Resources (section 151 Officer) has also:

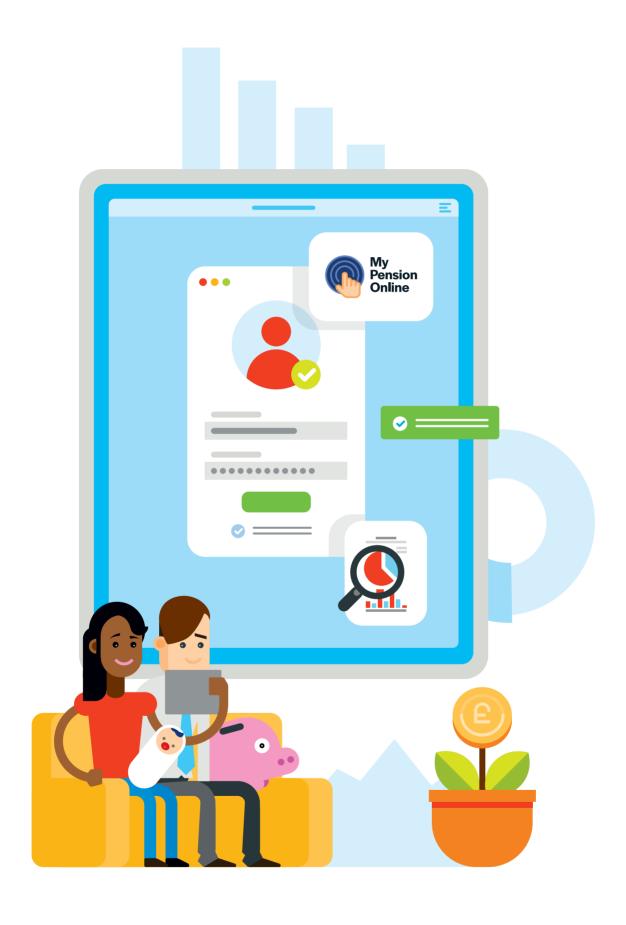
- Kept proper accounting records which were up to date;
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Certificate of the Chief Financial Officer**

I hereby certify that the Shropshire County Pension Fund statement of accounts presents a true and fair view of the financial position and the income and expenditure of the fund for the year ended 31 March 2023 and also that the statement of accounts complies with the requirements of the Accounts and Audit Regulations 2015.

**James Walton Executive Director of Resources** 

(Section 151 Officer) 15 September 2023



## Fund policies

## All fund policies can be found on the website www.shropshirecountypensionfund.co.uk

## Governance compliance statement

This statement has been prepared by Shropshire Council (the administering authority) to set out the governance arrangements for the Shropshire County Pension Fund, in accordance with The Local Government Pension Scheme Regulations 2013 (regulation 55).

The latest copy of this document can be found in appendix 1 on page 82.

## Pensions administration strategy report

Pension fund administering authorities have discretion as to whether to prepare a pensions administration strategy statement. Shropshire Council, as administering authority do produce a report under regulation 59 of The Local Government Pension Scheme Regulations 2013.

This report sets out the administration processes for the fund and outlines the policies and performance standards towards providing a cost-effective, inclusive and high quality administration service.

The latest copy of this document can be found in appendix 2 on page 95.

## Funding strategy statement

Administering authorities have been required to prepare, publish and maintain a funding strategy statement (FSS) under regulation 58 of The Local Government Pension Scheme 2013 (as amended).

Securing the "solvency" and "long term cost efficiency" is a regulatory requirement. To meet these requirements, the administering authority's long term funding objective is for the fund to achieve and then maintain sufficient assets to cover 100% of projected accrued liabilities (the "funding target") assessed on an ongoing past service basis including allowance for projected final pay where appropriate.

The results of the 2022 valuation show the liabilities to be nearly 100% covered by the assets, with a funding deficit of £10m on the fund's standard funding assumptions.

Please see appendix 3 on page 105 for the latest copy of this document.

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## **Investment** strategy statement

Pension fund administering authorities are also required to prepare, maintain and publish an investment strategy statement (ISS) under regulation 7 of the LGPS (Management and Investment of Funds) Regulations 2016.

This document sets out the investment objectives of the fund and how investments are allocated between equities, bonds and alternatives. Target investment performance is defined for each of the investment managers. The fund's approach to social, environmental and ethical issues is also explained as is the fund's compliance with Myners Principles.

Please see appendix 4 on P125 for the latest copy of this document.

## Climate change strategy

The fund's climate change strategy explains the fund's approach to addressing the risks and opportunities related to climate change.

Responsibility for the implementation of this strategy, prepared in alignment with the final recommendations of the Taskforce on Climaterelated Financial Disclosures ("TCFD"), is held by the scheme administrator and Head of Pensions – LGPS Senior Officer and it is reviewed annually.

Please see appendix 5 on page 136 for the latest copy of this document.

## Climate stewardship plan

The fund's climate stewardship plan identifies specific companies and portfolio managers in which stewardship techniques can be leveraged to further understand and manage climate-related risks within the fund. The climate stewardship plan aligns with and is supportive of the Task Force on Climate-related Financial Disclosures (TCFD) and focuses specifically on climate change and compliments ongoing stewardship activities on other environmental, social and governance factors.

The latest copy of this document can be found in appendix 6 on page 141.

Other fund policies Section G 79

## Glossary of terms

**Actuary:** An independent consultant who advises the fund and every three years formally reviews the assets and liabilities of the fund and produces a report on the fund's financial position, known as the actuarial valuation.

**Additional voluntary contributions (AVC):** An option available to individuals to secure additional pension benefits by making regular payments in addition to the basic employee contribution payable.

**Admission bodies:** Bodies whose staff can become members of the pension fund by virtue of an admission agreement made between the fund and the relevant body.

**Benchmark:** A yardstick against which the investment performance of a fund manager can be compared, usually the index relating to the particular assets held.

**Cash equitisation:** A technique using financial futures to minimise the drag on investment performance by holding cash.

**Corporate bonds:** Investment in certificates of debt issued by a company. These certificates represent loans which are repayable at a future date with interest.

**Currency hedging:** A technique using forward currency contracts to off-set the risks associated with the changing value of currency on the fund's overseas investments.

**Custody:** Safe-keeping of securities by a financial institution. The custodian keeps a record of a client's investments and may also collect income, process tax reclaims and provide other services according to the client's instructions.

**Deferred pension:** The inflation linked retirement benefits payable from normal retirement age to a member of the fund who has ceased to contribute as a result of leaving employment or opting out of the pension scheme before the normal retirement age.

**Designated bodies:** An organisation which must make a statutory resolution covering some or all of its employees, stating that they may be scheme members.

**Emerging markets:** Developing economies in Latin America, Africa, Asia, and the Middle East as well as areas of Europe and the Far East. Investment returns within these markets tend to be more volatile than those in more established markets.

**Equities:** Ordinary shares in UK and overseas companies traded on a stock exchange. Shareholders have an interest in the profits of the company and are entitled to vote at shareholders' meetings.

**Equity protection strategy:** A strategy that uses a combination of derivatives in order to dampen equity market risks while receiving dividends from an underlying equity portfolio. The strategy is currently being used to reduce equity risk while the fund considers making allocations to other investments.

**Fixed interest securities:** Investments in mainly government but also company stocks, which guarantee a fixed rate of interest. The securities represent loans which are repayable at a future date but which can be traded on a recognised stock exchange before the repayment date.

**Fund of funds:** Funds whose principle activity is investing in other investment funds. Investors in funds of funds can increase their level of diversification and take advantage of the experience and research capability of the fund of fund's manager.

**Futures:** A contract made to purchase or sell an asset at an agreed price on a specified date.

**Hedge funds:** An investment fund that uses sophisticated investment strategies to profit from opportunities on financial markets around the world. These strategies include borrowing money to make investment, borrowing shares in order to sell them and profiting from company mergers.

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Infrastructure: A relatively new asset class often regarded as a stable source of cash flow with limited correlation to other asset classes providing diversification and low volatility. Its inflation hedging and long duration characteristics have also added to its attraction for investors. Infrastructure encompasses two broad groups: economic (transportation, utilities and communications) and social (schools, hospitals, prisons and government buildings).

**Index-linked securities:** Investment in government stock that guarantee a rate of interest linked to the rate of inflation. These securities represent loans to government which can be traded on recognised stock exchanges.

Insurance-linked securities (ILS): ILS is a way of investing in insurance markets, receiving a premium in order to underwrite specific risks such as weather events. The strategy is diversified across a range of different underlying risks, insurers, and types of insurance investment. ILS typically produces returns that do not move in line with other markets, which is a useful characteristic when held alongside the fund's other portfolios.

**Liability driven investments (LDI):** A strategy which aims to enable pension funds to reduce risk and improve funding levels by reducing volatility over time. Because the value of future pension payments is directly linked to inflation, interest rates and the longevity of fund members, funds have sought investments linked to such factors.

**Market value:** The price at which an investment can be bought or sold at a given date.

**MiFID II:** Markets in Financial Instruments Directive II is a European Union law that provides harmonised regulation for investment services across member states of the European Economic Area.

Myners Principles: A set of six principles which pension schemes are required to consider and publish their degrees of compliance. The principles require pension schemes to disclose, for example, the effectiveness of decision making, performance management reporting and approach to shareholder voting.

**Pooled investment vehicles:** Any fund in which multiple investors contribute assets and hold them as a group.

**Private debt:** lending outside of the traditional banking network to private corporates, new and developing companies.

**Private equity:** Investments into new and developing companies and enterprises which are not publicly traded on a recognised stock exchange.

**Property debt:** A strategy that provides loans secured on commercial property and income (rent). The loans are typically bilateral (one lender and one borrower) and can be created for a range of purposes, including redevelopment.

**Return:** The total gain from holding an investment over a given period, including income and increase (decrease) in market value.

**Scheme employers:** Councils and other similar bodies whose staff automatically qualify to become members of the pension scheme.

**Stakeholders:** Scheme members who have a financial interest in the fund's investments. Council tax payers who are not fund members are not considered to be either beneficiaries or stakeholders.

**Stewardship code:** A code requiring institutional investors to be transparent about their investment processes, engage with investee companies and vote at shareholders' meetings.

**Task force on climate related financial disclosures (TCFD):** A global standard to develop and communicate climate strategies.

**Transfer value:** These are sums which represent the capital value of past pension rights which a member may transfer on changing pension schemes.

**Unit trust (managed funds):** A pooled fund in which small investors can buy and sell units. The pooled fund then purchases investments, the returns on which are passed on to the unit holders. It enables a broader spread of investments than investors could achieve individually.

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## Governance compliance statement

**Appendix** 

01

**Agreed by Pensions Committee December 2022** 

#### Introduction

This statement has been prepared by Shropshire Council (the administering authority) to set out the governance compliance statement for the Shropshire County Pension Fund (the fund), in accordance with The Local Government Pension Scheme Regulations 2013 (regulation 55 refers) as amended. It has been prepared by the administering authority and in consultation with appropriate interested persons when a material change to the fund's policy is identified.

#### Purpose of governance compliance statement

The regulations on governance compliance statements require an administering authority, after consultation with such persons as they consider appropriate, to prepare, maintain and publish a written statement setting out:

- a. whether it delegates its functions, or part of its functions, in relation to maintaining a pension fund to a committee, sub-committee or officer of the authority;
- **b.** and, if so, it must state:
  - The terms of reference, structure, and operational procedures of the delegation;
  - The frequency of any committee/subcommittee meetings;
  - Whether the committee/sub-committee includes representatives of employing authorities (including non-scheme employers) or scheme members and, if there are such representatives, whether they have voting rights.
- **c.** The extent to which delegation, or the absence of a delegation, complies with guidance by the Secretary of State and, to the extent that it does not so comply, the reasons for not complying.
- d. Details of the terms, structure and operational procedures relating to the local pension board established under regulation 106 (local pension boards: establishment).

#### Governance of Shropshire County Pension Fund

Shropshire Council as the administering authority delegates its functions under the regulations to the Pensions Committee.

Under the cabinet structure in local government, management of the pension fund is a non-executive function, and this is reflected in Shropshire Council's governance structure listed in Shropshire Council's Constitution.

The Pensions Committee was established in 1994 with responsibility for all matters relating to the management and administration of the Shropshire County Pension Fund. The Pensions Committee is a standing committee of the council and is linked to full council by the chairman or vice chairman being a Shropshire Council member.

Shropshire County Pension Fund's Pension Board was established by Shropshire Council in 2015 under the powers of Section 5 of the Public Service Pensions Act 2013 and in accordance with regulation 106 of the Local Government Pension Scheme Regulations 2013. The Pension Board operates independently of the Pensions Committee, details of which are set out in its terms of reference.

#### Pensions Committee

The Pensions Committee reports to full council. It meets formally at least quarterly and more frequently if formal decisions are required. In between meetings the chairman's approval may be sought.

#### **Terms of reference**

- a. To advise the council on the arrangements for the proper administration of the Shropshire County Pension Fund in accordance with the Local Government Regulations 2013 and the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016 and any other relevant legislation;
- b. To advise employing organisations and employees within the fund of their benefits, contributions, and the financial performance of the fund:
- **c.** To advise and assist the council on the determination of any matters of general policy relating to the investment of the pension fund;
- **d.** To approve the annual report and accounts of the fund.

#### **Operational procedures**

Under the Pensions Committee's terms of reference, operational procedures include but are not limited to:

- Admission of employing organisations to the fund where discretion is permitted;
- Appointment of external advisors and actuaries to assist with the administration of the fund,

and of external managers (mainly procured by LGPS Central) for the management of the fund's portfolio of assets;

- Approval of the periodic formal actuarial valuation of the fund;
- Consideration of the advice of the fund's external investment advisers and of the Head of Pensions - LGPS Senior Officer;
- Determination of the objectives and general investment approach to be adopted by external fund managers;
- Review and monitoring of investment transactions and the overall investment performance of the fund;
- To develop and implement shareholder policies on corporate governance issues;
- To review and approve on a regular basis the content of the investment strategy statement and to monitor compliance of the investment arrangements with the statement;
- To review the investment strategy statement in detail ahead of the actuarial valuations being carried out and assist the valuation process;
- To review and approve on a regular basis
  the communications policy, administration
  strategy statement, funding strategy statement,
  investment strategy statement and any other
  regulatory policy adopted by the fund.

#### **Structure of the Pensions Committee**

Shropshire Council	four members
Borough of Telford and Wrekin Council (co-opted)	two members
Employees (co-opted)	two (non-voting) members
Retired members (co-opted)	one (non-voting) member

Shropshire Council always holds either the chairmanship or vice chairmanship. The position of chairman and vice chairman are held by Shropshire Council and the Borough of Telford & Wrekin members and are agreed on an annual basis.

The committee is supported by the advice from an independent advisor and investment consultant. The independent advisor advises on strategic issues and overall investment approach. The investment consultant provides analysis and advice of a technical nature in relation to portfolio construction, interpretation of performance measurement and the monitoring of investment managers. The committee can delegate implementation of investment decisions

to the officers as they see fit. The officers and investment consultant meet separately on a quarterly basis at technical meetings to support this.

The role of scheme administrator is held by the Head of Pensions – LGPS Senior officer and provides financial (non-investment) advice to the committee. This includes advice on financial management, issues of compliance with internal regulations and controls, budgeting and accounting, and liaison with independent advisers. Legal advice is provided by either Shropshire Council's Legal and Democratic Services or using a third-party company. Formal statutory responsibility for the LGPS and fund investment lies with the administrating authority who are answerable for the effective and prudent management of the scheme.

The power to co-opt rests with the council in full assembly and not with committees. Although, in practice the selection of persons to serve as co-opted members is usually left to committees. The co-opted members from the Borough of Telford & Wrekin are voting members.

The Pensions Committee can elect a co-opted member as its chairman, but in this instance the chairman is unable to:

- attend Shropshire Council meetings and pilot Pension Committee proposals through the full assembly;
- answer questions put to him/her there;
- represent the Pensions Committee on other committees within Shropshire Council or within LGPS Central

However, a Shropshire Council vice-chairman can deputise for the co-opted member chairman. Only Shropshire Council members can represent the fund at LGPS Central meetings.

#### Pension Board

#### Introduction and role

Shropshire County Pension Fund's local Pension Board was established by Shropshire Council in 2015 under the powers of Section 5 of the Public Service Pensions Act 2013 and in accordance with regulation 106 of the Local Government Pension Scheme Regulations 2013. Meetings are normally held at the offices of Shropshire Council and are quarterly each calendar year.

#### **Terms**

The role of the local Pension Board as defined by regulation 106 (1) of the LGPS regulations, is to assist the administering authority to:

- secure compliance with the LGPS regulations and any other legislation relating to the governance and administration of the LGPS
- secure compliance with requirements imposed in relation to the LGPS by the Pensions Regulator to
- ensure the effective and efficient governance and administration of the LGPS for the Shropshire County Pension Fund.

#### **Structure**

The Pension Board should consist of a minimum of four voting members, currently set at six voting members and be constituted as follows:

- Three employer representatives
- Three scheme member representatives.

The Pensions Board operates a quorum constituting as two members, made up of one employer and one member representative.

Employer representatives shall be office holders or senior employees of employers of the fund or have experience of representing scheme employers in a similar capacity. Subject to restrictions as set out in the LGPS regulations, employer representatives can also include elected members. Member representatives shall be scheme members of the Shropshire County Pension Fund and have the capacity to represent scheme members of the fund. An independent member and substitute members may also be included in the structure of the Pension Board at the discretion of the appointment panel. Substitute members for employer and scheme member representatives will have voting rights, but an independent member, or any other members appointed to the Pension Board by the appointment panel will not.

The appointment panel made up of the Legal Monitoring Officer and the Head of Pensions – LGPS Senior Officer (or their deputies) will determine any eligibility and/or selection criteria that will apply to Pension Board members having due regard to the LGPS regulations and any other relevant code of practice and guidance (statutory or otherwise). The selection process for representative members will be:

 Employer representatives – each employer will be invited to nominate one representative to

- represent employers on the Pension Board.
- Scheme member representatives all active, deferred, and retired scheme members will be invited to submit applications to join the Pension Board.

The applications and nominations will then be subject to a selection process determined and carried out by the appointment panel. The chair and deputy chair will be determined by the appointment panel. The initial term of office will be for four years with a possible extension for up to two years.

- Duties and role of the chair in so far as they:
  - i. will ensure all meetings are productive and effective
  - **ii.** ensure opportunity for all views to be heard, and
  - **iii.** seek to reach consensus and those decisions are properly put to vote where necessary.

Former or existing members of the Pension Board can be reappointed (under the appointment procedures) with no limit on the number of terms they may have.

#### **Operational procedures**

The council considers that the Pension Board is an oversight body, and it is not a decision-making body in relation to the management of the pension fund but makes recommendations to assist in such management. In undertaking its role, the Pension Board will ensure it:

- carries out duties effectively and efficiently
- complies with relevant legislation and
- complies with the code of practice on the governance and administration of public service pension schemes issued by The Pension Regulator and any other relevant statutory or nonstatutory guidance.

## Under the Pensions Board's terms of reference operational procedure include but are not limited to:

- The reporting of any concerns over a decision made by the Pension Committee to the Pension Committee subject to the agreement of at least 50% of voting Pension Board members if all voting members are present. If not, all voting members are present then the agreement should be of all voting members who are present, where the meeting remains quorate.
- Escalation route and procedures if necessary, regarding a breach of regulation /The Pension

Regulator's code of practice previously reported to the Pensions Committee but not rectified in reasonable time.

The requirement of members to be able to demonstrate their appropriate knowledge and understanding and to refresh and keep their knowledge up to date. In addition to the requirements under the Public Service Pensions Act, it includes compliance with the pension fund's training policy insofar as it relates to Pension Board members.

### Governance guidelines Myners principles

In 2001, a government sponsored review of Institutional Investment by Paul Myners set out 10 principles for best practice for UK pension fund investment aimed to enhance pension fund decision making. In October 2008 the Government revised the Myners Principles. In doing so, the Government opted for six (rather than 10) higher level principles and expects funds to report against these principles. The extent of the fund's compliance with each of the guidelines is set out in appendix A of investment strategy statement.

#### The Pensions Regulator (TPR)

The Public Service Pensions Act 2013 introduced a new framework for the governance and administration of public service pension schemes and provides extended regulatory oversight by the Pensions Regulator from 1 April 2015. The fund uses the TPR's regulatory tools and measures itself against TPR's codes of practice to meet its statutory objectives and to review standards. Pension Boards must also comply with certain legal requirements, including assisting the fund in relation to securing compliance with scheme regulations and other legislation relating to the governance and administration of the scheme, any requirements of the regulator and with any other matters specified in scheme regulations.

#### **Scheme Advisory Board (SAB)**

The Local Government Pension Scheme Advisory Board is a body set up under Section 7 of the Public Service Pensions Act 2013 and The Local Government Pension Scheme Regulations 110-113. On 1 April 2015 the board was established as a statutory body. The purpose of the board is to encourage best practice, increase transparency, and coordinate technical and standards issues.

Governance and administration standards issued by the SAB is used by the fund, Pensions Committee and the Pension Board.

The Myners principle, the TPR guidance and the statutory position have led the council as administering authority to conclude that the current governance arrangements within the fund provides the appropriate balance between accountability and inclusion.

#### LGPS Central limited

The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016 formally introduced the concept of asset pooling. Because of this, the Shropshire County Pension Fund has joined with seven other LGPS funds across the Midlands (partner funds) to form an asset pool, known as LGPS Central.

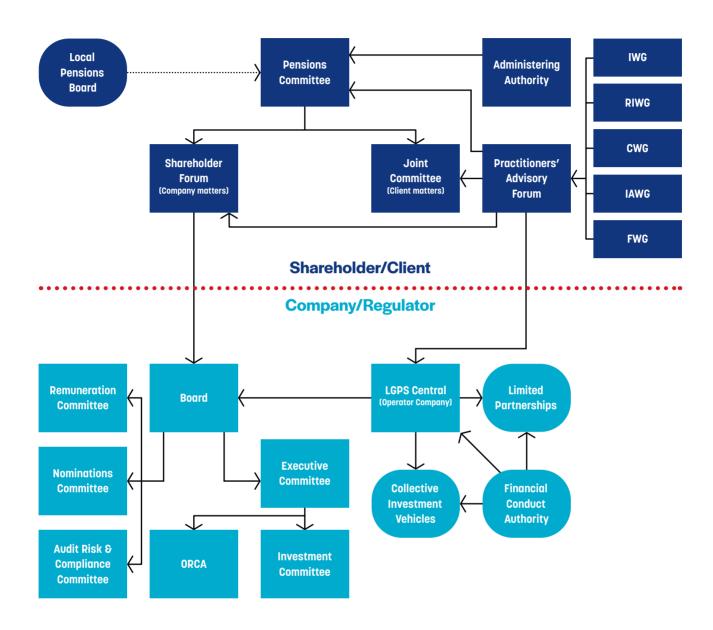
LGPS Central Limited is the company formed by the partner funds which is authorised as the operator of the Authorised Contractual Scheme (ACS), to provide investment services to the partner funds, by the Financial Conduct Authority (FCA). The company is therefore subject to the regulator's conduct of business rules and has established its internal governance framework to ensure strict adherence both to its regulatory obligations to the FCA and with the Companies' Acts.

It is important to note that the councils of each of the partner funds retain their core duties and responsibilities as the administering authorities of their respective LGPS funds.

Asset allocation decisions remain with the partner funds. Manager selection for assets transitioned into the ACS and for assets managed under discretionary agreements by the operator is the responsibility of LGPS Central Limited. Manager selection for the remainder of the pool's assets currently remains with the partner funds. The operator is responsible for selecting the custodian for the assets in the ACS; the partner funds are responsible for selecting the custodian for the remaining assets.

LGPS Central Limited was formed on 1 April 2018 and impacts the roles of the Pensions Committee. However, changes will be gradual as the transfer of the management activity to the new company progresses. Consequently, the existing governance

arrangements and terms of reference need to run concurrently with new terms required to facilitate changes.



The above governance structure of LGPS Central will allow partner funds to exercise control (both individually and collectively) over the pooling arrangements; not only as investors in the ACS but also as shareholders of the operator company.

The LGPS Central Joint Committee has been set up in accordance with provisions of the Local Government Act 1972 to provide oversight of the delivery of the objectives of the pool, the delivery of client service, the delivery against the LGPS Central business

case and to deal with common investor issues. The membership of the joint committee consists of one elected member from each council within the LGPS Central pool. A trade union representative is also appointed as a non-voting member of the joint committee to represent the scheme members across the councils' pension funds. Shropshire's representative on the LGPS Central Joint Committee is the chair or vice chair of the Pensions Committee (Shropshire Council member).

The primary role of the Shareholders' Forum is to oversee the operation and performance of LGPS Central Ltd and to represent the ownership rights and interests of the shareholding councils within the LGPS Central pool. The Shareholders' Forum is independent of the company and its meetings are distinct from company meetings, however, members of the Shareholders' Forum represent the councils at company meetings. The councils as individual investors in the company have in place local arrangements to enable their shareholder representatives to vote at company meetings.

The Shropshire Pension Fund, as a shareholder in LGPS Central has equal voting rights alongside the other partner funds and unanimous decisions are required on certain reserved matters before the actions can be implemented. These are specified in the company's shareholder agreement and articles of association. Other matters not directly related to the control of the company to manage its operation are subject to a majority approval (75%).

Shropshire's representative on the Shareholders Forum is the chair or vice chair of the pensions committee (Shropshire Council member).

The Practitioners' Advisory Forum (PAF) is a working group of officers appointed by the shareholding councils within the LGPS Central pool to support the delivery of the objectives of the pool and to provide support for the pool's joint committee and shareholders' forum. PAF seeks to manage the pool's conflicting demands and interests, either between the participating councils or between the councils (collectively) and the company, recognising that speaking with "one voice" reduces the duplication of costs and resources and maximises the benefits of scale. PAF will also report back to partner fund's Pensions Committees on matters requiring their attention. Shropshire's representatives on PAF are the Head of Pensions - LGPS Senior Officer and the Pension Investment & Responsible Investment manager.

Terms of reference have been approved for the joint committee, the Shareholders' Forum, and the Practitioners' Advisory Forum. These are "live" documents which are likely to evolve as the practical day to day experience of working within the LGPS Central pool evolves.

#### Delegation to officers

Under the Local Government Pension Scheme Regulations 2013 Shropshire County Pension Fund is required to formulate a policy on local discretions which can be found in appendix A. In line with regulation 105 (2) of the Local Government Pension Scheme 2013, the administering authority may delegate its functions where it deems it necessary to do so.

In addition to these fund discretions there are certain employer discretions, which employers must formulate a policy. All policies received by the fund are published on the fund's website.

#### Arrangements outside of formal governance

The council is committed to the widest inclusion of all stakeholders in consultation and communication outside of the formal governance arrangements. The arrangements include:

#### With employing authorities

The fund's primary long-term investment objective is to achieve and maintain a funding level at, or close to, 100% of the fund's estimated liabilities; and within this, to endeavour to maintain stable employer contribution rates. Employing authorities are proactively consulted on the funding strategy statement on which the valuation and employer contribution rates are based.

The ratio of membership from the various employing authorities in the Shropshire County Pension Fund is:

Organisation	
Shropshire Council	47
Borough of Telford and Wrekin Council (co-opted)	24
Parish / town councils	1
Other scheme employers	19
Admitted bodies	9
TOTAL	100

The Shropshire County Pension Fund involves all scheme employers, irrespective of size, in consultations and communications. The information to be supplied by employers to enable the administering authority to discharge its functions, is outlined in the pensions administration strategy statement which can be found on the pension fund's website: www.shropshirecountypensionfund.co.uk

Over the last decade, consultation with employing authorities on pension fund investment, actuarial matters and proposed central government changes to the regulations has evolved. A large step forward was afforded by the introduction of investment strategy statement and funding strategy statements, the consultation process surrounding them, and where these statements can be accessed.

All employers are invited to regular employer meetings which provide information on changes in regulations, investment matters and actuarial valuations. All employing authorities are also kept abreast of events, by email, and they are encouraged to get in touch if they have questions. There is also a dedicated area for employers on the Shropshire County Pension Fund website. This information includes the employers' guide and information for new employers.

The fund undertakes annual monitoring of its actuarial valuation position. Employer organisations are kept up to date of the latest position and its likely impact on employer contributions as assessed during the actuarial valuation. At triennial valuations the scheme actuary presents to the employers meeting to explain changes in the funding level and implications on employer contribution rates. Employers meetings are also used to discuss the funding strategy statements and data requirements for FRS101/102 and IAS19.

Annual updates are provided on the pension fund website which scheme members can access. These include the annual report & accounts, climate strategy, administration updates, responsible investment, investment performance, other policies, newsletters etc. The Pension Administration and Investment teams are also easily contactable for specific issues that members wish to discuss. Pension Committee meetings are live streamed so members of the public and the scheme members are able to access.

Employees are represented on the Pensions Committee by two non-voting members (both union members) who have an active role in the performance monitoring, investment strategy and responses to consultations on regulation changes. Retired members are represented by a non-voting retired member. Where possible every member of the scheme receives pensions newsletters. The fund's annual report is published on the pension fund's website and an email notification (where an email address is held) is issued notifying the website update. The full communication policy can be found on the fund's website. This policy outlines the fund's approach to communicating with members, representatives of members, prospective members and employing authorities; including the format, frequency, and method of communications.

The pension fund's website includes further information on:

- Annual report and accounts
- Investment strategy statement (including compliance with Myner's principles)
- Funding strategy statement
- Communications policy
- Actuarial valuation
- Investments and LGPS Central

The pensions team has a very good informal working relationship with the unions and is always there to assist with any problems in understanding the regulations.

#### **Training policy**

The fund recognises the importance of ensuring that all staff and members charged with the financial management and decision making with regard to the pension scheme are equipped with the knowledge and skills to discharge the duties and responsibilities allocated to them.

Considering the requirements following the LGPS governance changes emerging from the Public Service Pensions Act 2013, officers continually review the fund's training policy to ensure that all stakeholders are well equipped to carry out their duties as effectively and efficiently as possible.

The training policy applies to:

- Pension fund officers and managers
- Pensions Committee members
- Local Pensions Board members.

The training policy is regularly reviewed and once an updated policy is adopted, steps are taken to ensure all parties meet their requirements.

Myner's first principle states that administering authorities should ensure that:

'Decisions should only be taken by persons or organisations with the skills, knowledge, advice, and resources necessary to make them effectively and monitor their implementation. Those persons or organisations have sufficient expertise to be able to evaluate and challenge the advice they receive and manage conflicts of interest'

The fund provides training to members of the committee and the board during meetings featuring presentations on topical issues, such as climate change, responsible investment, different investment asset classes such as hedge funds, property, private equity, equities, bonds, private market investments etc and on actuarial valuations.

#### The fund's climate change strategy

The Pension Committee ('the committee') is responsible for preparing the investment strategy statement (ISS) and the climate change strategy. The climate change strategy is premised on ten foundational evidence-based beliefs about climate risk (considering climate science, the energy transition, and climate stewardship). The climate change strategy is reviewed by the Pensions Committee on a three-year basis, with progress reviewed every twelve months.

The committee meet four times a year, or otherwise as necessary. The committee includes quarterly engagement reports from both their investment managers and their engagement provider as a standing item on the Pension Committee agendas. Both the committee and the Pension's Board have received regular training on responsible investment topics. The committee will continue to receive training on responsible investment, including climate change, every quarter.

The fund sets aside time each year for presentations on responsible investment, and environmental, social and governance issues generally. These presentations are made public by the fund on our website.

In order to support good decision-making, the fund applies the Myners Principles. Disclosure against the Myners Principles is made annually (please see appendix A of the fund's investment strategy statement).

The Head of Pensions – LGPS Senior Officer, in conjunction with the fund's investment advisor, have primary day-to-day responsibility for the way in which climate-related investment risks are currently managed and provide updates to Pension Committee. Where appropriate, the fund's pooling company, LGPS Central Ltd, assists in assessing and managing climate-related risks. As detailed in the climate change strategy, the fund leverages partnerships, and initiatives – including the Institutional Investors Group on Climate Change (IIGCC) – to identify and manage climate risk. The Head of Pensions – LGPS Senior Officer is accountable to the Pensions Committee for delivery of the climate change strategy.

As a primarily externally managed fund, the implementation of much of the management of climate-related risk is delegated onwards to portfolio managers. External portfolio managers are monitored on a regular basis by officers and the Pension Committee.

The Pension Committee are supported in this monitoring by the fund's investment adviser, Aon. Aon provides quarterly monitoring reports on the investment products that the fund invests in outside of LGPS Central. These reports include ratings on key criteria such as risk management, investment process, performance analysis and ESG ratings where applicable. Material developments in these areas are communicated to the Pension Committee, which considers whether further action is required.



#### **Shropshire County Pension Fund discretions policies**

List of discretionary policies applicable to members with membership under the following regulations:

- The Local Government Pension Scheme Regulations 2013 [prefix R]
- The Local Government Pension Scheme (Transitional Provisions, Savings and Amendment) Regulations 2014 [prefix TP]
- The Local Government Pension Scheme (Administration) Regulations 2008 [prefix A]
- The Local Government Pension Scheme (Benefits, Membership and Contributions) Regulations 2007 (as amended) [prefix B]
- The Local Government Pension Scheme (Transitional Provisions) Regulations 2008 [prefix T]
- The Local Government Pension Scheme Regulations 1997 (as amended) [prefix L]

Regulation	Discretion	Fund policy	Delegated to
A52 (2) TP17 (5) TO (8) R40 (2) R43 (2) R46 (2) R82 (2) LGPS 1997 38 (1) 8 155 (4) R17 (12)	Payment of death grant.	The death grant will normally be paid to, or amongst, nominated beneficiaries as directed by the deceased member through a completed expression of wish form. Where no nomination has been made, a death grant would normally be paid to the deceased's personal representatives (in that capacity). Where both of these options are seen to be inappropriate or impossible, (for instance perhaps because nominees have died, circumstances appear to have changed since the nomination was made, or other persons claiming some or all of the death grant or would seem to have a claim) we may pay the grant as we see fit to, or split it between surviving nominees or personal representatives or any person appearing to us to have been a relative or dependant of the deceased at any time.	Head of Pensions -LGPS Senior Officer
R17 (12)	Decide to whom any AVC/SCAVC monies (including life assurance monies) are to be paid on death of the member.	The approach for this discretion will be the same as stated above in payment of death grant.	Head of Pensions -LGPS Senior Officer
Rsch1 & TP 17 (9)	Decide to treat child (who has not reached the age of 23) as being in continuous full-time education or vocational training despite a break.	To be reinstated where break does not exceed one academic year.	Head of Pensions -LGPS Senior Officer
B27 (5)	Split of children's pensions.	To be paid in equal proportions to the children.	Head of Pensions -LGPS Senior Officer
A52 (A) B27 (5)	Payment of children's pensions to parent or guardian.	To be paid to child and only paid to parent or guardian in exceptional circumstances.	Head of Pensions -LGPS Senior Officer
R30(8) TP3 (1), TPSch2, paras 2 (1) and 2 (2) B30 (5) and B30A (5) TL4, L106(1) & D11(2)(c)	Where the employer has become defunct: whether to waive, in whole or in part, actuarial reduction on benefits which a member voluntarily draws before normal pension age including any actuarial reduction on pre and/or post April 2014 benefits.	Due to the potential costs of waiving an actuarial reduction, it is recommended that it be applied only on strong compassionate grounds e.g., where evidence shows that long-term care is being given to a dependent relative (solely dependent on the employee) and that this is likely to continue for many years. However, the cost of pension strain will be given significant relevance in reaching a decision.	Head of Pensions -LGPS Senior Officer
TPSch 2, paras 1 (2) and 2 (2) TPSch 2, para 1(2) & 1(1)(f) and R60	Where the employer has become defunct: Whether to 'switch on' the 85-year rule for a member voluntarily drawing benefits on or after age 55 and before age 60.	The fund will not agree to apply the 85-year rule where members choose to voluntarily draw their benefits on or after age 65 and before age 60 except in exceptional circumstances where the interests of the fund have been considered and it is in its financial or operational interests to do so. Each case  - will be considered on the merits of the financial and / or operational business case put forward	Head of Pensions -LGPS Senior Officer
R30 (8)	Where the employer has become defunct: Whether to waive, in whole or in part, actuarial reduction on benefits paid on flexible retirement.	The fund will not agree to flexible retirement except in circumstances where the interests of the employer have been considered and it is in its financial or operational interests to do so. Each case  - will be considered on the merits of the financial and / or operational business case put forward,  - will set out whether, in additional to any pre-1 April 2008 benefits, the member will be permitted, as part of the flexible retirement agreement, to take  a) all, some, or none of their 1 April 2008 to 31 March 2014 benefits, and /or  b) all, some, or none of their post 31 March 2014 benefits, and  - will require the approval of the scheme administrator.	Head of Pensions -LGPS Senior Officer

Regulation	Discretion	Fund policy	Delegated to
B39 & T14 (13) R34 (1) (b) (c)	Commutation of small pensions.	To be commuted in all cases where capital value of the benefits is within HMRC limits other than in exceptional circumstances. The member/dependent must make a formal request including the exceptional circumstance they wish to be considered. Each formal request to not commute benefits will be assessed on its circumstances and merits.	Head of Pensions -LGPS Senior Officer
R71 (1)	Whether to charge interest on payments by employers which are overdue.	To be paid with employees' contribution by the 19th of month following the month to which they relate. If contributions are overdue by a month or more then interest may be charged depending on the individual circumstances.	Head of Pensions -LGPS Senior Officer
A28 (2) TP15 (1) (d)	Charge for estimate of transfer of AVC to main scheme to buy additional pension.	First calculation free thereafter £50 per estimate.	Head of Pensions -LGPS Senior Officer
LGPS 97 - 92	Recovery of contribution equivalent premium.	To be recovered in all cases permitted by the regulations.	Head of Pensions -LGPS Senior Officer
A83 (9) R100 (7)	Acceptance of transfer value.	To be refused if insufficient to meet guaranteed minimum pension liability.	Head of Pensions -LGPS Senior Officer
R100(6-8)	Extend normal time limit for acceptance of a transfer value beyond twelve months from joining the LGPS.	The fund will only extend the twelve-month time limit within which a scheme member must make an election to transfer other pension rights into the LGPS after joining the LGPS:  - where the member asked for transfer investigations to be commenced within twelve months of joining the LGPS but a quotation of what the transfer value will purchase in the LGPS has not been provided to the member within eleven months of joining the LGPS. The time limit for such a member to make a formal election to transfer pension rights into the LGPS is the 3 months transfer guarantee period,  - where the available evidence indicates the member made an election within twelve months of joining the LGPS, but the election was not received by the pension fund administering authority;  - where the available evidence indicates the member had not been informed of the twelve-month time limit due to maladministration.  - The fund's decision would also be to support the employer's decision where it is reasonable and evidenced that they are fully aware of the consequences and increased liabilities that will incur by agreeing this and it is not contradicting their own policy on this discretion.	Head of Pensions -LGPS Senior Officer
Financial Rules of the administering authority, Shropshire Council.	Overpayment of pension.	Should an overpayment of pension benefits occur as a result of the death of a scheme member, the fund will seek to recover overpayments that are greater than \$150.00 (gross) in value unless there are legal reasons and/or other circumstances which mean that the overpayment may not, in practice, be able to be recovered (in whole or in part).	Head of Pensions -LGPS Senior Officer
R69 (1) (4) R80(1)(b) & TP22(1)	Decide the frequency and form of payments and information to accompany payments to be made over to fund (as listed in regulation R69) by employers and whether to make an admin charge.	All payments deducted from members must be paid to the fund by the 19th of the month following the month they were deducted. Any other payments must be paid immediately on receipt of the invoice. Further information on the formal procedures employers must adhere to are set out in the administration strategy statement.	Head of Pensions -LGPS Senior Officer
A60 (8) R76 (4) R79 (2)	Procedure to be followed by administration authority when exercising its stage two IDRP functions and whether administering authority should appeal against employer decision (or lack of a decision).	Full procedure is documented in the IDRP guide which can be found on the fund's website: www.shropshirecountypensionfund.co.uk	Head of Pensions -LGPS Senior Officer
TP3 (13) A70 (1) A71 (4) (c)	Abatement of pensions following re- employment.	From the 1 June 2006 the abatement and suspension of pension policy operated by the council changed and since this date no adjustments are required to funded pensions in respect of re-employment, regardless of the level of earnings.  This policy applies to the funded element of the pension only and not the added year's compensation. This will still be subject to adjustment as per the regulations.	Head of Pensions -LGPS Senior Officer
B10 (2) TP3 (6) TP4 (6)(c) TP8 (4) TP10 (2) a TP17 (2)(b) Tsch1 L23(9)	Where a member dies before making an election of average of three years pay for final pay purposes or when a deceased member with a certificate of protection of pension benefits i.e., determine best pay figure to use in the benefit calculations (pay cuts / restrictions occurring pre-1 April 2008.	Election to be made by the fund on behalf of the deceased member.	Head of Pensions -LGPS Senior Officer
A52 A B27 (5) R83	Payments for persons (other than an eligible child) incapable of managing their affairs	If it appears that a person (other than an eligible child as defined in the appropriate regulations) is entitled to the payment of benefits under the scheme but is, by reason of mental disorder or otherwise, incapable of managing his or her affairs, taking regard to the circumstances of the case and medical guidance, where appropriate, the benefits, or any part of them, will be paid to a person having care of the person entitled, or such other person as the scheme administrator may determine, to be applied for the benefit of the person entitled. The fund's trivial commutation policy will be followed for small pensions. In all other cases, where there is a long-term annual pension payable the fund will require evidence of a either power of attorney or court of protection when the annual pension exceeds \$1000; in cases where the annual pension benefit is below \$1000, medical and documentary evidence will be required.	Head of Pensions -LGPS Senior Officer

Regulation	Discretion	Fund policy	Delegated to
B25 RSch1 TP17 (9)(b)	Decide evidence required to determine financial dependence of co-habiting partner on scheme member or financial interdependence of cohabiting partner.	The fund's declaration form is required to be completed and signed confirming the regulatory requirements have been met and supported by the appropriate evidence.	Head of Pensions -LGPS Senior Officer
TSch 1 & L23 (9) B42 (1) (c) R49 (1) (c)	Decide, in the absence of an election from the member, which benefit is to be paid where the member would be entitled to a benefit under two or more regulations in respect of the same period of scheme membership.	Benefit which is more beneficial to member to be paid.	Head of Pensions -LGPS Senior Officer
31(2)	Recharging payments to employers for annual compensation.	A 1% handling fee of the total recharge of compensation being paid on behalf of the employer, will be levied.	Head of Pensions -LGPS Senior Officer
R36 (3) A56 (2)	Approve medical advisors used by employers (for ill health benefits).	The medical advisors used by the employers for opinion on ill-health benefits must meet the requirements set out in the LGPS regulations and appropriate certificates supplied that prove required qualifications have been obtained.	Pensions Committee
R68 (2) TPSch 2, para 2 (1)(3)	Whether to require any strain on fund costs to be paid 'up front' by employing authority following flexible retirement or release of benefits before age 60.	All strain is required to be paid in full immediately on receipt of invoice. The process is outlined in the pensions administration strategy statement. The fund may agree on request from an employer to an alternative repayment period if exceptional circumstances are shown.	Head of Pensions -LGPS Senior Officer
R16 (1)	Whether to turn down a request to pay an APC/SCAPC over a period of time where it would be impractical to allow such a request (e.g.) where the sum being paid is very small and could be paid as a single payment).	Requests to pay an APC/SCAPC via a lump sum will be refused if cost is less than £50.	Head of Pensions -LGPS Senior Officer
Regulation 2 of the Registered Pension Schemes (Modification of Scheme Rules) Regulations 2011	Whether to offer 'voluntary scheme pays' to members and the circumstances when this would apply.	To offer the use of 'voluntary scheme pays' (VSP) where;  • a member's pension savings within the fund are subject to the tapered annual allowance, and  • the tax breach stems only from the member's Shropshire County Pension Fund LGPS benefits rather than via growth in multiple pension schemes, and  • The application is received in writing by Shropshire County Pension Fund by 30 November in the tax year following the year to which the tax charge relates to, should the member wish the tax to be paid by 31 January to ensure no late payment penalties become due, if not then no later than the mandatory scheme pays deadline.	Head of Pensions -LGPS Senior Officer
R4(2)(b)	Whether to agree to an admission agreement with a Care Trust, NHS Scheme employing authority or Care Quality Commission.	The fund will only agree an admission agreement providing the body meets the eligibility criteria laid down in the regulations; the admission is fully guaranteed so that no liabilities fall back on the fund and an admission agreement is signed by all relevant parties.	Pensions Committee
R3(1A), R3(5) & RSch 2, Part 3, para 1	Whether to agree to an admission agreement with a body applying to be an admission body.	The fund will only agree an admission agreement providing the body meets the eligibility criteria laid down in the regulations; the admission is fully guaranteed so that no liabilities fall back on the fund and an admission agreement is signed by all relevant parties.	Pensions Committee & Head of Pensions -LGPS Senior Officer
RSch2, Part 3, para 14	Whether to agree that an admission agreement may take effect on a date before the date on which it is executed.	The fund will allow admission agreements to be back dated so long as all contributions due are paid to the fund with appropriate interest.	Head of Pensions -LGPS Senior Officer
RSch 2, Part 3, para 9(d)	Whether to terminate an admission agreement in the event of: - insolvency, winding up or liquidation of the body breach by that body of its obligations under the admission agreement failure by that body to pay over sums due to the fund within a reasonable period of being requested to do so	The fund will terminate an admission agreement in any of these three events as covered in the admission agreement.	Head of Pensions -LGPS Senior Officer
RSch 2, Part 3, para 12(a)	Define what is meant by "employed in connection with".	Defined in the admission agreement as working for at least 50% of normal working time on the transferred service.	Head of Pensions -LGPS Senior Officer
R16(10)	Whether to require a satisfactory medical before agreeing to an application to pay an APC / SCAPC.	The fund does not require a satisfactory medical, but members are expected to sign a declaration confirming they are in reasonably good health before an application to pay an APC/SCAPC will be accepted.	Head of Pensions -LGPS Senior Officer
R16(10)	Whether to turn down an application to pay an APC / SCAPC if not satisfied that the member is in reasonably good health.	The fund would turn down an application if it was not satisfied that the member was in reasonably good health.	Head of Pensions -LGPS Senior Officer
R22(3)(c)	Pension account may be kept in such form as is considered appropriate.	The members care average revalued earnings (CARE) account will be kept in electronic form on the pension administration system.	Head of Pensions -LGPS Senior Officer

Regulation	Discretion	Fund policy	Delegated to
TP10(9)	Where there are multiple ongoing employments, in the absence of an election from the member within 12 months of ceasing a concurrent employment, decide to which record the benefits from the ceased concurrent employment should be aggregated.	The main ongoing employment, which would usually be the record with the greatest hours, is normally the record with which the ceased concurrent employment will be aggregated.	Head of Pensions -LGPS Senior Officer
R32(7)	Whether to extend the time limits within which a member must give notice of the wish to draw benefits before normal pension age or upon flexible retirement.	The fund would look at any request on an individual basis taking into account the exceptional circumstances raised by the member.	Head of Pensions -LGPS Senior Officer
R38(3) B31(4)	Where the employer has become defunct: Decide whether deferred beneficiary meets criteria of being permanently incapable of former job because of ill health and is unlikely to be capable of undertaking gainful employment before normal pension age or for at least three years, whichever is the sooner.	The fund will consider the relevant regulations and criteria following receipt of an opinion from the independent registered medical practioner (IRMP).	Head of Pensions -LGPS Senior Officer
R38(6) B31(7)	Where the employer has become defunct: Decide whether a suspended ill health tier 3 member is unlikely to be capable of undertaking gainful employment before normal pension age because of ill health.	The fund will consider the relevant regulations and criteria following receipt of an opinion from the independent registered medical practioner (IRMP).	Head of Pensions -LGPS Senior Officer
R54(1)	Whether to set up a separate admission agreement fund.	The fund has not set up a separate admission agreement fund.	Head of Pensions -LGPS Senior Officer
R64(2ZA)	Whether to extend the period beyond 3 months from the date an employer ceases to be a scheme employer, by which to pay an exit credit.	The fund will look at each case on an individual basis taking into account the reason why the extension may be required.	Head of Pensions -LGPS Senior Officer
R64(2A)	Whether to suspend (by way of issuing a suspension notice), for up to 3 years, an employer's obligation to pay an exit payment where the employer is again likely to have active members within the specified period of suspension.	The fund will look at each case on an individual basis taking into account the reason why the extension may be required.	Head of Pensions -LGPS Senior Officer
R64(4)	Whether to obtain revision of employer's contribution rate if there are circumstances which make it likely a scheme employer will become an exiting employer.	The fund may request a revision of employers contribution rate upon advice from the actuary.	Head of Pensions -LGPS Senior Officer
R70 &TP22(2)	Whether to issue employer with notice to recover additional costs incurred as a result of the employer's level of performance.	The fund will issue a notice to recover additional costs and in line with the Pensions administration strategy statement.	Head of Pensions -LGPS Senior Officer
R98(1)(b)	Agree to bulk transfer payment.	The fund will agree to a bulk transfer payment following actuary advice.	Head of Pensions -LGPS Senior Officer
TR15(1)(c) &TSch1 & L83(5)	Extend time period for capitalisation of added years contract.	The fund will look at each case on an individual basis taking into account the reason why the extension may be required.	Head of Pensions -LGPS Senior Officer

#### Further information

For further information about anything in or related to in this policy please contact:

Email: pensions@shropshire.gov.uk

Website: www.shropshirecountypensionfund.co.uk

**Tel:** 01743 252130

Write: Pensions, PO Box 4826, Shrewsbury, SY1 9LJ

Office hours

Monday to Thursday8.45am to 5.00pmFriday8.45am to 4.00pm

## Administration strategy statement

**Appendix** 

02

**Agreed by Pensions Committee on December 2022** 

#### Introduction

Shropshire County Pension Fund ("the fund") is responsible for the administration of the Local Government Pension Scheme ("the scheme") within the geographical area of Shropshire. The fund also administers the scheme on behalf of a number of qualifying employers who are not situated within the Shropshire area. The service is carried out by Shropshire Council ("the administering authority") on behalf of qualifying employers and ultimately scheme members.

This document is the pensions administration strategy statement which outlines the policies and performance standards towards providing a cost-effective, inclusive, and high-quality pensions administration service.

Delivery of such an administration service is not the responsibility of one person or one organisation, but rather the joint working of a number of different stakeholders, who between them are responsible for delivering the pensions administration service to meet the diverse needs of the membership and the regulatory requirements.

#### Compliance

Developed in consultation with employers within the fund, this statement seeks to promote good working relationships, improve efficiency, and ensure agreed standards of quality in delivery of the pension administration service amongst scheme employers. A copy of this strategy is provided to all employers and is made available on the fund's website.

In no circumstances does this strategy override any provision or requirement of the regulations, nor is it intended to replace the more extensive commentary provided by the employer information on the Shropshire County Pension Fund website and administration guides provided by the Local Government Association (LGA).

#### Review

The undertakings set out within this pensions administration strategy statement will be reviewed annually by the fund. Additionally, the fund will review this policy statement and make revisions as appropriate, following a material change to the fund policies in relation to any of the matters contained in the strategy. Employers will be consulted and informed of any changes.

#### Regulatory framework

Regulation 59-(1) of the LGPS Regulations 2013 enables an LGPS administering authority to prepare a document ("the pension administration strategy") detailing administrative standards, performance measures, data flows and communication with employers.

In addition, regulation 70.-(1) of the LGPS Regulations 2013 allows an administering authority to recover costs from an employing authority where costs have been incurred because of that employing authority's level of performance in carrying out its functions under these regulations. See section on poor performance.

This document has been presented, considered, and ratified by the Pensions Committee on 2 December 2022 and, as such, the contents of which apply to all existing and future employers of Shropshire County Pension Fund from this date.

## Scheme employer duties and responsibilities

The delivery of a high-quality cost-effective administration service is not the responsibility of just the administering authority but depends on the joint working of the administering authority with a number of individuals employed in different organisations to ensure scheme members and other interested parties receive the appropriate level of service, and that statutory requirements are met.

#### Monthly/annual data transfer

The fund's method of data collection is by way of electronic data transfer using the i-Connect service. All employers will be provided with the training and guidance on how to use i-Connect.

#### Response to queries

There are times when the pensions team may need to contact employers with queries on the data provided, or to request additional information in order to provide scheme members with details of their pension entitlement. From time to time, employers may also require information from the pensions team regarding the scheme. Timescales for dealing with specific requests are listed in this document and where a timeframe is not provided, either party should be responded to within ten working days of receipt of the request. Timescales for dealing with bulk queries from either party should be agreed separately.

#### Appointing a main contact

Each employing authority must designate a named individual to act as the main point of contact with regard to any aspect of administering the LGPS, and to be responsible for ensuring the requirements set out in this strategy are met.

#### Their key responsibilities are:

- to act as a conduit for communications to appropriate staff within the employer - for example, Human Resources, Payroll teams, Directors of Finance;
- to ensure that standards and levels of service are maintained, and regulatory responsibilities are complied with.
- to ensure that details of all nominated representatives and authorised signatures are correct and to notify the fund of any changes immediately;
- to arrange distribution of communications literature as and when required;
- to inform the fund of any alternative service arrangements required;
- to assure data quality and ensure the timely submission of data to the fund; and
- to assist and liaise with the fund on promotional activities.

#### **Authorised signatories**

Each employer must nominate individuals to act as authorised signatories, whose names and specimen signatures will be held by the fund, and who must sign all employer documents or instructions. In signing a document, an authorised officer is not merely certifying that the form comes from the employer stated, but also that the information being provided is correct.

Consequently, if an authorised signatory is certifying information that someone else has compiled, for example leaving information including a final salary pay, career average pay, assumed pay they are authorising to confirm that the information is correct.

It is the employer's responsibility to ensure that details of the authorised signatures are up-to-date, and to notify the fund of any changes.

#### **Employer training**

The fund holds annual training for employers where officers of the fund provide information on finances, investment performance, regulatory changes and

also administration performance. Attendance by each employer's nominated contacts is actively encouraged. In most instances the training is filmed and hosted on the pension fund website, to enable individuals unable to attend on the day to watch afterwards.

#### **Discretions policy**

Each employer is required by statute to prepare and publish a written statement as to how they wish to exercise the discretionary powers available to them as a scheme employer under the LGPS regulations. The policy statement must be kept under review and, where revisions are made, the revised policy statement must be sent to the fund and made readily available to all employees within the employing authority within one month of the effective date. The LGA has produced a list of all the discretions participating employers have in relation to the LGPS. This document can be found on the website: www.lgpsregs.org. If an employer does not have a discretions policy the fund can refuse to provide a quotation until it can be demonstrated that the employer intends to change its policy.

## Notification of employee's rights: Internal disputes resolution procedure (IDRP)

Under regulation 72 of the LGPS 2013 regulations, any decisions made by an employing authority affecting an employee's rights to membership, or entitlement to benefits must be made as soon as is reasonably practicable and notified to the employee in writing including a reference to their right of appeal in line with regulation 73 of the LGPS regulations. Every notification must;

- Specify the rights under stage 1 and stage 2 of the appeals procedure quoting the appropriate regulations;
- Specify the time limits within an appeal, under either stage, which apply and;
- Specify to whom an application for appeal must be made to.
  - For first stage appeals this must be the nominated person of the employer who made the decision. For 2nd stage appeals this will be the appointed person at the administering authority

The fund has guidance for employers to provide to individuals who raise an issue under the IDRP procedure.

#### **Nominated person**

Each employing authority is required to nominate and name the person to whom applications under stage 1 of the IDRP should be made. Employers must also notify the fund of any first stage appeals they receive.

#### **Computer links**

The fund can provide the links to the pensions administration system, where appropriate, to large employers for employing authority staff to view certain areas of their employees' records of membership. There is a charge for this access. The most current data protection legalisation will be considered when providing this access.

The fund will ensure that the pensions administration system is available for use during normal office hours except for any necessary scheduled maintenance of the system. Employers must notify the fund when registered users leave the organisation, or no longer require access.

#### Service standards to scheme members

Overriding legislation dictates the standards that pension schemes and employers should meet in providing certain pieces of information to various associated parties – not least of which includes the scheme member. The LGPS regulations also identifies a number of requirements for the fund and employers, which may not have all been covered in this document. It is important that employers make themselves familiar of the HR and payroll guides available on www.lgpsregs.org. An online employers guide is available on the fund's website, www.shropshirecountypensionfund.co.uk, which includes template forms and guidance for all scheme employers.

The levels of performance and procedures which the fund and employers are expected to achieve to ensure compliance with the overriding legislation are outlined in the tables:

NEW STARTERS	
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY
To ensure that pensions information is included as part of any new employment induction process, including in contracts of employment and appointment letters.  To ensure that all employees subject to contractual admission are brought into the scheme from their relevant start date, and provide the pensions team with accurate member data, using the monthly data submission i-Connect, within four weeks of the members start date.  To provide each new employee with a brief scheme guide and new member form with their contract of employment. This may be in the form of issuing a paper copy or by directing all new members to the fund's website where the information can be viewed or downloaded. The most up to date versions of forms and guides can always be found on the fund website.  To determine the appropriate contribution rate (whether individually or by an automated process on payroll) and (as soon as is reasonably practicable), notify the employee of this contribution rate which is to be deducted from the employee's pensionable pay and the date from which the rate will become payable. It is for the employer to determine the method by which the notification is given to the employee, but the notification must contain a statement giving the address from which further information about the decision may be obtained. The notification must also notify the employee of the right to appeal, including the processes and timescales involved. Furthermore, the correct employee contribution rate according to the scheme the member is in – either the 50/50 or 100/100 scheme should be applied and (if appropriate) adjusted throughout the year according to the employer's discretionary policy on re-banding.  To send the fund notification through i-Connect of any eligible employees subject to automatic enrolment, who opt out of the scheme within six weeks of joining.  Where there is more than one contract of employment with the same employer, each membership shall be maintained separately and the fund notified as above.	To accurately create member records on the pensions administration system following notification from an employer of a new entrant to the scheme.  To support employer requests to attend inductions.  To update pension information in accordance with regulatory changes, and to keep PDF versions of forms and guides up to date on the fund website. www.shropshirecountypensionfund.co.uk  The fund will contact all new starters, providing them with an activation key for 'My Pension Online' and reissuing a new member form if one has not been received, within eight weeks of notification of a new starter.  To accurately record and update member records on the pension administration system within following the receipt of a completed new member form.

#### CHANGES IN CIRCUMSTANCES FOR ACTIVE MEMBERS EMPLOYERS' RESPONSIBILITY FUND'S RESPONSIBILITY To ensure that the fund is informed of any changes in the circumstances of employees through i-Connect within four weeks of the change. To provide forms and spreadsheets for Forms and guidance can be found in the employers' area of the fund website at: www.shropshirecountypensionfund.co.uk recording key changes in circumstance and to provide guidance on the secure submission of data through i-Connect. CHANGES INCLUDE: Personal Information: To accurately record and update member • Change of name records on the pensions administration • Marital status systems within four weeks of notification, National insurance number or any shorter period as requested by the employer with regards to specific Conditions of employment affecting pensions: requirements. • Contractual hours (mandatory for members who meet the underpin requirements only) Any remuneration changes due to promotion and • Full-time equivalent pensionable pay according to the pre 2014 definition • Actual pensionable pay (including overtime/additional hours) in 100/100 and 50/50 schemes according to the post 2014 definition (CARE). Employees contribution rate Employee number and/or post number • Date joined scheme (if adjusted) Confirmation of 50/50 or 100/100 scheme entry NB. An employee can easily exceed HMRC annual allowance if their pay increases. You therefore are asked to inform the fund of: • Significant pay awards/pay increases Honorariums Additional voluntary contributions (AVC) contributions • Shared Cost AVC contributions (if applicable) • Shared Cost additional pension contributions For a full list of data items required, see the section FINANCIAL AND DATA OBJ IGATIONS, or further information is available from the fund directly. Employers can also visit the webpage on 'monthly data reports and end of year procedure' on the fund website www.shropshirecountypensionfund.co.uk During periods of reduced or nil pay as a result of sickness, injury, or relevant child related leave (i.e., ordinary maternity, paternity or adoption leave or paid shared parental leave and any paid additional maternity or adoption leave) assumed pensionable pay (APP) should be applied for pension purposes Employer contributions should be deducted from pay and any APP. If the employee receives no pay the employer contributions should still Should an employee wish to purchase additional pension contributions (APC) or a shared cost additional pension contributions (SCAPC) contract to buy back the pension 'lost' during the absence, the APP amount will need to be calculated and provided to the member's employer. Employers must bring to the attention of the member, before a period of absence, that they can buy back the 'lost' pension. Employers should also direct members to the website www.lgpsmember.org where they can calculate the cost to buy back this 'lost' and 'lost' also direct members to the website www.lgpsmember.org where they can calculate the cost to buy back this 'lost' and 'lost' also direct members to the website www.lgpsmember.org where they can calculate the cost to buy back this 'lost' also direct members to the website www.lgpsmember.org where they can calculate the cost to buy back this 'lost' also direct members to the website www.lgpsmember.org where they can calculate the cost to buy back this 'lost' also direct members to the website www.lgpsmember.org where they can calculate the cost to buy back this 'lost' also direct members to the website www.lgpsmember.org where they can calculate the cost to buy back this 'lost' also direct members are the cost of the costpension. As employees have a 30-day time frame with which to buy back the lost pension, employers should be sure to mention this to the lost pension.employee early on in the 30-day period. Types of absences include: • Maternity, paternity, and adoption • Paid & unpaid leave of absence

ANNUAL RETURN, VALUATION & ANNUAL BENEFIT STATEMENTS		
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY	
To ensure the fund receives accurate year to date information to 31 March through the month twelve i-Connect data submission.	To process employer year end contribution returns within three months of receipt i.e., 30 April, or within three months of receipt of the information if later.	
The information should be accompanied by a final statement (Igs121a); balancing the amounts paid during the year with the total amounts submitted via i-Connect for the year and to include leavers. A compliance statement (Igs121b) must also be submitted, and both duly signed by an appropriate officer. Should there be any under/over payment discovered whilst reconciling, accompanying	To produce annual benefit statements for all active members by 31 August.  To highlight annually if an individual has exceeded their annual allowance and issue a pensions saving statement by 5 October.	
paperwork detailing this must be submitted together with payment or a formal request for a refund. Year end reconciliation must be completed, and forms sent by 30 April each year.	Annual benefit statements will also be produced for deferred members, but no information from employers will be required.	
To provide any additional information that may be requested to produce annual benefit statements for service up until the 31 March in each particular year by the 30 April each year.  To provide the fund with up to date and correct information as and when requested in accordance with agreed timescales and the regulations.	To provide data to the fund ctuary and Government Actuary's Department to enable employer contribution rates to be accurately determined.  To provide an electronic copy of the actuarial valuation report and contributions certificate to each employer.	
To ensure that all errors highlighted from the annual contribution and pensionable pay posting exercise are responded to and corrective action taken promptly.		

Industrial action (SCAPC not available)Any other material/authorised period of absence

RETIREMENT & TRANSFER IN/OUT ESTIMATES		
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY	
To submit a request using form PEN010 by post or attaching it to an email. Each form must be signed by an authorising officer.	To issue the individual quotations/information within ten working days after all information required to process a quotation has been received.	
For larger bulk estimates, requests should be made via the spreadsheet template provided by the pensions team, and notice should be given in advance when any redundancy exercises are planned.	To provide information to the scheme member on any potential transfer in of benefits once all information required to process the quotation has been received (transfer estimate from other pension provider, contracting out, salary details etc.) within ten working days.  However, legally the fund has up to two months to provide the transfer information	
To provide pay and other relevant information requested by the pensions team either on an individual basis within ten working days of the request, or for bulk/group requests by an agreed timescale with the pensions team.	following receipt of all information required to process the quotation.  Separate agreed timescales and any additional cost will be put in place for bulk requests.	
To help the fund promote the 'My Pension Online' area for members when requested.	To provide large employers with links to the appropriate software in order for employing	
to help the folia promote the my remain of time died for members when requested.	authority staff to view certain areas of their employees' records of membership. (Employers should note there is a charge for this access).	
	To maintain and promote the 'My Pension Online' area on the website for members to log in and view their pension information.	

DIVORCE & OUTSOURCINGS ESTIMATES		
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY	
To provide pay and other relevant information requested by the pensions team either on an individual basis within ten working days of the request, or for bulk/group requests by an agreed timescale with the pensions team.	Where a request for divorce information including a CETV is received from the member, or the court, this will be issued three months from the date of receipt of the signed form request from the member, or receipt of the court order. When a shorter timescale is requested /imposed or a request is made by a pensioner member, the pensions team will	
Staff transfers e.g. outsourcings  To comply with the relevant regulations and statutory guidance to ensure continued membership of the LGPS for protected members affected by an outsourcing exercise.	provide the member with the schedule of charges and issue an invoice accordingly. The quotation cannot be issued before payment is received.	
To provide advanced notification/liaison with the pensions team when considering an outsourcing exercise which affects members/eligible members of the LGPS. See guidance on 'Becoming an employer or existing employer letting a contract' on the fund's website.  To be aware that legal and actuarial costs associated with an outsourcing exercise will be passed onto the employer outsourcing the service.	To provide guidance, arrange the relevant actuarial calculations to current employers participating in the fund who are considering outsourcing.	

ACTUAL RETIREMENTS		
FUND'S RESPONSIBILITY		
the fund will aim to issue the member with a letter and benefits information within five orking days of correctly completed employer's notification via the PEN007 leavers form, wever, from receipt of all information required to process, the regulations state that we have up to one month following the date benefits become payable, or two months if cirement is early.  I aim to issue the member with a letter notifying them of actual retirement benefits lyment dates within five working days following receipt of all documentation from the lember.  I make payment of any lump sum on the next available payroll run date, this is usually thin ten working days of receipt of all relevant fully completed forms and certificates are the member, or retirement date if later.  Pay any pension payment on the 29th of each month following retirement unless this is on a weekend or bank holiday when the payment will be made on the last working		
ie f orki owe o ho cire air oym emi mo thir		

ILL HEALTH RETIREMENTS		
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY	
To determine whether an ill health benefit award is to be made, based on medical evidence and the criteria set in the current LGPS regulations, and after obtaining an opinion from a fund approved independent registered medical practitioner (IMRP) on the appropriate certificate. If an award is made, to then determine which tier 1, 2 or 3 is to be awarded.  Arrange for completion of the PEN007 form and then submit to the fund with all related paperwork including IMRP certificate and a copy of the notice letter issued to the member confirming the level of ill health benefits awarded and the appeal information under IDPR.	To calculate and pay the required benefits in line with actual retirement timescales.  To assist the employer in performing their legislative responsibility to review tier 3 ill health cases at eighteen months.	
To keep a record of all tier 3 ill health retirements, particularly in regard to arranging the 18-month review. Arranging, if necessary, with an (IMRP) approved by the administration authority for a further medical certificate. To recover any overpayment of pension benefits following a discovery of gainful employment and notify the fund, where appropriate.  To review all tier 3 ill health retirement cases at eighteen months. Further information on ill health retirements can be found on the employers' pages on our website www.shropshirecountypensionfund.co.uk		

MEMBERS LEAVING EMPLOYMENT BEFORE RETIREMENT		
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY	
To notify the fund using the PEN007 form, ensuring all relevant information is included on the form, within four weeks of the members leave date.	To accurately record and update member records on the pension administration system. The regulatory target to inform members the options available to them upon leaving the scheme is two months following receipt of all the correct information from the employer via the PENO07 form.  The fund's best practice target to calculate notify a member of their deferred benefit entitlement is 10 working days following receipt of correct information from the employer via the PENO07 form and confirmation that the member is a leaver via i-Connect data upload.	
	To process and pay a refund on the next available payroll run date, this will usually be within 10 working days following receipt of all relevant documentation from the member/employer.	

FORMER MEMBERS WITH DEFERRED BENEFITS		
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY	
To keep adequate records of the following for members who leave the scheme with deferred benefits, as early payment of benefits may be required:  • Name & last known address  • National Insurance number  • Payroll number  • Date of birth	To record and update member records on the pensions administration system.  To provide former members with an annual benefit statement of their deferred benefits, updated by the annual pensions increase award when applicable.	
Last job information including job description     Salary details     Date and reason for leaving	To provide estimates of benefits that may be payable and any resulting employer costs within 10 working days of	
To determine, following an application from the former employee to have their deferred benefits paid early, as to whether or not they are eligible for early payment on ill health grounds in line with the criteria set in the relevant regulations and after seeking a suitable medical opinion from an (IRMP) approved by the administering authority, or to determine whether benefits should be released early and in some cases any actuarial reduction waivered on compassionate grounds.	request upon request.	

DEATH IN SERVICE & TERMINAL ILLNESS		
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY	
To inform the fund immediately on the death of an employee via the PENO07 leavers form, or when a member is suffering from a potentially terminal illness and to provide details of the next of kin.	To provide an initial letter of acknowledgement to the next of kin/informant within five working days following a notification of death.	
Further information can be found on the employer pages of our website www.shropshirecountypensionfund.co.uk	To provide a letter notifying dependents of benefits within five working days following receipt of identification/certificates and relevant documentation.	
	To assist employers, employees and their next of kin in ensuring the pension options are made available and that payment of benefits are expedited in an appropriate and caring manner.	
	The fund's policy regarding payment of benefits in such situations, can be viewed in the governance compliance statement.	

ADDITIONAL PENSION CONTRIBUTIONS (APCS) & SHARED COST APC'S (SCAPCS)		
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY	
To communicate to employees regarding the option of SCAPC's to cover periods of 'lost pension' and the timeframe they must elect to purchase a SCAPC. Members must elect within 30 days of returning to work following the absence, but employers have the discretion to extend this period. This should be laid out in the employer's Discretions Policy.	To provide information on APCs to members/employers through www.shropshirecountypensionfund.co.uk, and direct employees to the national LGPS member website where a modeller can be found.	
To calculate and collect from the employee, payroll contributions and to arrange the prompt payment to the fund, according to the published schedule and to be no later than the 19th of the month following the deduction. More information can be found in the employer area on www.shropshirecountypensionfund.co.uk		

FINANCIAL & DATA OBLIGATIONS			
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY		
To pay the fund all contributions deducted from payroll (not including AVCs) of its employees and employer contributions and any deficit lump sum payments due on a monthly basis, no later than the 19th day of the month following the period of deductions. Further information can be found in the Employer Guide via www.shropshirecountypensionfund.co.uk	To allocate correctly the contributions received to each employee record and to keep a log of contributions received from each employer.		
Each payment must be accompanied by an i-Connect data extract providing the following data for each member;  National Insurance number  Payroll reference 1  Member address and postcode  Date of leaving  Payroll period end date  Additional contributions 1  Additional contributions 2  Surname  Forenames  Gender  Date of birth  Marital status  Title  Taxable earnings  Annual pensionable salary (only required at month 12)  Pensionable pay  Date joined LGPS  Job title  Part-time hours effective date  Part-time hours effective date  Part-time equivalent hours  Employer's contributions  Employer's contributions  Employer's contributions  Scheme contribution rate  Opt out date  Opt out date  Opt in date  Main section cumulative pensionable pay  50/50 section cumulative pensionable pay  Full-time equivalent final pay  Cumulative employer's anortributions  Reason for leaving  Reason for leaving  Cumulative employer's bared Cast APC's  Cumulative employee APC's  Employers 50/50 section contributions  Pay period Shared Cast APC's  Employers Day period employee APC's	To charge interest for late payment in the following circumstances;  • Employer contributions (including deficit payment) are overdue if they are received a month later than the due date specified.  • All other payments are overdue if they are not received by the due date specified.  Inform each employer of any new contribution bandings tables in place from each April.  Inform employers of any rechargeable items as they become due. Early Retirement Strain will be notified prior to benefits being put into payment.  To keep the fund's Privacy Notice up to date on the website for all members. To keep a Memorandum of Understanding which explains the relationship between the administering authority and participating employers when sharing personal data.		
Employers are required to pay all rechargeable items to the fund immediately on receipt of the invoice. The fund, in certain circumstances, may not commence the member benefits until the invoice has been paid.			

#### Standards of data

Overriding Legislation in performing the role of administering the LGPS.

The fund and employers will comply with the overriding legislation, including:

- the Occupational Pensions Schemes
- (Disclosure of Information) Regulations 2015;
- The Local Government Pension Scheme (Amendment) (Governance) Regulations 2015;
- the Pensions Act 1995, 2004 and 2014;
- any Transitional Regulations currently in place;
- the Discretionary and Compensation Regulations 2006;
- the Data Protection Act 1998;
- the Freedom of Information Act 2000;
- the Disability Discrimination Act 1995;
- the Age Discrimination Act 2006;
- the Finance Act 2004;

- Health and Safety legislation;
- Employment Rights Act 2010;
- HMRC Legislation and Current GAD Guidance;
- Public Service Pensions Act 2013;

and any future amendments to the above legislation.

#### **Data Protection Act 2018**

The Shropshire County Pension Fund is a Data Controller as part of the Data Protection Act 2018 which incorporates the General Data Protection Regulation (GDPR). This means we store, hold, and manage personal data in line with statutory requirements to enable us to provide pension administration services. To enable us to carry out our statutory duty, we are required to share information with certain bodies, but will only do so in limited circumstances. More information about how we hold data and who we share it with can be found in the fund's privacy notice on:

www.shropshirecountypensionfund.co.uk

The fund has introduced a memorandum of understanding (MOU). The aim of the MOU is to set out that participating employers in the Local Government Pension Scheme (LGPS) can share data with the LG administering authority without a data sharing agreement being in place. (There is no legal requirement for employers to have a data sharing agreement with LGPS administering authorities as they are both data controllers.) A copy of the MOU can be found on the employers' area of the website: www.shropshirecountypensionfund.co.uk

#### Secure data transfer

The fund will follow Shropshire Council's as administering authority data security guidelines when sending any personal data, including its published data sharing policy. This means that members' personal data will only be transferred from one party to the other via an acceptable method specified by the administering authority which may include any of the following:

- **a.** i-Connect data transfer service (Internet based application)
- b. Secure email
- **c.** Paper forms signed by an authorising officer from the employer
- d. Password protected excel spreadsheet

All these measures start from the date of receipt of all relevant information. The annual performance of the fund is reported each year in the annual report.

#### **Audit**

The fund is subject to an annual audit of its processes and internal controls. Employers are expected to fully comply with any requests for information from both internal and approved external auditors. Any subsequent recommendations will be considered and where appropriate implemented with employing authority cooperation.

#### **Benchmarking**

The fund will regularly monitor its costs and service performance by benchmarking with other administering authorities. Details of the costs of administration, quality measures and standards of performance will be published in the annual report.

#### Employer performance reporting

As part of this pensions administration strategy, the fund will develop arrangements for reporting on key performance measures.

This approach to reporting will facilitate engagement with employers and provide a mechanism for service level review and recognition of best practice.

#### Poor performance/additional work

The fund will seek, at the earliest opportunity, to work closely with employers in identifying areas of poor performance, provide the necessary training and development, and to put in place appropriate processes to improve the level of service in the future. In the event of continued poor performance, or additional work imposed on the fund as a result of employer poor performance and a lack of any evidence of any measures being taken to achieve improvement by an employing authority, the fund will seek to recover any additional costs arising.

Any third-party additional costs or regulatory fines incurred by the fund as a consequence of administrative failures, poor performance or delays in complying with the relevant legislation by the employing authority will be recovered from the employer. These may include legal costs, fines imposed by the courts, the Pensions Ombudsman or the Pensions Regulator and additional charges in respect of actuarial fees, third party computer charges and additional printing and distribution costs.

In dealing with poor performance the fund will:

- write to the main contact at the employer setting out the area(s) of poor performance;
- meet with the employing authority, where possible, to discuss area(s) of poor performance and how these can be addressed;
- contact the individual/body with overall authority for the scheme employer (i.e., CEO/Chair of Trustee Board/Parish or Town Council)
- issue formal written notice, where no improvement is demonstrated by the employing authority or where there has been a failure to take agreed action by the employing authority;
- Make a claim for cost recovery, taking account of time and resources in resolving the specific area(s) of poor performance.
- Will report any claim for the cost of recovery to the Pension Committee/Pensions Board at the next available meeting and may form part of the

administration report in the fund's published annual report.

#### **Reporting breaches**

The fund has a procedure to be followed by certain persons in relation to reporting breaches of the law to the Pensions Regulator. The breaches procedure applies, in the main to;

- all members of the Shropshire Pension Board and Committee:
- all officers involved in the management of the pension fund including members of the Investments Team, Pensions Administration Team, Head of Pensions – LGPS Senior Officer and the Executive Director of Resources • Assistant Director of Finance, Governance and Assurance
- any professional advisers including auditors, actuaries, legal advisers, and fund managers; and
- officers of employers participating in the Shropshire County Pension Fund who are responsible for LGPS matters.

Breaches can occur in relation to a wide variety of the tasks normally associated with the administrative function of a scheme such as keeping records, internal controls, calculating benefits and making investment or investment-related decisions.

If a breach occurs the breaches policy must be followed. The most up to date breaches policy can be found on the fund's website. If a breach occurs by an employer, the fund will notify the employer to ensure improvements are made and will record and monitor the breach. If this failure to comply with the regulations is likely to be material, it will be reported to the Pensions Regulator.

#### Associated policy statements and documents

Participating employers are advised to familiarise themselves with the other policies issued by the fund.

#### **Employer events policy**

The purpose of this document is to describe the various "life stages" of an employer participating in the fund. It summarises the events and possible outcomes from those events right through until it withdraws from the fund.

#### **Communications strategy statement**

The statement outlines the fund's policy on:

· information to members, representatives, and

- employers;
- the format, frequency, and method of distributing such information;
- the promotion of the scheme to prospective members and their employing authorities.

#### **Governance compliance policy**

Shropshire Council has delegated to the Pensions Committee various powers and duties in respect of the administration of the fund.

This statement sets out the scheme of delegation and the terms of reference, structure, and operational procedures of the delegation. It also includes information on how it will exercise certain discretions provided by the scheme.

#### **Employer discretions policy**

Since 1997, the LGPS regulations have required every employing authority to:

- issue a written policy statement on how it will exercise the various discretions provided by the scheme:
- keep it under review;
- revise as necessary.

A full list of employer discretions can be found on www.lgpsregs.org.

The fund has purchased a template to assist employers when making their policy. A copy of the template can be requested from the Pensions Team.

#### Further information

For further information about anything in or related to in this policy please contact:

Email: pensions@shropshire.gov.uk

Website: www.shropshirecountypensionfund.co.uk

**Tel:** 01743 252130

Write: Pensions, PO Box 4826, Shrewsbury, SY1 9LJ

#### Office hours

Monday to Thursday8.45am to 5.00pmFriday8.45am to 4.00pm

# Funding strategy statement

**Appendix** 

03

**Agreed by Pensions Committee March 2023** 

This funding strategy statement has been prepared by Shropshire Council (the administering authority) to set out the funding strategy for the Shropshire County Pension Fund (the "fund"), in accordance with Regulation 58 of the Local Government Pension Scheme Regulations 2013 (as amended) and guidance issued by the Chartered Institute of Public Finance and Accountancy (CIPFA).

#### 1. Guide to the FSS and policies

The information required by overarching guidance and regulations is included in section 2 and section 3 of the funding strategy statement. This document also sets out the fund's policies in the following key areas:

#### Actuarial method and assumptions (appendix A)

The actuarial assumptions and approach used for assessing the funding position of the fund and the individual employers. This includes the contribution rates - the "primary" contribution rate covering new benefits earned, and any contribution variations due to underlying surpluses or deficits, known as the "secondary" rate. The assumptions, together with other factors that may impact an employer's contribution outcomes, are set out here.

#### **Deficit recovery and surplus offset plans** (appendix B)

The key principles when considering deficit recovery and surplus offset plans as part of the valuation are set out here.

#### Ill health insurance arrangements (appendix C)

The fund has implemented a captive insurance arrangement which pools the risks associated with ill health retirement costs for employers whose financial position could be materially affected by the ill health retirement of one of their members. The captive arrangement is reflected in the employer contribution rates (including on termination) for the eligible employers. More details are set out here.

#### **Employer events framework policy document** The fund's employer events framework policy

provides detail on the following key areas of an employer's participation in the fund and the relevant sections of the policy document will be deemed to be part of this funding strategy statement:

- Joining the fund.
- Covenant monitoring and employer risk framework
- Inter-valuation contribution rate reviews.
- Exiting the fund

A copy of the policy document can be provided on request by the administering authority and can also be found on the fund's website here.

#### Glossary (appendix D)

A glossary of the key terms used throughout is available at the end of this document.

#### 2. Background

Ensuring that the Shropshire County Pension Fund (the "fund") has sufficient assets to meet its pension liabilities in the long-term is the fiduciary responsibility of the administering authority (Shropshire Council). The funding strategy adopted by the Shropshire County Pension Fund will therefore be critical in achieving this. The administering authority has taken advice from the actuary in preparing this statement.

The purpose of this funding strategy statement ("FSS") is to set out a clear and transparent funding strategy that will identify how each fund employer's pension liabilities are to be met going forward.

The details contained in this funding strategy statement will have a financial and operational impact on all participating employers in the Shropshire County Pension Fund.

It is imperative therefore that each existing or potential employer is aware of the details contained in this statement.

Given this, and in accordance with governing legislation, all interested parties connected with the Shropshire County Pension Fund have been consulted and given opportunity to comment prior to this funding strategy statement being finalised and adopted. This statement takes into consideration all comments and feedback received.

#### Integrated risk management strategy

The funding strategy set out in this document has been developed alongside the fund's investment strategy on an integrated basis taking into account the overall financial and demographic risks inherent in the fund to meet the objective for all employers over different periods. The funding strategy includes appropriate margins to allow for the possibility of adverse events (e.g. material reduction in investment returns, economic downturn and higher inflation outlook) leading to a worsening of the funding position which would result in greater volatility of contribution rates at future valuations if these margins were not included. This prudence is required by the regulations and guidance issued by professional bodies and Government agencies to assist the fund in meeting its primary solvency and long-term cost efficiency objectives. Individual employer results will also have regard to their covenant strength, where deemed appropriate by the administering authority.

#### The regulations

The Local Government Pension Scheme Regulations 2013 ("the 2013 regulations"), the Local Government Pension Scheme (Transitional Provisions, Savings and Amendment) Regulations 2014 ("the 2014 Transitional Regulations") and The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016 (all as amended) (collectively; "the regulations") provide the statutory framework from which the administering authority is required to prepare a funding strategy statement (FSS).

#### The solvency objective

The administering authority's long-term objective is for the fund to achieve a 100% solvency level over a reasonable time period. Contributions are set in relation to this objective which means that once 100% solvency is achieved, if assumptions are borne out in practice, there would be sufficient assets to pay all benefits earned up to the valuation date as they fall due.

However, because financial and market conditions/ outlook change between valuations, the assumptions used at one valuation may need to be amended at the next in order to meet the fund's objective. This in turn means that contributions will be subject to change from one valuation to another. This objective translates to an employer specific level when setting individual contribution rates so each employer has the same fundamental objective in relation to their liabilities.

The general principle adopted by the fund is that the assumptions used, taken as a whole, will be chosen with sufficient prudence for this objective to be reasonably achieved in the long term at each valuation.

#### Long term cost efficiency

Each employer's contributions are set at such a level to achieve full solvency in a reasonable timeframe. Solvency is defined as a level where the fund's liabilities i.e. benefit payments can be reasonably met as they arise. Employer contributions are also set in order to achieve long term cost efficiency. Long term cost-efficiency implies that contributions must not be set at a level that is likely to give rise to additional costs in the future. For example, deferring costs to the future would be likely to result in those costs being greater overall than if they were provided for at the

appropriate time. Equally, the FSS must have regard to the desirability of maintaining as nearly constant a primary rate of contribution as possible.

When formulating the funding strategy, the administering authority has taken into account these key objectives and also considered the implications of the requirements under Section 13(4)(c) of the Public Service Pensions Act 2013. As part of these requirements the Government Actuary's Department (GAD) must, following an actuarial valuation, report on whether the rate of employer contributions to the fund is set at an appropriate level to ensure the "solvency" of the pension fund and "long term cost efficiency" of the Local Government Pension Scheme (the "LGPS") so far as relating to the fund.

#### **Employer contributions**

The required levels of employee contributions are specified in the regulations. Employer contributions are determined in accordance with the regulations which require that an actuarial valuation is completed every three years by the actuary, including a rates and adjustments certificate specifying the "primary" and "secondary" rate of the employer's contribution.

## 3. Key funding principles Purpose of the FSS

Funding is making advance provision to meet the cost of pension and other benefit promises. Decisions taken on the funding approach therefore determine the pace at which this advance provision is made. Although the regulations specify the fundamental principles on which funding contributions should be assessed, implementation of the funding strategy is the responsibility of the administering authority, acting on the professional advice provided by the actuary.

### The purpose of this funding strategy statement is therefore:

- to establish a clear and transparent fund-specific strategy which will identify how employers' pension liabilities are best met going forward by taking a prudent longer-term view of funding those liabilities;
- to establish contributions at a level to "secure the solvency" of the pension fund and the "long term cost efficiency",
- to have regard to the desirability of maintaining as nearly constant a primary rate of contribution as possible.

The intention is for this strategy to be both cohesive and comprehensive for the fund as a whole, recognising that there will be conflicting objectives which need to be balanced and reconciled. Whilst the position of individual employers must be reflected in the statement, it must remain a single strategy for the administering authority to implement and maintain.

#### The aims of the fund are to:

- Manage employers' liabilities effectively and ensure that sufficient resources are available to meet all liabilities as they fall due
- enable employer contribution rates to be kept at a reasonable and affordable cost to the taxpayers, scheduled, resolution and admitted bodies, while achieving and maintaining fund solvency and long-term cost efficiency, which should be assessed in light of the profile of the fund now and in the future due to sector changes
- maximise the returns from investments within reasonable risk parameters taking into account the above aims.

#### The purpose of the fund is to:

- receive monies in respect of contributions, transfer values and investment income, and
- pay out monies in respect of fund benefits, transfer values, costs, charges and expenses as defined in the regulations.

#### Responsibilities of the key parties

The efficient and effective management of the fund can only be achieved if all parties exercise their statutory duties and responsibilities conscientiously and diligently. The key parties for the purposes of the FSS are the administering authority (and, in particular the Pensions Sub-Committee), the individual employers and the fund actuary and details of their roles are set out below. Other parties required to play their part in the fund management process are bankers, custodians, investment managers, auditors and legal, investment and governance advisors, along with the Local Pensions Board created under the Public Service Pensions Act 2013.

#### **Key parties to the FSS**

#### The administering authority should:

- operate the pension fund
- collect employer and employee contributions, investment income and other amounts due to the pension fund as stipulated in the regulations

- pay from the pension fund the relevant entitlements as stipulated in the regulations
- invest surplus monies in accordance the regulations
- ensure that cash is available to meet liabilities as and when they fall due
- take measures as set out in the regulations to safeguard the fund against the consequences of employer default
- manage the valuation process in consultation with the fund's actuary
- prepare and maintain a FSS and an investment strategy statement ("ISS"), both after proper consultation with interested parties
- monitor all aspects of the fund's performance and funding, amending the FSS/ISS as necessary
- effectively manage any potential conflicts of interest arising from its dual role as both fund administrator and a scheme employer, and
- establish, support and monitor a Local Pension Board (LPB) as required by the Public Service Pensions Act 2013, the regulations and the Pensions Regulator's relevant code of practice.

#### The individual employer should:

- deduct contributions from employees' pay correctly after determining the appropriate employee contribution rate (in accordance with the regulations), unless they are a deferred employer
- pay all contributions, including their own, as determined by the actuary, promptly by the due date
- undertake administration duties in accordance with the pension administration strategy.
- develop a policy on certain discretions and exercise those discretions as permitted within the regulatory framework
- make additional contributions in accordance with agreed arrangements in respect of, for example, augmentation of fund benefits, early retirement strain
- have regard to the Pensions Regulator's focus on data quality and comply with any requirement set by the administering authority in this context
- notify the administering authority promptly of any changes to membership which may affect future funding.
- understand the pension impacts of any changes to their organisational structure and service delivery model, and
- understand that the quality of the data provided

to the fund will directly impact on the assessment of the liabilities and contributions. In particular, any deficiencies in the data would normally result in the employer paying higher contributions than otherwise would be the case if the data was of high quality.

#### The fund actuary should:

- prepare valuations including the setting of employers' contribution rates at a level to ensure fund solvency after agreeing assumptions with the administering authority and having regard to its FSS and the regulations
- prepare advice and calculations in connection with bulk transfers and individual benefit-related matters such as pension strain costs, ill health retirement costs etc.
- provide advice and valuations on the termination of admission agreements
- provide advice to the administering authority on bonds and other forms of security against the financial effect on the fund of employer default
- assist the administering authority in assessing whether employer contributions need to be revised between valuations as required by the regulations
- advise the administering authority on the funding strategy, the preparation of the FSS and the interrelationship between the FSS and the ISS, and
- ensure the administering authority is aware of any professional guidance or other professional requirements which may be of relevance to the fund actuary's role in advising the fund.

#### A guarantor should:

- notify the administering authority promptly of any changes to its guarantee status, as this may impact on the treatment of the employer in the valuation process or upon termination
- provide details of the agreement, and any changes to the agreement, between the employer and the guarantor to ensure appropriate treatment is applied to any calculations
- be aware of all guarantees that are currently in place
- work with the fund and the employer in the context of the guarantee, and
- receive relevant information on the employer and their funding position in order to fulfil its obligations as a guarantor.

#### **Solvency funding target**

Securing the "solvency" and "long term cost efficiency" is a regulatory requirement. To meet these requirements, the administering authority's long-term funding objective is for the fund to achieve and then maintain sufficient assets to cover 100% of projected accrued liabilities (the "funding target") assessed on an ongoing past service basis including allowance for projected final pay where appropriate. In the long term, an employer's total contribution rate would ultimately revert to its primary rate of contribution.

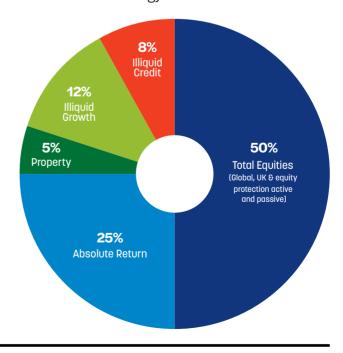
Each employer's contributions are set at such a level to achieve long-term cost efficiency and full solvency in a reasonable timeframe.

The results of the 2022 valuation show the liabilities to be nearly 100% covered by the assets, with a funding deficit of £10m on the fund's standard funding assumptions (rising to £22m after allowing for the reduced risk assumptions for the employers without a taxpayer guarantor that do not put a bond in place) with the funding deficit being covered by future deficit contributions.

## Link to investment policy and the investment strategy statement (ISS)

In assessing the value of the fund's liabilities in the valuation, allowance has been made for growth asset out-performance as described below, taking into account the investment strategy adopted by the fund, as set out in the ISS.

The overall strategic asset allocation is set out in the ISS. The current strategy is included below.



ASSET CLASS	ALLOCATION	CONTROL RANGES
Total equities (UK, global and passive)	50.0%	45.0% - 55.0%
Absolute return	25.0%	20.0% - 30.0%
Property	5.0%	2.5% - 7.5%
Illiquid growth (infrastructure and private equity)	12.5%	10.0% - 15.0%
Illiquid credit	7.5%	5.0% - 10.0%

The investment strategy set out above and individual return expectations on those asset classes equate to an overall best estimate average expected return of 2.7% per annum in excess of CPI inflation as at 31 March 2022 i.e. a 50/50 chance of achieving this real return. For the purposes of setting a funding strategy however, the administering authority believes that it is appropriate to take a margin for prudence on these return expectations (see further comment in appendix A).

#### Risk management strategy

In the context of managing various aspects of the fund's financial risks, the administering authority will consider implementing investment risk management techniques where appropriate.

In particular, the fund has implemented an equity derivatives program with Legal and General Investment Management in order to manage the fund's exposure to equity markets over the short to medium term. In particular, the fund has implemented an equity derivatives program with Legal and General Investment Management in order to manage the fund's exposure to equity markets over the short to medium term. The strategy currently protects c30% of the fund's equity holdings, with protection options expiring in June 2023 and December 2023. The protection was funded by selling potential upside returns on the equity protected, with the amount of return retained by the fund varying by region. The position will be kept under review in the interim to the next valuation and beyond.

Further details will be set out in the ISS.

#### **Climate change**

An important part of the risk analysis underpinning the funding strategy will be to identify the impact of climate change transition risk (shorter term) and physical risks (longer term) on the potential funding outcomes. In terms of the current valuation there will be an analysis of different climate change scenarios

at the whole fund level relative to the baseline position (i.e. assuming that the funding assumptions are played out).

The analysis will consider a projection of the funding level under three different scenarios which are designed to illustrate the transition and physical risks, depending on what actions are taken globally on climate change. One of the scenarios will be consistent with global temperature increases of c1.5°C above pre-industrial levels, the second showing a more gradual transition and a c2°C increase, and the third covering higher increases of c4°C. (The scenarios are not meant to be predictors of what may happen and are only a small subset of a very wide range of scenarios that could arise depending on the global actions taken in relation to climate change.)

- Rapid transition there is a sudden divestment across multiple securities in 2025 to align portfolios to the Paris Agreement goals, this will have disruptive effects on financial markets with sudden repricing followed by stranded assets and a sentiment shock. Average temperature increase stabilises at 1.5°C around 2050.
- 2. Orderly transition political and social organisations act quickly and predictably to implement the recommendations of the Paris Agreement to limit global warming to below 2°C. This scenario includes additional economic damage consistent with 1.8°C of average temperature rise - peaking in 2070.
- **3.** Failed transition The world fails to meet the Paris Agreement goals and global warming reaches c4°C above pre-industrial levels by 2100. Physical climate impacts cause large reductions in economic productivity and increasing impacts from extreme weather events.

Results will be considered over a period of 20 years to ensure there is sufficient recognition of the transition and physical risks of climate change. The key metrics are the relative impact on the funding level as this illustrates the impact of climate related market shocks on the funding plan and the analysis will provide the fund with additional information regarding the resilience of the funding strategy and adequacy of prudence margins. Whilst these scenarios are only two out of a considerable range of potential outcomes, it shows that climate change can have far reaching effect on the fund.

The analysis will compliment with the fund's wider work on climate change being undertaken alongside the LGPS Central pool, and so reflect the actions taken (both historically and in future) by the fund in relation to making its asset portfolio more sustainable. Details of this are set out in the separate Taskforce on Climate Related Financial Disclosures (TCFD) reports, and the fund's climate change strategy and climate stewardship plan.

The actuarial assumptions (versus the best estimate) include a level of prudence which implicitly allows for the climate risk and other risks to support future contribution stability and the actuary has concluded that the level of prudence is currently sufficient in the context of the scenarios considered. However, any climate related impacts will potentially put significant stress on the funding plan, especially when taken into account with other risk factors, and so the analysis will be further developed and monitored over time. A summary of the output of the analysis will be set out in the fund actuary's report on the valuation.

#### Identification of risks and counter-measures

The funding of defined benefits is by its nature uncertain. Funding of the fund is based on both financial and demographic assumptions. These assumptions are specified in the actuarial valuation report. When actual experience is not in line with the assumptions adopted, a surplus or shortfall will emerge at the next actuarial assessment and may require a subsequent contribution adjustment to bring the funding back into line with the target. The administering authority has been advised by the fund actuary that the greatest risk to the funding level is the investment risk inherent in the predominantly equity based strategy, so that actual asset outperformance between successive valuations could diverge significantly from that assumed in the long term. The actuary's formal valuation report includes quantification of some of the major risk factors.

#### **Financial**

The financial risks include:

- Investment markets fail to perform in line with expectations
- Protection and risk management policies fail to perform in line with expectations
- Market outlook moves at variance with assumptions
- Investment fund managers fail to achieve performance targets over the longer term

- Asset re-allocations in volatile markets may lock in past losses
- Pay and price inflation significantly more than anticipated
- Future underperformance arising as a result of participating in the larger asset pooling vehicle
- An employer ceasing to exist without prior notification, resulting in a large exit credit requirement from the fund impacting on cashflow requirements.
- Any increase in employer contribution rates (as a result of these risks) may in turn impact on the service delivery of that employer and their financial position.
- In practice the extent to which these risks can be reduced is limited. However, the fund's asset allocation is kept under constant review and the performance of the investment managers is regularly monitored.

#### Demographic

The demographic risks include:

- Future changes in life expectancy (longevity) that cannot be predicted with any certainty. Increasing longevity is something which government policies, both national and local, are designed to promote. It does, however, potentially result in a greater liability for pension funds.
- Potential strains from ill health retirements, over and above what is allowed for in the valuation assumptions for employers (although the introduction of the ill health captive insurance arrangement will help to reduce this risk going forwards)
- Unanticipated acceleration of the maturing of the fund resulting in materially negative cashflows and shortening of liability durations.
   The administering authority regularly monitors the position in terms of cashflow requirements and considers the impact on the investment strategy
- Early retirements for reasons of redundancy and efficiency do not affect the solvency of the fund because they are the subject of a direct charge.

#### Governance

The fund has done as much as it believes it reasonably can to enable employing bodies and fund members (via their representatives on the Local Pension Board) to make their views known to the fund and to participate in the decision-making process.

Governance risks include the following:

- The quality of membership data deteriorates materially due to breakdown in processes for updating the information resulting in liabilities being under or overstated
- Administering authority unaware of structural changes in employer's membership (e.g. large fall in employee numbers, large number of retirements) with the result that contribution rates are set at too low a level
- Administering authority not advised of an employer closing to new entrants, something which would normally require an increase in contribution rates
- An employer ceasing to exist with insufficient funding or adequacy of a bond.
- An employer ceasing to exist without prior notification, resulting in a large exit credit requirement from the fund impacting on cashflow requirements.
- Changes in the committee membership.
- For these risks to be minimised much depends on information being supplied to the administering authority by the employing bodies. Arrangements are strictly controlled and monitored but in most cases the employer, rather than the fund as a whole, bears the risk.

#### Regulatory

The key regulatory risks include the following:

- Changes to regulations, e.g. changes to the benefits package, retirement age, potential new entrants to the fund, typically these would be via the cost management process although in light of the McCloud discrimination case, there can be exceptional circumstances which give rise to unexpected changes in regulations.
- Changes to national pension requirements and/or **HMRC** rules
- Political risk that the guarantee from the Department for Education for academies is removed or modified along with the operational risks as a consequence of the potential for a large increase in the number of academies in the fund due to Government policy.
- Membership of the Local Government Pension Scheme is open to all local government staff and should be encouraged as a valuable part of the contract of employment. However, increasing membership does result in higher employer monetary costs.

#### Monitoring and review

A full review of this statement will occur no less frequently than every three years, to coincide with completion of a full statutory actuarial valuation. Any review will take account of the current economic conditions and will also reflect any legislative changes.

The administering authority will monitor the progress of the funding strategy between full actuarial valuations. If considered appropriate, the funding strategy will be reviewed (other than as part of the valuation process), for example, if there:

- has been a significant change in market conditions, and/or deviation in the progress of the funding strategy
- have been significant changes to the scheme membership, or LGPS benefits
- have been changes to the circumstances of any of the employing authorities to such an extent that they impact on or warrant a change in the funding strategy
- have been any significant special contributions paid into the fund
- if there have been material changes in the ISS

When monitoring the funding strategy, if the administering authority considers that any action is required, the relevant employers will be contacted. Further details on the circumstances in which the administering authority will review individual employer contribution rates in between actuarial valuations can be found in the employer events framework policy document on the fund's website here.



### **Actuarial method and assumptions**

The key whole fund assumptions used for calculating the funding target and the cost of future accrual for the 2022 actuarial valuation are set out below.

Financial Assumptions			
	2022 valuation assumption	Description	
Investment return / discount rate	Standard approach: 4.8% p.a. (past) and 5.2% p.a. (future)  Reduced risk approach: 4.55% p.a. (past) and 4.7% p.a. (future)	Derived from the expected return on the fund assets based on the long-term strategy set out in the ISS, including appropriate margins for prudence. For the 2022 valuation, the standard approach is based on an assumed return of 1.7% p.a. above CPI inflation (past) and 2.1% p.a. above CPI inflation (future).  The reduced risk approach adopts a lower discount rate (0.25% lower for past service and 0.5% lower for future service) and applies for employers that are not (directly or indirectly) tax payer backed and opt not to provide a bond based on the termination shortfall. The real investment return will be reviewed from time to time based on the investment strategy, market outlook and the fund's overall risk metrics.  Where warranted by an employer's circumstances, the administering authority retains the discretion to apply a discount rate based on a lower risk investment strategy for that employer to protect the fund as a whole.  The investment market's expectation as indicated by the difference between yields derived from market instruments, principally conventional and index-linked UK Government gilts as at the valuation date (reflecting the profile and duration of the whole fund's accrued liabilities).	
Inflation (Consumer Prices Index)	3.10% p.a. (includes an adjustment of 0.80% p.a.)	RPI inflation (above) reduced to reflect the expected long-term difference between RPI and CPI measures of inflation (reflecting the profile and duration of the whole fund's accrued liabilities and 2030 RPI reform) and adjusted to incorporate an inflation risk premium (*IRP*). The adjustment to the RPI inflation assumption will be reviewed from time to time to take into account any market factors which affect the estimate of CPI inflation.	
Salary increases (long-term)	4.35% р.а.	Pre 1 April 2014 benefits (and 2014 to 2022 McCloud underpin) - the assumption for real salary increases (salary increases in excess of price inflation) will be determined by an allowance of 1.25% p.a. over the CPI assumption as described above. This includes allowance for promotional increases.	
Pension increases and deferred revaluation	Assumed to be in line with the CPI inflation assumption above (noting that pension increases cannot be negative as pensions cannot be reduced). At the 2022 valuation, an adjustment has been made to the liabilities to allow for the known inflation for the period 30 September 2021 to 31 March 2022, and where material, allowance will continue to be made for inflation as it emerges when assessing funding positions between valuations.		
Indexation of CARE benefits	Assumed to be in line with the CPI inflation assumption above. For members in pensionable employment, indexation of CARE benefits can be less than zero (i.e. a reduction in benefits).		
McCloud remedy	A reasonable estimate for the potential cost of the McCloud remedy has been included within the 2022 valuation results for each employer. This has been calculated based on the data provided for the 2022 valuation and in line with national guidance.		

## Demographic assumptions Mortality/life expectancy

The derivation of the mortality assumption is set out in separate advice as supplied by the actuary. The mortality in retirement assumptions will be based on the most up-to-date information in relation to self-administered pension schemes published by the Continuous Mortality Investigation (CMI), including a loading reflecting fund specific experience, and will make allowance for future improvements in longevity and the experience of the scheme. A specific mortality assumption has also been adopted

for current members who retire on the grounds of ill health.

For all members, it is assumed that the trend in longevity seen over recent time periods (as evidenced in the 2021 CMI analysis) will continue in the longer term and as such, the assumptions build in a level of longevity 'improvement' year on year in the future in line with the CMI 2021 projections and a long termlong-term improvement trend of 1.5% per annum.

As an indication of impact, we have set out the life expectancies at age 65 based on the 2019 and 2022 assumptions:

	Male Life expectancy at 65		Female Life expectancy at 65	
	2019	2022	2019	2022
Pensioners	23.1	22.1	25.2	24.4
Actives aged 45 now	24.4	23.4	26.8	26.2
Deferreds aged 45 now	23.1	23.1	25.8	25.7

For example, a male pensioner, currently aged 65, would be expected to live to age 87.1. Whereas a male active member aged 45 would be expected to live until age 88.4. The difference reflects the expected increase in life expectancy over the next 20 years in the assumptions above.

The mortality before retirement has also been reviewed based on LGPS wide experience.

The post retirement mortality tables adopted for this valuation are set out below:

Current status	Retirement type	Mortality table
Annuitant	Normal health	103% S3PMA_CMI_2021 [1.5%] 96% S3PFA_M_CMI_2021 [1.5%]
	Dependant	123% S3PMA_CMI_2021 [1.5%] 110% S3DFA_CMI_2021 [1.5%]
	III health	121% S3IMA_CMI_2021 [1.5%] 147% S3IFA_CMI_2021 [1.5%]
	Future dependant	123% S3PMA_CMI_2021 [1.5%] 110% S3DFA_CMI_2021 [1.5%]
Active	Normal health	107% S3PMA_CMI_2021 [1.5%] 96% S3PFA_M_CMI_2021 [1.5%]
	III health	231% \$3IMA_CMI_2021 [1.5%] 305% \$3IFA_CMI_2021 [1.5%]
Deferred	All	112% S3PMA_CMI_2021 [1.5%] 103% S3PFA_M_CMI_2021 [1.5%]
Future dependant (current active & deferred)	Dependant	121% S3PMA_CMI_2021 [1.5%] 111% S3DFA_CMI_2021 [1.5%]

using sk=7.5, zero initial improvements and no allowance for 2020 or 2021 data.

Other demographic assumptions		
Commutation	Following analysis undertaken by the actuary, it has been assumed that all retiring members will take 75% of the maximum tax-free cash available at retirement. The option which members have to commute part of their pension at retirement in return for a lump sum, is a rate of $\Omega$ 2 cash for each $\Omega$ 1 p.a. of pension given up.	
Other demographics	Alongside commutation, as part of the 3I March 2022 valuation, the actuary has carried out analysis to review the assumptions relating to the incidence of ill health retirements; withdrawal rates; the proportions married/civil partnership assumption; and also the probability of member's dying prior to retirement. Following the outcomes of this analysis, the assumptions for proportions married/civil partnerships and the pre-retirement mortality have been updated in line with the recommendations from the actuary. All other assumptions remain in line with the assumptions adopted for the last valuation. In addition, no allowance will be made for the future take-up of the 50:50 option. Where any member has actually opted for the 50:50 scheme, this will be allowed for in the assessment of the rate for the next three years.	
Expenses	Expenses are met out of the fund, in accordance with the regulations. This is allowed for by adding 0.8% of pensionable pay to the contributions from participating employers. This is reassessed at each valuation. Investment expenses have been allowed for implicitly in determining the discount rates.	
Discretionary benefits	The costs of any discretion exercised by an employer in order to enhance benefits for a member through the fund will be subject to additional contributions from the employer as required by the regulations as and when the event occurs. As a result, no allowance for such discretionary benefits has been made in the valuation.	

Further details on the demographic assumptions are set out in the actuary's formal report.

#### Method

The actuarial method to be used in the calculation of the solvency funding target is the projected unit method, under which the salary increases assumed for each member are projected until that member is assumed to leave active service by death, retirement or withdrawal from service. This method implicitly allows for new entrants to the fund on the basis that the overall age profile of the active membership will remain stable. As a result, for those employers which are closed to new entrants, alternative methods are adopted, which make advance allowance for the anticipated future ageing and decline of the current closed membership group potentially over the period of the rates and adjustments certificate.

The assumptions to be used in the calculation of the funding target are set out above. Underlying these assumptions are the following two tenets:

- that the fund is expected to continue for the foreseeable future; and
- favourable investment performance can play a valuable role in achieving adequate funding over the longer term.

This allows the fund to take a longer term view when assessing the contribution requirements for certain employers.

There will be a funding plan for each employer. In determining contribution requirements the administering authority, based on the advice of the actuary, will consider whether the funding plan adopted for an employer is reasonably likely to be successful having regard to the particular circumstances of that employer (potentially taking into account any material changes after the valuation date up to 31 March 2023).

As part of each valuation separate employer contribution rates are assessed by the fund actuary for each participating employer or group of employers. As indicated above, these rates are assessed taking into account the experience and circumstances of each employer, following a principle of no cross-subsidy between the distinct employers in the fund.

## Method and assumptions used in calculating the cost of future accrual (or primary rate)

The future service liabilities are calculated using the same assumptions as the solvency funding target except that a different financial assumption for the discount rate is used. A critical aspect here is that the regulations state the desirability of keeping the "primary rate" (which is the future service rate) as stable as possible so this needs to be taken into account when setting the assumptions.

As future service contributions are paid in respect of benefits built up in the future, the primary rate should take account of the market conditions applying at future dates, not just the date of the valuation, thus it is justifiable to use a slightly higher expected return from the investment strategy. In addition, the future liabilities for which these contributions will be paid have a longer average duration than the past service liabilities as they relate to active members only.

#### **Termination assumptions**

For terminating employers where their liabilities will be subsumed by another fund employer, the termination position will be assessed using the standard funding assumptions described above.

A lower risk approach will apply on termination where liabilities are not being subsumed, to appropriately reflect the transfer of pension risk from the exiting employer to the fund as a whole. The assumptions applying under this lower risk approach are as follows:

- Default discount rate (employers who joined the fund before 1 July 2012): based on long dated Sterling AA Corporate Bond yield of appropriate duration for the employer, but with a cap of the employer's nominal discount rate for funding purposes (as laid out above)
- Default discount rate (employers who joined the fund from 1 July 2012): based on government bonds of appropriate duration for the employer, but with a cap of the employer's nominal discount rate for funding purposes (as laid out above)
- CPI inflation: market RPI inflation (of appropriate duration for the employer), reduced by 0.3% p.a. to reflect the average difference between RPI and CPI (allowing for RPI reform in 2030). No adjustment will be made for an "inflation risk premium" reflecting the fully hedged nature of the notional low-risk portfolio. This adjustment will be kept under review over time.
- Mortality: in line with the standard funding assumptions above, but with an adjustment to the assumed long-term improvements over time from 1.5% to 2% p.a. (to protect against future adverse demographic experience)
- Other demographic assumptions: in line with the standard funding assumptions above

The lower risk termination financial assumptions that applied at the actuarial valuation date (31 March 2022) are set out below, based on the fund's overall profile (although please see the next section covering review of the low risk termination assumptions).

Low risk termination assumptions	31 March 2022
Discount rate (pre 01/07/2012 employers)	2.75% p.a.
Discount rate (post 30/06/2012 employers)	1.70% p.a.
CPI price inflation	3.60% p.a.
Pension increases/indexation of CARE benefits	3.60% p.a.

## Review of the low risk termination assumptions

The principle of the termination policy and the assumptions used is to ensure (as far as possible) there is sufficient monies to pay all the benefits due in relation to the "orphan" members of the outgoing employer as otherwise the remaining employers would potentially have to fund this via their contributions at subsequent valuations. This is why the fund takes a more cautious view as set out above.

The assumptions will be reviewed as a matter of course at each actuarial valuation but will also be

reviewed following extreme events, such as a material shift in market conditions or economic/fiscal policy, which will affect the assets or liabilities of the exiting employer. This is to ensure that the approach remains appropriate, given the risk associated with funding the orphaned liabilities left behind by an exiting employer is being passed to other fund employers, and ultimately the tax payer. This means that the assumptions (both financial and demographic) can be changed if circumstances warrant it. Employers would be notified of any change (and the rationale for the change) and the policy would be updated. The fund would encourage such employers who might be approaching termination to engage with the fund as early as possible, so that guidance on the approach to apply can be provided.

The fund also has the discretion to apply a different approach on a case by case basis taking into account all factors (financial and non-financial) pertaining to the exiting employer.

The investment return assumption will be no greater than the prudent expected return on the actual portfolio in which the fund is reasonably expected to invest the assets of the terminating employer.

#### **Employer asset shares**

The fund is a multi-employer pension fund that is not formally unitised and so individual employer asset shares are calculated at each actuarial valuation. This means it is necessary to make some approximations in the timing of cashflows and allocation of investment returns when deriving the employer asset share.

In attributing the overall investment performance obtained on the assets of the fund to each employer a pro-rata principle is adopted. This approach is effectively one of applying a notional individual employer investment strategy identical to that adopted for the fund as a whole unless agreed otherwise between the employer and the fund at the sole discretion of the administering authority.

At each review, cashflows into and out of the fund relating to each employer, any movement of members between employers within the fund, along with investment return earned on the asset share, are allowed for when calculating asset shares at each valuation. In addition, the asset share maybe restated for changes in data or other policies.

Other adjustments are also made on account of the funding positions of orphan bodies which fall to be met by all other active employers in the fund. More detail on the approach to assessing an employer's asset share is available on request.

#### Other factors affecting employer contribution outcomes

Notwithstanding the policies below, the administering authority, in consultation with the actuary where necessary, reserves the right to consider whether any exceptional arrangements should apply in particular cases

Covenant: The strength of employer covenant will be considered as part of the funding approach, as detailed in the employer events policy which can be found on the fund website.

Stability: Subject to affordability considerations (and any change emerging to the primary rate) a key principle will be, where the fund's overall situation at a given valuation dictates, to maintain the deficit contributions at least at the expected monetary levels from the preceding valuation (including any indexation in these monetary payments over the recovery period) where deficits remain, unless there is a specific reason not to do so. As set out in appendix B, for those employers in surplus, surplus offset secondary contributions will only be permitted in certain circumstances.

#### **Contribution increases and phasing:**

Where total contributions are increasing, employers can choose to continue paying total contributions at the existing rate for 2023/24 before stepping up to the higher rate contributions from 2024/25. In certain circumstances, the employer may then be able to "phase in" the contributions over a maximum period of the next two years in a pattern agreed with the administering authority.

Where increases in contributions are material, the administering authority may in some cases be willing to use its discretion to accept an evidence based affordable level of contributions for the three years 2023/2026. Any application of this option is at the ultimate discretion of the fund in order to effectively manage risk. It will only be considered after the provision of the appropriate evidence as part of the covenant assessment (where applicable) and also the appropriate professional advice.

For those bodies identified as having a weaker covenant, the administering authority will need to balance the level of risk plus the solvency requirements of the fund with the sustainability of the organisation when agreeing funding plans. As a minimum, the annual deficit payment must meet the on-going interest costs to ensure, everything else being equal, that the deficit does not increase in monetary terms.

**Pooling:** Where agreed by the administering authority, the contribution rate outcomes for certain employers may be pooled together, with a single contribution rate being certified by the actuary in the rates and adjustments certificate e.g. for multi-academy trusts who have a number of different constituent academies within the fund. Further details are set out in employer events framework Policy Document, which can be found on the fund's website here.

**Insurance:** The contributions for any employer may be varied as agreed by the actuary and administering authority to reflect any changes in contribution requirements as a result of any benefit costs being insured with a third party or internally within the fund.

**Prepayments:** Employers may also wish to make prepayments of contributions in exchange for a cash saving over the valuation certificate period. Further details of the potential savings will be set out in the rates and adjustments certificate produced by the actuary. Any employers who prepay primary rate contributions will also be required to make "top-up" payments should actual payroll be higher than that assumed when making the prepayment to ensure no underpayment emerges.

**Early retirement strain costs:** Any "strain" costs generated as a result of redundancy, efficiency or flexible retirements will be recovered by additional capital payments to the fund by the employer. These will be paid in full at the point of retirement.

**Deaths:** The extent to which any funding strain/profit emerges on the death of a member will depend on the profile of the member (status / age / whether any dependant's benefits become payable) and impacts can be material. Any funding strain/profit will typically emerge at the next actuarial valuation through increased/reduced deficit contributions, except where the employer is terminating, when it will be

taken into account when the actuary determines the termination position.

### **Appendix B**

#### **Deficit recovery** and surplus offset plans

#### **Employer recovery plans – Key principles**

If the funding level of an employer is below 100% at the valuation date (i.e. the assets of the employer are less than the liabilities), a deficit recovery plan needs to be implemented so that additional contributions are paid into the fund to meet the shortfall.

For open employers in deficit, the target recovery period will be three years shorter than the target recovery period from the previous valuation – i.e. a continuation of the current plan. For closed employers, the recovery period will be based on the average future working life of the membership. For new employers, the default recovery period will be as follows:

Category	Target recovery period		
Academy / MAT	In line with ceding council		
Closed employers	Based on average future working life of membership		
All other employers	10 years		
Pension increases/ indexation of CARE benefits	3.60% p.a.		

For those employers in deficit, secondary rate contributions for each employer will be expressed as £s amounts increasing at 4.35% per annum (in line with the fund's long-term pay growth assumption). It is the fund's objective that any funding deficit is eliminated as quickly as the participating employers can reasonably afford given other competing cost pressures, based on the administering authority's view of the employer's covenant and risk to the fund.

Recovery periods will be set by the fund on a consistent basis across employer categories where possible and communicated as part of discussions with employers. This will determine the minimum contribution requirement and employers will be free to select any shorter deficit recovery period and higher contributions if they wish. Individual employer circumstances may dictate that a different recovery period is applied in specific cases.

In determining the actual recovery period to apply for any particular employer or employer grouping, the administering authority may take into account some or all of the following factors:

- The size of the funding shortfall;
- The business plans of the employer;
- The assessment of the financial covenant of the employer, and security of future income streams;
- Any contingent security available to the fund or offered by the employer such as guarantor or bond arrangements, charge over assets, etc.

The objective is to recover any deficit over a reasonable timeframe, and this will be periodically reviewed. As a minimum, the annual deficit payment must meet the on-going interest costs to ensure, everything else being equal, that the deficit does not increase in monetary terms.

#### Surplus offset plans

For those employers assessed to be in surplus at the valuation date, surplus offsets will be allowed only where there is no deficit on the termination basis. The recovery period will be as described above. For those employers in surplus, the secondary rate contribution will be expressed as a percentage of pay.

#### Administering authority discretion

Notwithstanding the above, the administering authority, in consultation with the actuary, has also had to consider whether any exceptional arrangements should apply in particular cases when determining deficit recovery/surplus offset plans.



## Ill-health insurance arrangements

#### **Overview of arrangement**

Ill-health retirements can be expensive for employers, particularly small employers where one or two costly ill-health retirements can take materially worsen the funding position and so increase contributions.

To address this, for certain employers in the fund (following discussions with the fund actuary) a captive insurance arrangement has been established to cover ill-health retirement costs arising from retirements from 1 April 2022. It applies only to ill-health retirements involving the early payment of pension and to the associated benefit costs.

The captive arrangement operates as follows:

- "Premiums" are paid by the eligible employers into the captive arrangement which is tracked separately by the fund actuary in the valuation calculations. The premiums are included in the employer's primary rate (in place of the individual ill-health allowance that is included in the rate for employers not in the captive). The premium for 2023/26 is 0.5% of pay per annum
- The captive is then used to meet strain costs emerging from ill-health retirements in respect of active members i.e. there is no initial impact on the deficit position for employers within the captive and any subsequent impact should be manageable.
- The premiums are set with the expectation that they will be sufficient to cover the costs in the three years following the valuation date. If any excess premiums over costs are built up in the captive, these will be used to offset future adverse experience and/or result in lower premiums at the discretion of the administering authority based on the advice of the actuary.
- In the event of poor experience over a valuation period, any shortfall in the captive fund is effectively underwritten by the fund. However, the future premiums will be adjusted to recover any shortfall over a reasonable period with a view to keeping premiums as stable as possible for

- employers. Over time the captive arrangement should therefore be self-funding and smooth out fluctuations in the contribution requirements for those employers in the captive arrangement.
- Premiums payable are subject to review from valuation to valuation depending on experience and the expected ill health trends. They will also be adjusted for any changes in the LGPS benefits. They will be included in employer rates at each valuation or on commencement of participation for new employers.

#### **Employers covered by the arrangement**

The fund has set an initial eligibility criteria of employers having less than 200 active members at the valuation date.

These employers have been notified of their participation. New employers entering the fund will also be included if they meet this criteria. In certain circumstances, the administering authority retains the discretion to include/exclude any employer from the arrangement.

For employers outside the captive arrangement, the current treatment of ill-health retirements will still apply, whereby an assumption for ill-health retirements is made within the calculation of employer contributions and any excess costs associated with ill-health retirements will emerge as part of the subsequent actuarial valuation assessment, and in any subsequent secondary rate contributions payable into the fund.

#### **Employer responsibilities**

Apart from the regulatory procedures in place to ensure that ill-health retirements are properly controlled, employing bodies should be doing everything in their power to ensure robust processes are in place to determine eligibility for ill health retirements.

The fund and the actuary will monitor the number of retirements that each captive employer is granting over time. If any employer has an unusually high incidence of ill health retirements, consideration will be given to the governance around the eligibility criteria applied by the employer and it is possible that some or all of the costs would fall on that employer if the governance was not deemed strong enough.

### **Appendix C**

#### Glossary

#### **Actuarial valuation**

An investigation by an actuary into the ability of the fund to meet its liabilities. For the LGPS the fund actuary will assess the funding level of each participating employer and agree contribution rates with the administering authority to fund the cost of new benefits and make good any existing deficits as set out in the separate funding strategy statement. The asset value is based on market values at the valuation date.

#### **Administering authority**

The council with a statutory responsibility for running the fund and that is responsible for all aspects of its management and operation.

#### **Admission bodies**

A specific type of employer under the Local Government Pension Scheme (the "LGPS") who do not automatically qualify for participation in the fund but are allowed to join if they satisfy the relevant criteria set out in the regulations.

#### **Benchmark**

A measure against which fund performance is to be judged.

#### **Benefits**

The benefits provided by the fund are specified in the governing legislation contained in the regulations referred to within the FSS. Benefits payable under the fund are guaranteed by statute and thereby the pensions promise is secure for members. The fund is a defined benefit arrangement with principally final salary related benefits from contributing members up to 1 April 2014 and career averaged revalued earnings ("CARE") benefits earned thereafter. There is also a "50:50 scheme option", where members can elect to accrue 50% of the full scheme benefits in relation to the member only and pay 50% of the normal member contribution.

#### **Best estimate assumption**

An assumption where the outcome has a 50/50 chance of being achieved.

#### **Bonds**

Loans made to an issuer (often a government or a company) which undertakes to repay the loan at an agreed later date. The term refers generically to corporate bonds or government bonds (gilts).

#### Career average revalued earnings scheme (CARE)

With effect from 1 April 2014, benefits accrued by members in the LGPS take the form of CARE benefits. Every year members will accrue a pension benefit equivalent to 1/49th of their pensionable pay in that year. Each annual pension accrued receives inflationary increases (in line with the annual change in the Consumer Price Index) over the period to retirement.

#### CPI

Acronym standing for "Consumer Price Index". CPI is a measure of inflation with a basket of goods that is assessed on an annual basis. The reference goods and services differ from those of RPI. These goods are expected to provide lower, less volatile inflation increases. Pension increases in the LGPS are linked to the annual change in CPI.

#### **CPIH**

An alternative measure of CPI which includes owner occupiers' housing costs and council tax (which are excluded from CPI).

#### **Contingent assets**

Assets held by employers in the fund that can be called upon by the fund in the event of the employer not being able to cover the debt due upon termination. The terms will be set out in a separate agreement between the fund and employer

#### Covenant

The assessed financial strength of the employer. A strong covenant indicates a greater ability (and willingness) to pay for pension obligations in the long run. A weaker covenant means that it appears that the employer may have difficulties meeting its pension obligations in full over the longer term or affordability constraints in the short term.

#### **Deferred debt agreement (DDA)**

A written agreement between the administering authority and an exiting fund employer for that employer to defer their obligation to make an exit payment and continue to make contributions at the assessed secondary rate until the termination of the DDA.

#### **Deferred employer**

An employer that has entered into a DDA with the fund.

#### **Deficit**

The extent to which the value of the fund's past service liabilities exceeds the value of the fund's assets. This relates to assets and liabilities built up to date, and ignores the future build-up of pension (which in effect is assumed to be met by future contributions).

#### **Deficit recovery period**

The target length of time over which the current deficit is intended to be paid off. A shorter period will give rise to a higher annual contribution, and vice versa.

#### **Derivatives**

Financial instruments linked to the performance of specific assets which can be used to magnify or reduce exposure to those assets

#### **Discount rate**

The rate of interest used to convert a cash amount e.g. future benefit payments occurring in the future to a present value.

#### **Early retirement strain**

The additional cost incurred by a scheme employer as a result of allowing a scheme member aged 55 or over to retire before normal retirement age and to receive a full pension based on accrued service at the date of retirement without full actuarial reduction.

## Employer's future service contribution rate ("primary rate")

The contribution rate payable by an employer, expressed as a % of pensionable pay, as being sufficient to meet the cost of new benefits being accrued by active members in the future. The cost will be net of employee contributions and will include an allowance for the expected level of administrative expenses. See also "primary rate" below.

#### **Employing bodies**

Any organisation that participates in the LGPS, including admission bodies and fund employers.

#### **Equities**

Shares in a company which are bought and sold on a stock exchange.

#### **Equity protection**

An insurance contract which provides protection against falls in equity markets. Depending on the pricing structure, this may be financed by giving up some of the upside potential in equity market gains.

#### **Exit credit**

The amount payable from the fund to an exiting employer where the exiting employer is determined to be in surplus at the point of cessation based on a termination assessment by the fund actuary.

#### Fund / scheme employers

Employers that have the statutory right to participate in the LGPS. These organisations (set out in Part 1 of Schedule 2 of the 2013 Regulations) would not need to designate eligibility, unlike the Part 2 fund employers. For example, these include councils, colleges, universities and academies

#### **Funding or solvency Level**

The ratio of the value of the fund's assets and the value of the fund's liabilities expressed as a percentage.

#### **Funding strategy statement**

This is a key governance document that outlines how the administering authority will manage employer's contributions and risks to the fund.

#### **Government Actuary's Department (GAD)**

The GAD is responsible for providing actuarial advice to public sector clients. GAD is a non-ministerial department of HM Treasury.

#### **Guarantee / guarantor**

A formal promise by a third party (the guarantor) that it will meet any pension obligations not met by a specified employer. The presence of a guarantor will mean, for instance, that the fund can consider the employer's covenant to be as strong as its guarantor's.

#### **Guarantee of last resort**

For the purposes of the FSS, a guarantee of last resort refers to the situation where an employer has exhausted all alternative options for payment of an exit debt and so the debt is recovered from another employer in the fund, however the liabilities are not subsumed in this case.

#### **III-Health captive**

This is a notional fund designed to protect certain employers against excessive ill health costs in return for an agreed insurance premium.

#### **Investment strategy**

The long-term distribution of assets among various asset classes that takes into account the funds objectives and attitude to risk.

#### **Letting employer**

An employer that outsources part of its services/ workforce to another employer, usually a contractor. The contractor will pay towards the LGPS benefits accrued by the transferring members, but ultimately the obligation to pay for these benefits will revert to the letting employer.

#### **LGPS**

The Local Government Pension Scheme, a public sector pension arrangement put in place via Government regulations, for workers in local government. These regulations also dictate eligibility (particularly for scheduled bodies), members' contribution rates, benefit calculations and certain governance requirements.

#### Liabilities

The actuarially calculated present value of all benefit entitlements i.e. fund cashflows of all members of the fund, built up to date or in the future. The liabilities in relation to the benefit entitlements earned up to the valuation date are compared with the present market value of fund assets to derive the deficit and funding/solvency level. Liabilities can be assessed on different set of actuarial assumptions depending on the purpose of the valuation.

#### Long-term cost efficiency

This is a measure of the extent to which the fund's policies properly address the need to balance immediate budgetary pressures with the undesirability of imposing an excessive debt burden on future generations.

#### **Maturity**

A general term to describe a fund (or an employer's position within a fund) where the members are closer to retirement (or more of them already retired) and the investment time horizon is shorter. This has implications for investment strategy and, consequently, funding strategy.

#### **McCloud judgment**

This refers to the linked legal cases of Sargeant and McCloud, and which found that the transitional protections (which were afforded to older members when the public service pension schemes were reformed in 2014/15) constituted unlawful age discrimination.

#### **Members**

The individuals who have built up (and may still be building up) entitlement in the fund. They are divided into actives (current employee members), deferreds (ex-employees who have not yet retired) and pensioners (ex-employees who have now retired, and dependants of deceased ex-employees).

#### Minimum risk basis

An approach where the discount rate used to assess the liabilities is determined based on the market yields of Government bond investments based on the appropriate duration of the liabilities being assessed. This is usually adopted when an employer is exiting the fund.

#### **Orphan liabilities**

Liabilities in the fund for which there is no sponsoring employer within the fund. Ultimately orphan liabilities must be underwritten by all other employers in the fund.

#### **Percentiles**

Relative ranking (in hundredths) of a particular range. For example, in terms of expected returns a percentile ranking of 75 indicates that in 25% of cases, the return achieved would be greater than the figure, and in 75% cases the return would be lower.

#### Phasing/stepping of contributions

When there is an increase/decrease in an employer's long term contribution requirements, the increase in contributions can be gradually stepped or phased in over an agreed period. The phasing/stepping can be in equal steps or on a bespoke basis for each employer.

#### **Pooling**

Employers may be grouped together for the purpose of calculating contribution rates, (i.e. a single contribution rate applicable to all employers in the pool). A pool may still require each individual employer to ultimately pay for its own share of deficit, or (if formally agreed) it may allow deficits to be passed from one employer to another.

#### **Prepayment**

The payment by employers of contributions to the fund earlier than that certified by the actuary. The amount paid will be reduced in monetary terms compared to the certified amount to reflect the early payment.

#### **Present value**

The value of projected benefit payments, discounted back to the valuation date.

#### **Primary contribution rate**

The contribution rate required to meet the cost of the future accrual of benefits including ancillary, death in service and ill health benefits together with administration costs. It is expressed as a percentage of pensionable pay, ignoring any past service surplus or deficit, but allowing for any employer-specific circumstances, such as its membership profile, the funding strategy adopted for that employer, the actuarial method used and/or the employer's covenant. The primary rate for the whole fund is the weighted average (by payroll) of the individual employers' primary rates. For any employer, the rate they are actually required to pay is the sum of the primary and secondary rates. See also "employer's future service contribution rate" above.

#### **Profile**

The profile of an employer's membership or liability reflects various measurements of that employer's members, i.e. current and former employees. This includes: the proportions which are active, deferred or pensioner; the average ages of each category; the varying salary or pension levels; the lengths of service of active members vs their salary levels, etc.

#### **Prudent assumption**

An assumption where the outcome has a greater than 50/50 chance of being achieved i.e. the outcome is more likely to be overstated than understated. Legislation and guidance requires the assumptions adopted for an actuarial valuation to be prudent.

#### Rates and adjustments certificate

A formal document required by the LGPS Regulations, which must be updated at least every three years at the conclusion of the formal valuation. This is completed by the actuary and confirms the contributions to be paid by each employer (or pool of employers) in the fund for the three-year period until the next valuation is completed.

#### Real return or real discount rate

A rate of return or discount rate net of (CPI) inflation.

#### **Recovery plan**

A strategy by which an employer will make up a funding deficit over a specified period of time ("the recovery period"), as set out in the funding strategy statement.

#### SAB funding basis or SAB basis

A set of actuarial assumptions determined by the LGPS Scheme Advisory Board (SAB). Its purposes are to set out the funding position on a standardised approach so that comparisons can be made with other LGPS funds, and to assist with the "Section 13 review" as carried out by the Government Actuary's Department. As an example, the real discount rate over and above CPI used in the SAB Basis as at 31 March 2022 was [2.4% p.a.], so it can be substantially different from the actuarial assumptions used to calculated the fund's solvency funding position and contribution outcomes for employers.

#### **Scheduled bodies**

Types of employer explicitly defined in the LGPS regulations, whose employers must be offered membership of their local LGPS fund. These include councils, colleges, universities, police and fire authorities etc., other than employees who have entitlement to a different public sector pension scheme (e.g. teachers, police and fire officers, university lecturers).

#### Secondary rate of the employer's contribution

An adjustment to the primary rate to reflect any past service deficit or surplus, to arrive at the rate each employer is required to pay. The secondary rate may be expressed as a percentage adjustment to the primary rate, and/or a cash adjustment in each of the three years beginning 1 April in the year following that in which the valuation date falls. The secondary rate is specified in the rates and adjustments certificate. For any employer, the rate they are actually required to pay is the sum of the primary and secondary rates.

#### **Section 13 valuation**

In accordance with Section 13 of the Public Service Pensions Act 2014, the Government Actuary's Department (GAD) have been commissioned to advise the Department for Communities and Local Government (DCLG) in connection with reviewing the 2019 LGPS actuarial valuations. All LGPS funds therefore will be assessed on a standardised set of assumptions as part of this process.

#### **Solvency funding target**

An assessment of the present value of benefits to be paid in the future. The desired funding target is to achieve a solvency level of a 100% i.e. assets equal to the accrued liabilities at the valuation date assessed on the ongoing concern basis.

#### **Strain costs**

The costs arising when members retire before their normal retirement date and receive their pensions immediately without actuarial reduction. So far as the fund is concerned, where the retirements are not caused by ill-health, these costs are invoiced directly to the retiring member's employer at the retirement date and treated by the fund as additional contributions, unless agreed with the administering authority. The costs are calculated by the actuary.

#### **Valuation funding basis**

The financial and demographic assumptions used to determine the employer's contribution requirements. The relevant discount rate used for valuing the present value of liabilities is consistent with an expected rate of return of the fund's investments, expressed as an expected out-performance over CPI in the long term by the fund's assets i.e. the "real rate".

#### 50/50 scheme

In the LGPS, active members are given the option of accruing a lower personal benefit in the 50/50 scheme, in return for paying a lower level of contribution.

#### Further information

For further information about anything in or related to in this policy please contact:

Email: pensions@shropshire.gov.uk

Website: www.shropshirecountypensionfund.co.uk

**Tel:** 01743 252130

Write: Pensions, PO Box 4826, Shrewsbury, SY1 9LJ

#### Office hours

Monday to Thursday8.45am to 5.00pmFriday8.45am to 4.00pm

## Investment strategy statement

**Appendix** 

04

**Agreed by Pensions Committee June 2023** 

#### 1. Introduction

The Local Government Pension Scheme ("LGPS"), of which the fund is a part, is established under the Superannuation Act 1972 and is regulated by a series of regulations made under the 1972 Act.

All LGPS funds in England and Wales are required to have an investment strategy statement ("ISS" or "statement"). Regulation 7 of The LGPS (Management and Investment of Funds) Regulations 2016 governs the requirements of this statement. The Shropshire County Pension Fund (the "fund") has complied with these requirements.

Under the regulations the Secretary of State has the power to intervene in the investment function of an administering authority if the administering authority does not have regard to the regulations, guidance or if other concerns are raised. This may include changing the ISS and, in the extreme, the transfer of investment powers to the Secretary of State or another nominated person.

Shropshire Council (the "authority") is the administrating authority for the fund.

This ISS has been prepared by the fund's Pension Committee (the "committee"), following advice received from the fund's consultant, Aon Solutions UK Limited ("Aon").

#### The document takes account of the fund's: Approach to pooling

the authority's approach to the pooling of investments, including the use of collective investment vehicles and shared services.

#### Asset allocation and risk

- to ensure that asset allocation strategies are sufficiently diversified;
- to include the authority's assessment of the suitability of asset classes;
- set out the maximum percentage of the total value of all investments that it will invest in in particular asset classes;
- to include the authority's approach to risk, the assessment of risks and how they are to be managed.

#### Policies regarding investments

the authority's policy on how social, environmental and corporate governance

- considerations are taken into account in the selection, non-selection, retention and realisation of investments;
- the authority's policy on the exercise of the rights (including voting rights) attaching to investments.

The ISS will be reviewed every three years after the investment strategy has been reviewed and is confirmed as fit for purpose. In addition, the ISS will be reviewed following changes to the investment strategy.

A copy of this ISS will be made available on request to any interested party.

#### 2. Governance

Shropshire Council has delegated responsibility for the management of the fund to the Pension Committee. The Pension Committee has responsibility for establishing investment policy and ongoing implementation.

The Pension Committee is made up of nine members comprising both elected councillors and a non-voting employee and pensioner representative.

Members of the Pension Committee recognise that they have a fiduciary duty to safeguard, above all else, the financial interests of the fund's beneficiaries. Beneficiaries, in this context, are considered to be the fund members (pensioners, employees and employers), other stakeholders being local council taxpayers.

Decisions affecting the fund's investment strategy are taken with appropriate advice from the fund's advisers. Only persons or organisations with the necessary skills, information and resources take decisions affecting the fund. The members of the Pension Committee will ensure they receive training as and when deemed appropriate, to enable them to critically evaluate any advice they receive.

The committee receives independent investment advice from the following sources:

- Philip Hebson strategic and overall investment approach advice.
- Aon Investments Limited ("Aon") (the Investment Consultant) - analysis and advice of a technical nature in relation to all investment related aspects of the fund.

The fund's LGPS Senior Officer has responsibilities under the Local Government Act 1972 and provides financial (non-investment) advice to the committee, including advice on financial management, issues of compliance with internal regulations and controls, budgeting and accounting and liaison with independent advisers.

#### **Local Pensions Board**

The role of the Pensions Board is to assist in the good governance of the scheme through the monitoring of adherence to statutory duties.

The board consists of three employer and three member representatives.

The Pensions Board is not a decision-making body, nor does it hold a scrutiny function; its role is to assist in the compliance with scheme rules.

#### **Investment principles**

Details to the extent to which the Pension Committee complies with the six Myners principles and the extent to which management and investment arrangements at Shropshire comply (in accordance with the existing CIPFA guidance), and where not, what action is proposed in order to comply, are set out in appendix A.

#### 3. Approach to pooling

The fund is a participating member of the LGPS Central Pool. The proposed structure and basis on which the LGPS Central Pool (the "pool") will operate was set out in the July 2016 submission to Government.

#### Assets to be invested in the pool

The fund's intention is to invest its assets through the LGPS Central Pool as and when suitable pool investment solutions become available. An indicative timetable for investing through the pool was set out in the July 2016 submission to Government.

The majority of the fund's liquid assets have been transferred to the pool, although it will take some time for the pool to restructure the assets into appropriate sub-funds. The majority of the sub-funds were set-up between 2018-2022 with the remainder due to go live in 2023/24. The timing is dependent on market conditions and operational circumstances, and until such time as the appropriate sub-fund is set up the assets transferred into the pool will be overseen by

LGPS Central on behalf of the fund. It is not expected that any significant decisions (e.g. replacement of a manager) will be taken on the assets transferred over to the pool without prior consultation with the fund, unless it is part of the process that leads to the setting up of a sub-fund.

At present it is expected that the fund's low carbon transition passive equity management including currency hedging alongside options based equity protection and absolute return managers and transitory cash will be held outside the pool.

## Structure and governance of the LGPS Central Pool

The eight administering authorities of LGPS Central will all be equal shareholders of the company. A Shareholders' Forum, comprising of one elected member from each administering authority, will fulfil the shareholders' role in ensuring that the company is managed efficiently and effectively and in the best interests of the funds.

A Joint Committee, also comprising one elected member from each administering authority, has been formed that will hold the company to account on all investment-related issues. The Joint Committee has no decision making powers and all actions that are felt to be appropriate will ultimately require approval at an individual fund level.

A Practitioners' Advisory Forum, comprising of officers of the administering authorities, has been set up. The intention of this forum is to provide support and guidance to elected members on some of the practical issues, and to act as a conduit between the Joint Committee and the committees of individual funds.

## 4. Asset allocation and risk Strategic asset allocation

The fund's primary long term investment objective is to achieve and maintain a funding level at, or close to, 100% of the fund's estimated liabilities; and within this, to endeavour to maintain low and stable employers' contribution rates. Given the constraints on local authority spending, volatility in the employer's contribution rate is undesirable.

The committee regards the choice of asset allocation policy as the decision that has most influence on the likelihood of achieving their investment objective.

The committee retains direct responsibility for this decision which is made on the advice of their investment consultant with input from their fund actuary and in consultation with the employers within the fund.

The investment strategy will normally be reviewed every three years. The last review was undertaken in 2023. In addition, if there is a significant change in the capital markets, in the circumstances of the fund or in governing legislation then an earlier review may be conducted.

#### The committee formulates the investment strategy with a view to:

- the advisability of investing money in a wide variety of investments;
- the suitability of particular investments and types of investment;
- ensuring that asset allocation strategies are sufficiently diversified.

#### The committee will consider a full range of investment opportunities including:

- quoted and unquoted equity;
- government and non-government bonds;
- Property, private equity, private credit and infrastructure;
- absolute return investments such as hedge funds, absolute return bond funds, insurance linked securities and other liquid alternative
- derivatives, including equity options

The committee further considers the legality of all investments for compliance with the LGPS.

#### Investment beliefs

The following investment beliefs are taken into account when agreeing an asset allocation policy: A long term approach to investment will deliver better

- The long term nature of the fund's liabilities is well suited to a long term approach to investment.
- Asset allocation policy is the most important driver of long term return.
- Risk premiums exist for certain types of asset and taking advantage of these can help to improve investment returns.
- Markets can be inefficient, and sometimes 'mispriced' for long periods of time, and there is

- a place for both active and passive investment management.
- Diversification across investments with low correlation improves the risk/return profile, but over-diversification is both costly and adds little value
- The fund should be flexible enough in its asset allocation policy to take advantage of opportunities that arise as a result of market inefficiencies, and also flexible enough to protect against identifiable short-term risks when this is both practical and cost-effective.
- Responsible investment can enhance long term investment performance and the fund expects responsible investment integration to be a key part of the selection criteria for appointing new managers
- Investment management fees are important and should be minimised wherever possible, but it is ultimately the net return to investors (i.e. the return after all fees and costs) that is the most important factor.

#### Asset-liability study and expected returns

The committee determines the strategic asset allocation policy after considering projections of the fund's assets and liabilities which are calculated by the fund's investment consultant, in liaison with the fund actuary. This asset-liability study examines different combinations of assets to determine which combination will best meet the fund's objectives.

The asset-liability study takes into account the particular liabilities of the fund.

In addition to a full specification of the fund's benefits, the study will make important assumptions about the behaviour of various asset classes (such as their expected return over long periods of time and the variability of those returns) and the liabilities in the future. In framing these assumptions, it is assumed

- Equities may be expected to outperform other asset classes over the long term, but the returns are more unpredictable over the short term. Gilts in turn can be expected to outperform cash deposits but with greater variability.
- Asset classes do not perform in the same way; some may go up in value while others are going down.

Expected annualised returns are formulated for each asset class based on long term capital market assumptions, using ten year expected returns and volatilities. The returns and volatilities used for each asset class are shown in the table below, and represent the ten year annualised nominal return assumptions from Aon as at 31 December 2022. These assumptions are consistent with the assumptions used for the 2023 Investment strategy review.

Asset class	31 Decemb	31 December 2022	
	Absolute expected return %	Relative volatility %	
Equities	7.5	17.2	
Absolute return	5.7	5.4	
Property	5.8	12.6	
Private credit	7.5	8.7	
Investment grade corporate bonds	5.4	6.8	
Private equity	9.7	28.4	
Infrastructure	7.3	18.7	
Gilts	0.0	-2.1	
Cash	0.0	-1.9	

#### Investment strategy and control ranges

The fund's strategic asset allocation was agreed by the Pensions Committee in June 2023 as follows:

Asset class	Allocation	Control Range
Equities*	55.0	50.0-60.0
Private equity	7.5	3.5-11.5
Infrastructure	7.5	3.5-11.5
Illiquid credit	7.5	3.5-11.5
Property	5.0	3.0-7.0
Absolute return	7.5	5.5-9.5
Investment grade corporate bonds	10.0	8.0-12.0

<sup>\*</sup> The fund has implemented an equity derivatives programme with Legal & General Investment Management in order to manage the SCPF's exposure to equity markets over the short to medium term.

Note, allocations to private markets such as private equity, private credit and infrastructure will vary and can take time to build up due to their illiquid nature.

#### Rebalancing policy

Officers will review the position of the fund quarterly to ensure the assets are within the control ranges listed above and will rebalance as appropriate.

Noting that for illiquid asset classes such as property, infrastructure, private equity and illiquid credit this will take some time.

#### Risk

The committee regards 'risk' as the likelihood that it fails to achieve the objectives set out above and has taken several measures, to minimise this risk so far as is possible. The fund's risk register has more information.

In particular, in arriving at the investment strategy and the production of this statement, the committee have considered the following key risks:

- asset-liability mismatch risk (asset allocation risk);
- the need to pay benefits when due (cash-flow risk);
- actions by the investment managers (investment risk);
- the failure of some investments (concentration risk);
- currency and counterparty risk;
- custody risk.

#### **Asset allocation mismatch**

The LGPS (the "scheme") is a defined benefit pension scheme which provides benefits related to the salary of members. The scheme is a contributory defined benefit arrangement, with active members and employing authorities contributing to the scheme.

The value of the fund's ongoing liabilities is sensitive to various demographic (principally longevity) and financial factors. The financial factors relevant to the fund's investment policy are:

- the rate of return on assets;
- salary escalation and price inflation for active members;
- price inflation for deferred members;
- price inflation for pensioners.

In terms of magnitude, the committee considers asset-liability mismatch risk to be one of the most important to control. Therefore, following each actuarial valuation, the committee conducts an asset-liability review, which focuses on the impact of asset allocation on expected future funding levels. The committee considers the results using advanced modelling techniques and, with the assistance of expert advisers, are able to measure and quantify them in terms of their definitions of risk. This allows the committee to assess the probabilities of critical funding points associated with different investment strategies. Consideration is given to the volatility of a number of parameters (e.g. items associated with accounting measures, contributions etc.), to further assess the potential risks associated with a particular investment strategy.

#### Cash-flow risk

The fund remains open to new members and new accruals. Contributions are received from both active members and employers within the fund. Active members contribute on a tiered system. Contributions from employers within the fund are determined based on advice from the fund actuary based on the triennial valuation.

The majority of investments held within the fund are quoted on major markets and may be realised quickly, if required. Certain asset classes, private credit, private equity, infrastructure and property are relatively illiquid and may take longer to realise, if required. The fund also receives income from many of its investments.

#### Investment risk

The committee believe the use of active management within the fund will increase the likelihood that the fund will meet its objectives. The decision as to whether to pursue active management is evaluated separately for each asset class, with regard to the potential reward within that asset class for taking on active manager risk.

Active manager risk is then diversified through the use of different investment managers and pooled funds.

The committee also avails of passive management where they believe the extra risk and costs of active management would not benefit the fund and to manage overall risk.

The fund's assets are invested in portfolios managed by external investment managers shown in appendix B. They are benchmarked against the indicated indices. Based on expert advice (unless the assets are invested in the LGPS Central Pool in which case this will be delegated to the pool), investment managers may be replaced at any time and this list may not always be current.

The performance targets for the investment manager(s) are shown in appendix B. Shropshire Council recognises that these targets will not be met in all periods under consideration, but expects that they will be met in the vast majority of long-term periods under consideration. In addition, the return generated on the passive equities is constrained by the equity protection strategy the fund has in place with Legal & General.

Each investment manager appointed by the Committee (unless the assets are invested in the LGPS Central Pool in which case this will be delegated to the pool) is bound by the terms and conditions of an investment management agreement where restrictions and targets are clearly documented, including a measure of risk. The pooled fund investments and direct investments are governed by the terms and conditions of the fund and or policy documents.

Frequent monitoring of portfolio performance and exposure characteristics also aids in the ongoing risk management for the fund (unless the assets are invested in the LGPS Central Pool in which case this will be delegated to the pool).

#### **Concentration risk**

The split between asset classes has been set to ensure there is not excessive exposure to any particular asset class or specific risk such as equities or credit risk.

To ensure that asset allocation is sufficiently diversified the committee considers a full range of investment opportunities including those available through the LGPS Central Pool. In addition investment opportunities outside the pooling arrangements will be considered if they are not already or likely to be available through the pool, and there are suitable resources to invest in and monitor the investment.

Appropriate advice will be sought on alternative asset classes when setting the strategy and as opportunities arise.

#### **Currency and counterparty risk**

Passive equity investments are fully currency hedged by the investment manager.

Some investment managers may take active currency positions based on their mandates.

The committee has delegated responsibility for the counterparty risk to the investment manager(s) (unless the assets are invested in LGPS pooled arrangements in which case this will be delegated to the pool who may further delegate to investment managers).

Legal & General shall manage the fund's margin or payment requirements arising in respect of the equity protection strategy.

#### **Custody risk**

The committee regards the safekeeping of the fund's assets as of paramount importance and has appointed Northern Trust company as global custodian and record-keeper of the fund's assets.

#### Stock lending

The fund reactivated its security lending policy with Northern Trust in February 2011, having temporarily paused the lending activity in the period after the collapse of Lehman Brothers. The collateral arrangements for the lending programme have been tightened on advice from Aon, and the programme restarted.

The manager(s) of pooled funds may undertake a certain amount of stock lending on behalf of unit-holders. Where a pooled fund engages in this activity the extent is fully disclosed by the manager (unless the assets are invested in LGPS pooled arrangements in which case this will be delegated to the pool).

#### **Monitoring**

The committee monitors the strategy and its implementation as follows:

- The committee receives, on a quarterly basis, a written report on the returns of the fund and asset classes together with supporting analysis.
- The performance of the total fund is also measured against the strategic benchmark, which is comprised of the asset class benchmarks weighted by the strategic allocations, and against agreed outperformance targets.
- The performance of the fund in each asset class is measured against the relevant benchmark. A comparison against a universe of portfolios with similar mandates will also be made from time to time.

The officers, in conjunction with the Investment Consultant, will regularly review the allocation of assets between the different asset classes.

#### Service provider monitoring

The committee reviews from time to time the services provided by the Investment Consultant and independent investment adviser and other service providers as necessary to ensure that the services provided remain appropriate for the fund.

#### **Investment manager fees**

Investment management fees comprise an ad valorem or fixed base fee element and in some cases a performance based element. The ad valorem fee is calculated as a percentage of assets under management. Where applicable, the performance based element is calculated as a percentage of outperformance. The assessment period ranges from one to three years depending on the investment manager and the mandate. The exact details of the fee arrangements are specific to the investment manager and are as agreed in the respective investment manager agreements or pooled fund documentation (unless the assets are invested in the LGPS Central Pool in which case this will be delegated to the pool).

## 5. Policies regarding investments social, environmental and corporate governance considerations

The committee believes that acting as a responsible investor of the fund's assets should be fully integrated into investment decision-making. The committee therefore seeks to ensure that the fund considers all aspects of responsible investment. This includes investment manager appointments and monitoring, through to discharging the rights and responsibilities of asset ownership, in order to encourage and promote high standards of governance and corporate responsibility, in the underlying companies and assets in which the fund invests. The committee believes that ultimately, high standards of governance and corporate responsibility creates long-term value for the fund and its beneficiaries.

The committee has developed a climate change strategy and stewardship plan. The committee also reports in line with the Task Force on limate-Related Financial Disclosures (TCFD) on an annual basis, outlining climate related metrics, risks and opportunities.

#### Climate change strategy

The fund's climate change strategy aims to identify, understand and assess climate change risks and opportunities across regions and sectors that are material to the fund. This includes relevant climaterelated transition and physical risks and opportunities that are likely to impact the fund's investment and funding strategy. Strategic actions include but are not limited to:

- Measuring climate-related risks and opportunities through triennial economic assessment of the fund's asset allocation against plausible climaterelated scenarios;
- Assessing material climate-related risks and opportunities, alongside the manager's approach to mitigating these risks as part of the selection and due diligence of new funds;
- Joining collaborations of like-minded institutional investors to collectively lobby for Paris-aligned climate policies and promote engagement through LGPS Central;

This climate change strategy has been established to run for three years from September 2021 to September 2024, but will be reviewed annually.

#### Climate stewardship plan

Whilst the pooling company, LGPS Central, will report to the fund on engagement activity, the fund itself plays an active role in monitoring engagements and engaging with LGPS Central for further information if needed. As a result, the committee focuses on identifying specific investee companies and portfolio managers in which stewardship techniques can be leveraged to further understand and manage climaterelated risks within the fund. In addition, CTI provides a responsible engagement overlay on the fund's global equity portfolios. CTI enters into constructive discussions with companies on the fund's behalf to propose better management of the negative impacts they might have on the environment and society in general, in order to improve financial returns.

Throughout the engagement activities carried out by and on behalf of the fund, coupled with the climate risk analysis as part of TCFD reporting, the fund has identified investment managers to ensure climaterelated risk is fully integrated into their investment processes. The fund will engage its managers on the following issues:

Asset class	Торіс
Equities	Stewardship activities with companies identified in the climate risk report     The influence of climate factors on sector positioning
Fixed income	Approach to assessing climate risk in the absence of reported GHG emissions data     Engagement with the most intensive carbon issuers     Extent of investment in green bonds
Real assets	Physical risk resilience     GRESB participation

The fund will report on progress annually on its stewardship objectives through its public facing climate risk report. During the annual refresh of the carbon risk metrics analysis as part of the TCFD reporting, the focus list of investee companies and fund managers will be reviewed and amended if required.

#### **Industry initiatives**

Shropshire Council has signed, as a tier 1 signatory, to the previous UK Stewardship code and submitted its application to become a signatory of the new UK Stewardship Code ("the code") in May 2023.

The principles of the UK Stewardship Code are included in appendix C for information.

In addition, the fund is a member of the Local Authority Pension Fund Forum. This is a special interest group of the Local Government Association that exists to promote the investment interests of local authority pension funds. The forum aims to maximise their influence as shareholders to promote corporate social responsibility and high standards of corporate governance amongst the companies in which they invest. The forum issues research and guidance relating to climate change and employment standards and promotes best investment practice for the Local Government Pension Scheme nationally. The forum regularly engages directly with large companies in this regard and has been effective in improving companies understanding of the requirements of investors.

#### The exercise of the rights attaching to investments

The committee has delegated responsibility for the selection, retention and realisation of investments to the investment manager(s) (unless the assets are invested in LGPS pooled arrangements in which case this will be delegated to the pool who may further delegate to investment managers).

The committee expects the investment managers to take steps to ensure that environmental, social and governance factors are adequately addressed in the selection, retention and realisation of investments as far as such factors may affect investment performance (unless the assets are invested in LGPS pooled arrangements in which case this will be delegated to the pool who may further delegate to investment managers).

The committee supports the principle of good corporate governance. It has reviewed and accepted the corporate governance policies of its investment manager(s) who exercise its voting rights. Votes are cast by proxy. Investment manager(s) provide reports when any voting rights are exercised (unless the assets are invested in LGPS pooled arrangements in which case this will be delegated to the pool). Only direct investments in traded equity shares carry such voting rights.



### **Appendix A**

### **Myners Principles for Institutional Investment Decision Making**

Principle	Comply or explain	Comment/examples
1. Effective decision making Administrating authorities should ensure that:  decisions are taken by persons or organisations with the skills, knowledge, advice and resources necessary to make them effectively and monitor their implementation  Those persons or organisations have sufficient expertise to be able to evaluate and challenge the advice they receive and manage conflicts of interest	Comply	Pension Committee takes decisions relating to setting investment objectives and strategic asset allocation, appointment of investment managers. Pension Committee members, substitute members and officers participate in regular training, attend educational seminars and receive papers and presentations at committee meetings. The training requirements of new Pension Committee members are addressed and appropriate training programmes made available, with a formal training programme being submitted to the Committee for consideration on an annual basis.
2. Clear objectives  • An overall investment objective should be set out for the fund that takes account of the scheme's liabilities, the potential impact on local tax payers, the strength of the covenant for non-local authority employers and the attitude to risk of both the administrating authority and scheme employers, and these should be clearly communicated to advisors and investment managers	Comply	A fund specific investment objective is set to maintain a funding level at, or close to 100% and within this, to endeavour to maintain low and stable employers contribution rates. As set out in the funding strategy statement, the actuary takes account of a range of factors on the fund's liabilities in setting contribution rates as part of the valuation process.  Performance and risk parameters are specified in relation to relevant indices and appropriate time periods and are set out in investment mandates.
3. Risk and liabilities In setting and reviewing their investment strategy administrating authorities should take account of the form and structure of liabilities. These include the implications for local tax payers, the strength of the covenant for participating employers, the risk of their default and longevity risk	Comply	Asset/liability review is carried out every three years and the actuary takes account of a range of factors on the fund's liabilities as set out in the fund's funding strategy statement which addresses the issues of financial assumptions, longevity and strength of covenant. If required, the actuarial funding position can be reported to the Pensions Committee on a quarterly basis, using information provided by Aon.
4. Performance assessment  Arrangements should be in place for formal measurement of performance of the investments, investment managers and advisors  Administrating authorities should also periodically make a formal assessment of their own effectiveness as a decision-making body and report on this to scheme members	Comply	The officers have an independent performance measurer in place. They also receive regular updates from Aon regarding managers and the officers meet regularly with their managers and advisors to review their performance. The fund has assessed its effectiveness as a decision-making body and aims to spend more time on strategic level and asset allocation decisions compared to meeting managers going forwards.
5. Responsible ownership Administrating authorities should: Adopt or ensure their investment managers adopt, the Institutional Shareholders' Committee Statement of Principles on the responsibilities of shareholders and agents Include a statement of their policy on responsible ownership in the statement of investment principles Report periodically to scheme members on the discharge of such responsibilities	Comply	The investment strategy statement includes a statement on responsible ownership.  Specialist external companies are appointed to engage with companies on socially responsible issues and voting at company meetings is affected through the fund's investment managers/LGPS Central.
6. Transparency and reporting     Administrating authorities should:     • Act in a transparent manner, communicating with stakeholders on issues relating to their management of investment, its governance and risks, including performance against stated objectives     • Provide regular communication to scheme members in the form they consider most appropriate	Comply	A range of documents are published relating to the fund's investment management and governance including the governance compliance statement, funding strategy statement, investment strategy statement, communication policy statement, climate strategy & stewardship plan, TCFD reports and annual report and accounts. These documents are available in full on the fund's website and any amendments are published.

## Appendix B

### **Investment manager mandates**

Investment manager	Asset class	Benchmark	Target
Active portfolios			
PIMCO Europe Ltd	Absolute return (bonds)	1 month Sterling SONIA	+2% p.a.
BlackRock	Absolute return (bonds)	3 month US Govt T-Bills hedged to GBP	+ 4% p.a.
T. Rowe Price	Absolute return (bonds)	3 month Sterling SONIA	+ 3% p.a.
LGPS Central	Global equities	MSCI All Country World NDR	+ 1.5% p.a. over rolling 3 year periods
LGPS Central Global Sustainable Equities	Global equities	FTSE All World	Excess Return
Harbour Vest Partners Limited	Illiquid growth - private equity	Broad public equities index	+ 3% p.a.
LGPS Central	Private equity	FTSE All World Index	Excess Return
Global Infrastructure Management	Illiquid growth - infrastructure	CPI	+ 5% p.a.
LGPS Central	Illiquid growth - infrastructure	n/a	+3.5%
Aberdeen Property Investors	Property	Composite of INREV VA Europe Index, vintage 2005 – 2008 and IPD UK All Balanced Funds Index	match benchmark
BlackRock	Absolute return (hedge funds)	3 month Sterling SONIA	+4% p.a.
DRC Capital	Illiquid credit	n/a	Absolute 6.0% p.a.
LGPS Central	Illiquid credit	n/a	Absolute 6.0% p.a.
Securis	Absolute return (insurance linked securities)	3 month US Govt T-Bills hedged to GBP	+5.0% p.a.
Indexed (Passive ) Portfolios			
Legal & General Investment Management	Global equity	Low Carbon Index - GBP Currency Hedged	Match benchmark*

<sup>\*</sup> This shows the benchmark of the SCPF's equities managed by Legal & General Investment Management. In addition, the fund has implemented an equity protection programme (using derivatives) with Legal & General Investment Management in order to manage the SCPF's exposure to equity markets over the short to medium term. **Note** some of these manager mandates will be reviewed following implementation of the new investment strategy and once LGPS Central have solutions in place.

### Appendix C

#### **Principles of the UK Stewardship Code**

## UK Stewardship Code 2020 consists of twelve principles grouped into four areas, namely:

- Purpose and governance;
- Investment approach;
- Engagement;
- · Exercising rights and responsibilities.

#### **Purpose and governance**

- Signatories' purpose, investment beliefs, strategy, and culture enable stewardship that creates long-term value for clients and beneficiaries leading to sustainable benefits for the economy, the environment and society.
- **2.** Signatories' governance, resources and incentives support stewardship.
- **3.** Signatories manage conflicts of interest to put the best interests of clients and beneficiaries first
- 4. Signatories identify and respond to market-wide and systemic risks to promote a well-functioning financial system.
- **5.** Signatories review their policies, assure their processes and assess the effectiveness of their activities.

#### **Investment approach**

- **6.** Signatories take account of client and beneficiary needs and communicate the activities and outcomes of their stewardship and investment to them.
- 7. Signatories systematically integrate stewardship and investment, including material environmental, social and governance issues, and climate change, to fulfil their responsibilities.
- **8.** Signatories monitor and hold to account managers and/or service providers.

#### **Engagement**

- **9.** Signatories engage with issuers to maintain or enhance the value of assets.
- **10.** Signatories, where necessary, participate in collaborative engagement to influence issuers.
- **11.** Signatories, where necessary, escalate stewardship activities to influence issuers.

#### **Exercising right and responsibilities**

**12.** Signatories actively exercise their rights and responsibilities.

# **Climate** change strategy

**Appendix** 

05

**Agreed by Pensions Committee September 2021** 

#### Introduction

Climate action failure is the stand-out, long-term risk the world faces in likelihood and impact according to the 2020 Global Risks Report from the World Economic Forum. If 'business as usual' continues, the world could heat up by about 5 degrees by 2100 which would cause profound societal damages and significant human harm. According to the Intergovernmental Panel on Climate Change (IPCC), GHG emissions need to fall by 45% vs 2010 levels by 2030 in order to avoid the worst effects of climate change.

As a long-term asset owner, we would like to see stable, well-functioning and sustainable markets which will foster long-term value creation and sustainable returns. Climate change cuts across industries, markets and economies and is a risk that cannot be fully diversified. How companies manage climate-related transition and physical risks and opportunities is highly likely to affect long-term profits and company returns. Likewise, policy makers need to take into account the affect policies could have on companies long term profits and returns. We endeavour to take a holistic approach to managing climate change risk and to act in a manner that will enable broader transition towards a low-carbon economy through a combination of portfolio construction, engagement and policy advocacy. Shropshire County Pension Fund take a proactive view on climate change and in December 2020 published its first TCFD-aligned report. This climate strategy document should be read in conjunction with this report, which can be found here.

#### About this document

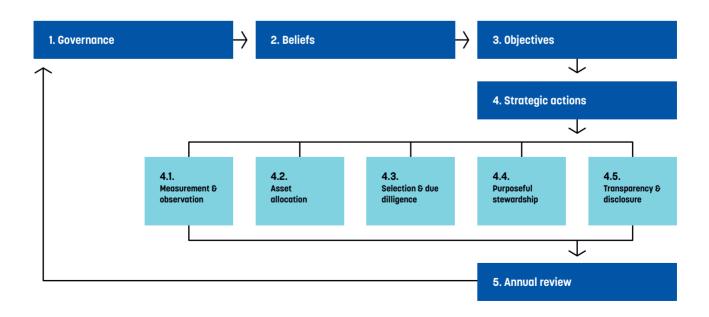
This document is Shropshire County Pension Fund's ("the fund") climate change strategy. The document's objective is to explain the fund's approach to addressing the risks and opportunities related to climate change. It has been prepared in alignment with the final recommendations of the Taskforce on Climate-related Financial Disclosures ("TCFD"). The document is a component of the fund's investment strategy.

#### Governance of climate change risk

The Pension Committee is responsible for approving the fund's policies and procedures including the fund's climate change strategy. Responsibility for the implementation of the strategy is held by Scheme Administrator and Head of Treasury & Pensions. The Pension Committee will review the strategy on an annual basis and agenda time will be scheduled twice a year for discussion of progress on the strategy. The Pension Board and Pension Committee will receive regular training on responsible investing topics including climate change, with the latter receiving updates quarterly.

As a primarily externally managed fund, the implementation of much of the management of climate-related risk is delegated onwards to portfolio managers, with oversight from the fund officers, and Aon, the investment consultant. Where appropriate, LGPS Central assists the fund in assessing and managing climate-related risks.

Figure 1: Depiction of the climate change strategy



## Evidence-based beliefs related to climate change

- 1. As a result of anthropogenic activities, the world is warming at an unsustainable rate. Already the world is approximately 1°C warmer than preindustrial levels. Unabated, such change would be devasting for our way of life.
- 2. We believe there is overwhelming evidence that climate change is impacting the environment. This would have long-term consequences for our financial system. We hold that the economic damages of climate change will outweigh the costs of precautionary mitigation.
- 3. Climate change is a financially material risk for the fund. It has the potential to impact our beneficiaries, employers, council, and all our holdings across asset classes. Due consideration of climate risk falls within the scope of the fund's fiduciary duty.
- 4. Climate change has the potential to impact the funding level of the fund through impacts on employer covenant, credit risk, asset pricing, and longer-term inflation, interest rates and demographic risk.
- **5.** The fund strongly supports the Paris Agreement on climate change.
- **6.** We believe that a transition to a low-carbon economy is essential. This requires greenhouse gas emissions to decline to net-zero by mid-point of the century. A major part of this process will focus on the transformation of the supply and demand for energy, for example decarbonization of district heating and transportation systems.
- 7. The fund believes all companies should align their business activities with the Paris Agreement on climate change. It is possible for a high-emitting company to undergo this transformation and thrive in the transition to a low-carbon future.
- 8. Investors have an important role to play in the transition to a low-carbon economy. For example, we would be less likely to realise a Paris-aligned energy transition were investors to cease influencing company behaviours.
- 9. A global co-ordinated response is needed to limit the rise in temperatures. No individual investor is influential enough to act alone. Governments, policymakers, consumers, companies and investors all have a role to play. Acting in collaboration will increase the likelihood of an orderly transition to a low-carbon economy.
- **10.** Climate-aware decisions can only be made with accurate, relevant, complete, and comparable

data alongside appropriate expertise to draw meaningful conclusions.

#### Objectives

## Identify, understand and assess risks and opportunities

We aim to utilise the best available information and tools to identify, understand and assess climate change risks and opportunities across regions and sectors that are material to our fund. This includes both relevant climate-related transition and physical risks and opportunities likely to impact our investment strategy and funding strategy.

#### **Fund resilience**

We aim to ensure our investment portfolio and our funding strategy are resilient to climate change impacts.

To achieve climate change resilience, we aim to ensure that material short, medium- and long-term climate change considerations play an integral part in the stewardship of our investment portfolio. This includes climate change integration in the selection and due diligence, and continuous monitoring of assets.

We aim to influence investee companies and fund managers through routine engagement and voting on climate change issues.

#### Policy advocacy and transparency

We aim to work alongside like-minded organisations to support the ambitions of the Paris Agreement. This includes advocating for Paris-aligned regulations and policies with governments, policy makers, the investment industry and other stakeholders. We aim to be fully transparent with our stakeholders through regular public disclosure, aligned with best practice.

#### Strategic actions

#### 1. Measurement & observation

We will make regular measurements and observations on the climate-related risks and opportunities relating to our fund. This includes:

- Identification of the most material climate-related risks and opportunities relevant to the fund
- A triennial economic assessment of the fund's asset allocation against plausible climate-related scenarios such as monitoring the likelihood of different climate scenarios, drawing on the fund's

- suppliers and advisers.
- A carbon risk metrics assessment of the fund's listed equities. This includes the following metrics; portfolio carbon footprint, fossil fuel exposure, carbon risk management and clean technology.
   The fund aims to expand this type of analysis to other asset classes once reliable climate-related data becomes available.

We aim to use the best available tools and techniques to analyse climate-related risks and opportunities the fund is exposed to. We recognise that certain methodologies are in the early stages of development, including measuring fund alignment with the Paris Agreement. As such, we will support efforts to develop credible methodologies.

Recognising the deficiency of relevant, consistent and comparable climate-related financial data, we will encourage disclosure and the adoption of the recommendations of the TCFD across our investment chain, including external managers and investee companies.

#### 2. Asset allocation

Where permitted by a credible evidence base, we will integrate climate change factors into reviews of our asset allocation, subject to the requirements of the investment strategy statement and funding strategy statement.

Like most investors, the fund is supportive of the development of target-setting methodologies, and of the increasing completeness of carbon datasets. The fund wishes to explore options to further manage climate-related risks and work is underway to assess options within the limitations of currently available data. As part of the continued development of the fund's climate strategy, the Pensions Committee is exploring ways to reduce the fund's carbon footprint, particularly in the listed equities portfolios.

#### 3. Selection, due diligence and monitoring

In our selection and due diligence of new funds we will assess the material climate-related risks and opportunities, alongside the manager's approach to managing climate risks.

Appointed investment managers will be regularly monitored to ensure climate-related risk is fully

- integrated into the investment process. The fund will make use of the IIGCC's "addressing climate risks and opportunities in the investment process" as an aid. In addition, the fund will:
- Discuss with our equity managers the influence of climate factors on their sector positioning
- Discuss with our real asset managers their physical risk resilience and GRESB participation
- Engage our corporate bond managers on their approach to assessing climate risk within their portfolios even when in the absence of reported GHG emissions data

Our expectations on climate risk management will be specified in investment mandates, investment management agreements and other relevant documentation.

#### 4. Purposeful stewardship

The fund will develop a climate stewardship plan. This will set clear goals of engagement with companies, fund managers, policy-makers and other organisations of influence. We will use stewardship techniques to manage the risks and opportunities in our investment portfolio, focusing on the risks and opportunities of greatest magnitude.

Through LGPS Central, the fund will join collaborations of like-minded institutional investors to collectively lobby for Paris-aligned climate policies and promote engagement.

We will make will use of our voting rights and will co-file or support climate-related shareholder resolutions.

#### 5. Transparency & disclosure

We will prepare and disclose a TCFD report annually, which will include our carbon risk metrics.

We will report progress on the climate stewardship plan to the Shropshire County Pension Fund committee on an annual basis.

We will publish an annual summary of our voting and engagement activity.

#### Annual review

This climate change strategy has been established to run for three years from September 2021 to September 2024 but will be reviewed annually.

In light of the dynamic characteristics of climate change and the uncertainty regarding the level and speed of policy makers' response to the climate change risk spectrum, we will review this climate change strategy on an annual basis.

As the fund progresses its focus on climate change, upon each annual review, we expect the climate strategy will be updated with more detail of specific processes and methods used to achieve the desired objectives. We cannot predict future investment returns of investments in the low carbon transition but we will consider investment options that seek competitive returns and can deliver additional societal and environmental benefit.

## Climate stewardship plan

**Appendix** 

06

**Agreed by Pensions Committee March 2023** 

#### Introduction

In August 2020 Shropshire County Pension Fund ("The fund") received an in-depth climate risk report from its pooling company, LGPS Central Limited.

One of the key recommendations from this report was for the fund to develop a climate stewardship plan. The climate stewardship plan identifies specific investee companies and portfolio managers in which stewardship techniques can be leveraged to further understand and manage climate-related risks within the fund. The climate stewardship plan aligns with and is supportive of the Task Force on Climate-related Financial Disclosures (TCFD) and relates to the third pillar – risk management.

The climate stewardship plan focuses specifically on climate change and complements ongoing stewardship activities on other environmental, social and governance factors.

The climate stewardship plan operates alongside the wider context, that for investments outside of LGPS Central, corporate engagements are also carried out through the appointed asset managers. In addition to LGPS Central the fund also invest in equities through Legal and General Investment Management (LGIM). The fund also engages Columbia Threadneedle Investments to carry out further engagement work with invested companies globally and is a member of the Local Authority Pension Fund Forum (LAPFF). The fund has regular oversight of and discussions with LGIM and Columbia Threadneedle Investments on their stewardship activity.

#### Scope

The fund's climate risk report included a bottom-up carbon risk metrics analysis of its equity portfolios. The carbon risk metrics utilised included: portfolio carbon footprint (weighted average carbon intensity), exposure to fossil fuel reserves, weight in clean technology, carbon risk management (via the transition pathway initiative) and financed emissions. The companies recommended for engagement were identified based on the following factors:

- Perceived level of climate risk, considering carbon risk metrics
- · Weight of the company in the fund
- Ability to leverage investor partnerships
- The fund managers recommended for engagement were identified based on the following factors:
- Perceived level of climate risk, considering

- carbon risk metrics and climate scenario analysis
- Size (by AUM) of the portfolio
- Whether the mandate is expected to be longterm

#### Climate stewardship plan

The fund will monitor engagements with a focus list of ten investee companies that face a high level of climate risk and are of particular significance to the fund's portfolio. Seven companies are captured by the Climate Action 100+ (CA100+) engagement project, in which our pooling company LGPS Central is an active participant.

Whilst the pooling company, LGPS Central will report to the fund on engagement activity, the fund itself plays an active role in monitoring engagements and engaging with LGPS Central for further information if needed.

Officers meet with investment managers on a quarterly basis to challenge and hold them to account on the companies they hold within their portfolios which have been identified within the stewardship plan. Updates on engagement and voting activities are provided on a quarterly basis to Pension Committee as part of the corporate governance report.

In leveraging this investor initiative, the fund is able to engage and monitor progress for the focus list companies against a newly established CA100+ net-zero benchmark framework. All companies have been asked to set a 2050 net-zero emissions ambition and to provide verifiable evidence of how that will be achieved in the short, medium and long-term. The first company assessments have been released by the IIGCC and the results are publicly available.

Company response and engagement progress will feed into voting decisions undertaken by the fund. The fund will engage these investee companies on all elements of the CA100+ framework but with particular emphasis on:

Company	Sector	Portfolio	Issue/ Objective
ВР	Energy	LGIM Solactive Portfolio	Continued improvement in achievement of CA100+ high level objectives     To duly account for climate risks in financial reporting
Glencore	Materials	LGPS Central Global Equity Active Multi Manager Fund	Continued improvement in achievement of CA100+ high level objectives, including attainment of specific indicators in the CA100+ benchmark
Lafargeholcim	Materials	LGPS Central Global Equity Active Multi Manager Fund	Paris-aligned accounts in line with IIGCC's Investor Expectations     Continued improvement in achievement of CA100+ high level objectives
NextEra Energy	Utilities	LGPS Central Global Equity Active Multi Manager Fund LGPS Central Global Sustainable Equities	Net - zero GHG emissions by 2050 or sooner ambition     Capital allocation alignment with Paris Agreement     Commitment to clear medium and long term GHG reduction targets
Ryanair	Industrials	LGIM Solactive Portfolio	Discussion re progress of the company's decarbonisation strategy
Royal Dutch Shell	Energy	LGIM Solactive Portfolio LGPS Central Global Equity Active Multi Manager Fund	To set and publish targets that are aligned with the goal of the Paris Agreement To set and publish targets that are aligned with the goal of the Paris Agreement To fully reflect net - zero ambition in its operational plans and budgets To set a transparent strategy on achieving net - zero emissions by 2050
RWE AG	Energy	LGPS Central Global Equity Active Multi Manager Fund	New addition as per the 2022 climate risk report     Achievement of CA100+ high level objectives     To duly account for climate risks in financial reporting
CRH PLC	Materials	LGPS Central Global Equity Active Multi Manager Fund	New addition as per the 2022 climate risk report     Achievement of CA100+ high level objectives     To duly account for climate risks in financial reporting
CF Industries	Materials	LGPS Central Global Equity Active Multi Manager Fund	New addition as per the 2022 cliimate risk report     Discussion re progress of the company's decarbonisation strategy
Iberdrola SA	Energy	LGPS Central Global Sustainable Equities	New addition as per the 2022 climate risk report     Achievement of CA100+ high level objectives     To duly account for climate risks in financial reporting

1 Ryanair and CF Industries are not part of the Climate Action 100+ engagement project. // 2 Climate Action 100+ (CA100+) was initiated in December 2017 and is supported by more than 500 investors with 47 trillion USD in AUM. The project builds on a relatively simple but powerful logic: Engage and influence the highest emitters (80% of global industrial emissions) and you influence whole sectors, markets and the global economy with a view to assisting an orderly transition to a low-carbon economy.

The fund will monitor identified investment managers to ensure climate-related risk is fully integrated into their investment processes. The fund will engage its managers on the following issues:

Asset class	Topic		
Equities	Stewardship activities with companies identified in the climate risk report     The influence of climate factors on sector positioning		
Fixed income	Approach to assessing climate risk in the absence of reported GHG emissions data     Engagement with the most intensive carbon issuers     Extent of investment in green bonds		
Real assets	Physical risk resilience     GRESB participation		

#### Further information

For further information about anything in or related to in this policy please contact:

Email: pensions@shropshire.gov.uk

Website: www.shropshirecountypensionfund.co.uk

Tel: 01743 252130

Write: Pensions, PO Box 4826, Shrewsbury, SY1 9LJ

#### Office hours

Monday to Thursday8.45am to 5.00pmFriday8.45am to 4.00pm

#### Timeline

The climate stewardship plan sets stewardship objectives over several years, and the fund will report on progress annually through its public facing climate risk report. The next progress update is expected in Q4 2023. During the annual refresh of the carbon risk metrics analysis, the focus list of investee companies and fund managers will be reviewed and amended if required.

## **Communications** policy statement

**Appendix** 

**Agreed by Pensions Committee December 2022** 

This statement has been prepared by Shropshire Council (the administering authority) to set out the communications strategy for the Shropshire County Pension Fund (the scheme), in accordance with Regulation 61 of the Local Government Pension Scheme (Administration) Regulations 2013.

## Introduction

This statement has been prepared in accordance with Regulation 61 of the Local Government Pension Scheme (Administration) Regulations 2013 by Shropshire County Pension Fund (the 'fund'). It sets out its communications approach with scheme members, employers, and other interested stakeholders.

The fund deals with over 220 employers and over 50,000 scheme members made up of contributing members, deferred members, and retired members in relation to the Local Government Pension Scheme (LGPS).

The main aim of the Shropshire County Pension Fund is to provide members and employers with an efficient pension administration service providing secure pension benefits which have been worked out accurately and paid on time. Timely and clear communication with both members and employers plays a key role in helping employers meet their statutory obligations and helps members plan their retirement.

The fund designs and delivers communications to scheme members and employers in a way that makes sure they can understand the LGPS. Information should be clear and simple to understand, as well as being accurate and easily accessible. It is important that members can understand their pension arrangements and make informed decisions when needed and employers understand their statutory responsibilities.

The pensions team work to maintain a thorough knowledge of the regulations to keep the confidence of its members. The pensions team should always be the first-place staff members turn to for LGPS pension information during their working life and in retirement. The fund also takes part in several national groups, with the aim of sharing best communication practices. The Joint Communications Group allows the fund to work with other local government authorities, giving group members the chance to share communication resources and develop joint projects, such as newsletters and member guides. The fund is also part of the Local Government Pensions Committee (LGPC), which publishes national communication material.

## Principles of communication

The fund has adopted five key principles that supports all its communication. The fund is committed to making sure:

- Communication is factual and presented in plain, easy to understand language.
- Communication is designed in a manner appropriate to its audience.
- Communication is issued in a timely manner.
- Communication keeps up with the developments and improvements in new technology.
- Communication is planned, co-ordinated and reviewed.

The fund is 'digital by default' unless a member requires the information in a paper format. Digital communication is used by the fund to deliver scheme information, increase member engagement and to give regular updates to employers. It can help meet member demand and expectation to regularly access pension information. It can also reduce the fund's environmental footprint by decreasing paper and printing usage. When information is asked for in paper format, a sustainable printing service will be used.

The fund makes every effort to make communication materials available in other formats such as large print, braille, audio tape and different languages, if requested.

The Local Government Pension Scheme is a desirable benefit for attracting employees to work in local government. For employers, it is a key part of their recruitment and retention package. The fund is also the last, and often the only, link between former staff members and their employers. The fund therefore has an important role in making sure effective communications continue even when members have left employment, have a deferred pension, or a pension in payment. The fund keeps in touch with all members and if contact is lost (for example, if a member has moved and not told the fund), a tracing exercise can be carried out to find the member and update their personal details.

The pensions team are committed to responding quickly to member requests for information. Information is given within set internal and regulatory timescales taking into consideration The Occupational and Personal Pension Schemes (Disclosure of Information) Regulations 2013 and other overriding legislation. The turnaround time

for dealing with standard requests for information is normally ten working days but may take longer depending on the request timing and the request itself.

When a request for information has been made, an acknowledgement receipt will be given, usually within three working days. If it is going to take longer than ten days to provide the information, members will be told when they are likely to receive it.

## How the fund communicates **Scheme literature**

A wide range of scheme literature is produced and updated by the fund for both members and employers. Copies are available on the fund website and can be provided in paper format upon request. All paper and electronic guides are made using similar branding and include full contact details for the pensions team. The fund has scheme guides which cover the scheme benefits, who is eligible and retirement options. Both new and prospective members are provided with basic information about the LGPS, such as how benefits are worked out, how member and employer contributions are calculated etc via the scheme guides.

## **One-to-one meetings**

For members who require a one-to-one meeting communication, appointments can be made with a member of the team. Virtual meetings will be encouraged but face to face meetings can be attended, depending on venue availability, and must be booked in advance. The fund will organise one-toone meetings at employer workplaces periodically. Employers can also ask for one-to-one meetings, but these requests will be considered depending on location and member interest.

## Helpdesk

The fund has a dedicated helpdesk which deals with all the incoming post, emails and telephone calls. The helpdesk contact details are published on all scheme literature. The helpdesk telephone number is 01743 252130 and email address is pensions@shropshire. gov.uk

The helpdesk is open from 8.45am to 5.00pm Monday - Thursday and 8.45am to 4.00pm on Friday. During team meetings and busy periods an automated answering service will be in place. All fund officers also have a direct telephone number and email address should they need to be contacted directly.

### Website

The fund has a website,

www.shropshirecountypensionfund.co.uk, which holds most of the scheme information including copies of scheme literature, policies and annual reports. There is a latest news page which is used to keep members up to date. There is also a news page on the employers' area of the website specifically aimed at employers. The website has been adapted to make sure it is accessible to view on electronic devices such as tablets and mobile phones. The website has been developed in line with accessibility standards and has a published compliance statement.

## 'My Pension Online'

A secure online portal gives members access to their pension record. The facility provides members with the opportunity to update their personal details, view annual benefit statements and perform benefit projections, as well as change death grant nominations. Members in receipt of a pension are also able to change bank details, check their annual pension and view monthly payments. The online system can be accessed via the fund's website homepage.

## Material changes to the scheme

The fund will inform members when any material changes are made to the LGPS via the website, email alerts or newsletter unless a paper notification has been requested. This information is normally given as soon as possible after the change takes effect, but in any event within three months after the change.

## **Email alerts**

The fund asks all members for an email address, so they can be contacted by the fund with the latest scheme news.

## **Presentations**

The fund delivers standard or tailored presentations on a wide range of pension topics for both employers and members around the county. These presentations are provided by fund staff at the request of employers, or organised by the fund, at geographically convenient locations or using virtual meeting technology. Presentations keep members informed of any changes that may affect their benefits.

### **Newsletters**

'Pension update' is the fund's in-house newsletter for active and deferred members and is sometimes produced as a collaborative project with other funds. This newsletter is issued periodically and aims to provide topical news articles and the latest information about the scheme and pensions in general. The newsletters are usually issued via email and published on the fund website.

InTouch is the fund's in-house newsletter for retired members. The newsletter is a useful way of providing updates on relevant changes in legislation as well as topical news articles.

## **Annual report & accounts**

The annual report is a statutory financial reporting document showing the fund's accounts over the previous 12 months, along with details on both investment and administration performance.

Members and employers are notified when the report has been published via email and the news pages of the fund website.

## **Annual update**

Members and employers will be provided with information annually from the fund's management team on the latest fund news. Information will be provided either through a news update on the website, the annual report, an in-person meeting or via a webinar/video update. Information covered will be scheme benefit changes, valuation position and how the fund considers economic, social and governance issues with its investments.

## **Videos**

When needed, the fund uses short videos to help explain the scheme.

## **Annual benefit statements**

It is a statutory requirement to provide annual benefit statements to both active and deferred members. Annual benefit statements are issued via 'My Pension Online', unless a paper copy has been requested. The statements include various pension details such as the current value of benefits, how they are calculated and when they become payable. The format of the statement is continually reviewed to provide members with the required statutory information in a clear and concise manner. Statements for active members must be issued by the 31 August each year and members are notified via email when statements become available to view.

## **Pension savings statement**

A pensions saving statement will be supplied to a member by the 6 October each year if their pension savings in the fund, during a pension input period, are more than the annual allowance limit.

## **Active members - new starters**

When eligible members are enrolled into the scheme, the employer is instructed to provide basic scheme information by issuing a scheme booklet either in paper format or via a link to the fund website. The fund also provides basic scheme information to new starters following a new employment notification. The fund produces a brief scheme guide on the Local Government Pension Scheme. This should be provided by scheme employers to all new employees as part of their letter of employment, terms and conditions – some employers choose to email this to new employees.

## **Retirement process booklet**

All active members on reaching retirement receive a comprehensive booklet providing information on the scheme and the retirement process.

## **Corporate induction courses**

Officers of the fund are invited to attend, or to contribute to, employer corporate inductions (including e-learning) for prospective members or new joiners.

## **Promotional campaigns**

The fund periodically produces dedicated marketing literature that is sent to those who choose not to join or opt to leave the scheme. This literature promotes the benefits of having an occupational pension and gives members who have opted out an option to re-join the scheme.

## P60 notification

Each member receiving a pension will have a P60 issued each year by the statutory deadline of 31 May.

## Pension increase notification

Following the publication of a Pensions Increase (Review) Order, the fund will adjust the relevant pensions in payment according to the order and make available the new annual pension amount to the member in 'My Pension Online'.

## Existence checks of retired members living abroad

The fund will, when appropriate, undertake to

establish the continued existence of pensioner members living abroad.

## Other employer communications

The increasing role of communication within all organisations means that more employers have staff newsletters, intranets and other communication facilities. The fund actively works to provide their employees with the best information and opportunities regarding the scheme and often provides information to be made available on intranets and websites.

## Employer specific communications **New or prospective employers**

Scheme information is given to all new and prospective scheme employers via information booklets or the employer's areas on the fund website.

## **Employer meetings & training sessions**

Meetings and training sessions are arranged for employers on a regular basis and will be delivered either in person or using virtual meeting technology. They are used to communicate issues with employers such as benefit regulation changes, administration changes, employer contribution rates and the funding level of the fund at each actuarial valuation.

## **Employers' guide**

An employers' guide is available to all employers, explaining the processes, procedures and forms needed to effectively discharge their pension administration responsibilities. The employers' guide is held on the employers' area of the website: www.shropshirecountypensionfund.co.uk

## **Employers bulletins**

Regular email bulletins are sent to all employers who are registered contacts. These emails aim to tell employers about the latest news, issues, events and regulatory changes. The bulletin is also used to communicate any consultations about policy and regulations.

## Monthly data requirements and end of year procedure

Employers must send monthly data to the pensions team for their scheme members to make sure their pension record is accurate. Employers in the fund must use a "middleware" facility called i-Connect that helps the fund and employers by improving the flow of member data from employers to the

fund, minimizing the risk of fines from the Pension Regulator by ensuring data is regularly supplied. The cost of this system is met by the fund. Guides for using i-Connect are published on the employer's area on the fund website.

Each year employers must submit a year end return and compliance statement. Employers are contacted towards the end of the financial year with the yearend template, forms and instructions for completion.

### Webinars

Webinars are used to give information to employers without them having to travel for meetings. Employers can learn from the comfort of their desks and ask questions while the presentation is taking place. Webinar content varies depending on feedback received from employers and target specific topics where they feel they lack knowledge. Webinars can also be recorded and sent to employers who were unable to attend.

## **Reporting breaches**

The fund has a reporting breaches policy and procedure. This makes sure anyone responsible for reporting and whistle blowing can find, assess and report (or record if not reported) a breach of pensions law. All potential breaches of the law are recorded by the fund and the scheme employer informed that it has been recorded as a breach. Each employing authority must choose a named individual to act as the main point of contact about any aspect of administering the LGPS. If an employer has built up multiple recorded breaches, the main contact will be told and asked to help resolve any outstanding issues and reduce the risk of reoccurrence.

## **Governance and communications Pension Committee**

The Pension Committee is made up of member representatives, employing authorities, trade union representatives and a retired member representative. The committee has an on-going training programme for members and officers to ensure that decision making is on an informed basis. Training forms part of the quarterly committee meeting.

Knowledge building and training is provided via the fund's officers, advisors and external training courses. Pension Committee reports are available on the council's website www.shropshire.gov.uk and by following the link for 'Committees, meetings and

decisions' and on the 'Pension Committee' page on: www.shropshirecountypensionfund.co.uk

## **Pensions Board**

Under the LGPS Governance Regulations 2015, a Pension Board was introduced on 1 April 2015 to ensure effective governance and administration of the scheme.

The Local Pension Board is responsible for assisting Shropshire Council, the Scheme Manager, to secure compliance with:

- The Local Government Pension Scheme Regulations;
- Any other legislation relating to the governance and administration of the scheme, and;
- Requirements imposed by The Pensions
  Regulator in relation to the scheme and to ensure
  the effective governance and administration of
  the scheme.

The Pension Board consists of an equal number of employer and employee representatives. Training can form part of the Pensions Board meeting and board members are invited to all other LGPS related training sessions and Pension Committee meetings/training sessions.

Pension Board reports are available on the council's website www.shropshire.gov.uk and by following the link for 'Committees, meetings and decisions' and on the 'Pension Board' page on: www.shropshirecountypensionfund.co.uk

Surveys and self-assessments of the knowledge and skills of both the Pensions Committee and Pensions Board members are regularly undertaken. More information can be found in the training policy.

## **Management team**

The Head of Pensions – LGPS Senior Officer is responsible for the Pensions Administration Team and the Pension Investment Team. The Pensions Management Team meets on a weekly basis to discuss items in relation to the running of the team and regulation changes. It comprises the Pensions Administration Manager and Team Leaders. A similar monthly meeting is held between the Head of Pensions - LGPS Senior Officer, the Pensions Administration Manager, Pension investment staff and Team Leaders on a rotational basis.

## **Team meetings**

Team meetings involving all staff are held monthly.

Notes of all meetings and items arising from such meetings are passed through to the Head of Pensions – LGPS Senior Officer and to Shropshire Council's s151 Officer, if necessary.

## **Training**

The fund seeks to continually improve the ability of staff to communicate effectively and to understand the importance of good communication. Both general and pension-specific training is provided to all staff as part of the fund's commitment to staff development. This includes the Public Sector Pension Scheme modules on the Pensions Regulators online e-portal. The fund conducts performance appraisals for its entire staff. The fund's training requirements are documented in the training policy held on the fund website.

### Intranet and email

Each member of staff has access to email and a storage drive which contains electronic copies of many of the key documents, procedures, minutes and circulars.

## **Policy documents**

All the fund's approved policies can be found on the website: www.shropshirecountypensionfund.co.uk

## Communication with other bodies Mercer (pension fund actuary)

The fund performs an actuarial valuation as required by the regulations. The actuary also deals with interim valuations when needed and gives information and advice about a range of issues affecting the fund. These issues include dealing with new and ceasing employers, bulk transfers and regulatory changes.

## Legal advice

The fund obtains legal advice from Shropshire Council as appropriate on benefits administration and investment matters. External legal advice is also obtained as and when required.

## Department for Levelling up, Housing and Communities (DLUHC)

The fund communicates with the DLUHC while in consultation on proposals for changes to the scheme regulations or any other legislation matters.

Trade unions or member representatives

The fund liaises with trade unions or other member

representatives to ensure that details of the LGPS availability are brought to their members' attention and assist in providing information, in circumstances such as negotiations under TUPE, to make sure, whenever possible, continued access to the LGPS. The fund works with the trade unions to check the scheme is understood by all interested parties. The fund ensures that all pension-related issues are communicated effectively with the trade unions through representation on the Pensions Committee or via member representatives on the Pensions Board.

### **Press & media**

The fund, in conjunction with the council's communications unit, actively engages with the press and other media organisations in order to ensure clarity, facts and fair representation.

## **Shrewsbury Regional Pension Officer's Group** (SPOG)

The Shropshire County Pension Fund (SCPF) hosts the Shrewsbury Pension Officers Group which meets on a quarterly basis. The group, comprised of a number of local authority funds, discuss technical queries and legislation matters of common interest.

## **National working groups**

The fund is involved at national level in an LGPS Technical Officer Group, Local Government Association (LGA) Communications Working Group and LGPS Central Strategic Administration group.

## Joint working with other pension funds

To reduce costs and share best practice, the fund leads on collaborative working with other pension funds. Representatives from each fund meet quarterly to discuss communications issues.

## **LGPS Central Investment Working Group/ Practitioners Advisory Forum**

The fund has an active involvement in the LGPS Central Investment Working Group and Practitioners Advisory Forum with the seven LGPS funds in the West Midlands region where common investment issues between funds are discussed.

The fund also participates in the LGPS Central Pension Administration Working Group. This where responsible administration officers attend, on a regular basis, to discuss key LGPS issues and working practices.

## Software provider group

Members of the team attend user group meetings with the pensions administration software provider, to make sure the administration system can deal with regulation changes when they happen, and to discuss how the system is used on a day-to-day basis.

## How communication is measured **Surveys**

Surveys are issued to members periodically with various correspondences, including retirements and benefit quotes. Surveys are also published to the website and via email. This allows the fund to evaluate the service provided. Survey responses are collated and reviewed at regular intervals when running a satisfaction exercise.

## **Employer satisfaction survey**

A survey is given to employers, periodically to allow the fund to review the service and methods of communication provided to employers. The responses are collated and used to identify any employer requirements and possible areas for improvement.

## **Compliments, complaints and comments**

Any compliments, complaints or comments made in letter, e-mail or verbally, are recorded. The fund aims to always learn from the feedback received and to make improvements to the service.

## **Data Protection Data Protection Act**

The fund is required to hold and keep a record of certain information on scheme members which is needed to administer the fund. The fund is a data controller under the Data Protection Act 2018 and is required to protect the information it holds about scheme members and communicate the legal basis for holding, storing and using the information. The fund has published a summary and full privacy notice for scheme members and employers. Statements on 'how we use your data' are published on documentation supplied to scheme members.

The fund is committed to keeping member data safe and uses Shropshire Council's policies on information sharing. Pension benefits information can only be provided directly to the scheme member and cannot be requested by a third-party. Information shared with employers will only be supplied when necessary and via a secure portal or email encryption. Further

information can be found in the fund's full privacy notice.

All fund officers are required to undertake annual 'Protecting Information' training.

Dealing with freedom of information requests
The Freedom of Information Act (FOI) means that
members of the public and organisations have rights
of access to information held by public bodies.

Requests for information under the Freedom of Information Act or similar legislation should be sent to: information.request@shropshire.gov.uk

Fund publications				
Document	Issued	Aimed at	Availability	Reviewed
Brief scheme guide	Upon notification of a new employment / when requested	All members	Paper on request/ website	Annually and as regulations change
Retirement process booklet	With retirement forms	To retiring active members	Paper/ website	Annually and as regulations change
Thinking of retiring- guide for active members	To active members when required	Active members	Website	Annually and as regulations change
Thinking of retiring- guide for deferred members	To deferred members when required	Deferred members	Website	Annually and as regulations change
Leaving before retirement booklet	As required	Prospective Deferred Members	Website	Annually and as regulations change
Topping up your pension guide	As required	Active members	Paper on request/ website	Annually and as regulations change
Internal dispute resolution procedure (IDRP) booklet	As required	All members and employers	Paper on request/ website	Annually and as regulations change
Divorce booklet	As required	All members	Paper on request/PDF on website	Annually and as regulations change
Annual benefit statements	Annually by 31 August	Active/deferred/pension credit	Paper on request /online via My Pension Online	Annually
P60	Annually by 31 May	Pensioner members/dependents	Paper	Annually
Pensions increase notification	Annually	Pensioner members	My Pension Online	Annually
Monthly pension payment confirmation	Monthly	Pensioner members/dependents	My Pension Online	Monthly
Annual report	Annually in line with regulations	All stakeholders	Paper upon request / website	Annually
Members newsletter	As required	Active/deferred members	Paper when requested / on website	As regulations change when required
InTouch- pensioner newsletter	As required	Retired members	Paper / website	As required
Valuation report	Every three years	Employers/ all stakeholders	Website	Every three years
Investment strategy statement	Continuously	All members/ stakeholders	Website	As required*
Governance compliance statement	Continuously	All members/ stakeholders	Website	As required*
Administration strategy statement	Continuously	Scheme employers	Website	As required*
Funding strategy statement	Continuously	Employers	Website	Every three years
Climate change strategy/climate risk reports	Annually	All members/stakeholders	Website	Annually
Reporting breaches policy	Continuously	All stakeholders	Website	As required*
Training policy	Continuously	All stakeholders	Website	As required*
Employer events policy	Continuously	All employers	Website	As required*
Communications policy statement	Continuously	All stakeholders	Website	As required*

<sup>\*</sup>At least every three years

Fund meetings, presentations and training					
Event	Frequency	Available to	Availability	Reviewed	
Annual updates	Annually	All members / employers / Fund managers	Website, video on website	Annually	
Workplace presentations	As required	Prospective/active members	Face-to-face or virtual meeting	As required	
Induction presentations	When requested by employer	Prospective members	Face-to-face or virtual meeting	As required	
Employer meetings and training	As required	Scheme employers	Face-to-face / webinars / videos on website	As regulations change/as required	

Other fund communications					
Method	Frequency	Available to	Availability	Reviewed	
Website	Continually	All stakeholders	Online	Continuously	
Help desk	Within office hours	All members / employers and all other stakeholders	Face-to-face (if available) or virtual meeting appointment/ telephone / paper correspondence /email	N/A	
Email alerts	As required, when there is a significant website update / event / regulation change	All members/ employers	Email	As required	
Pension consultations	As required	Active members	Face to face (if available) or virtual meeting	As required	
New starter letter	Monthly	Active members	Paper	As regulations change/as required	
Encouraging new members campaign	When required	Prospective eligible members	When required	When required	
Existence checks of pensioners living abroad	As required	Pensioner members	As required	As required	
Service quality survey	Continually	Active/ deferred/ retired members	Paper / email	As required	
Employers guide including forms	As required	Employers	Website	As regulations change/ as required	
Employers email bulletin	As required	Employers	Email alerts	As regulations change/ as required	
Employer satisfaction survey	As required	Employers	Paper /online survey	As required	

## Reporting breaches policy statement

**Appendix** 

08

**Agreed by Pensions Committee on March 2023** 

## 1. Introduction

**1.1** This document sets out the procedures to be followed by certain persons involved with the Shropshire County Pension Fund, the Local Government Pension Scheme managed and administered by Shropshire Council, in relation to reporting breaches of the law to the Pensions Regulator.

1.2 Breaches can occur in relation to a wide variety of the tasks normally associated with the administrative function of a scheme such as keeping records, internal controls, calculating benefits and making investment or investment-related decisions.

**1.3** This procedure document applies, in the main, to:

- all members of the Shropshire Pension Board:
- all officers involved in the management of the pension fund including members of the Treasury Team and Pensions Administration Team, and Executive Director of Resources (Section 151 Officer);
- any professional advisers including auditors, actuaries, legal advisers and fund managers; and
- officers of employers participating in the Shropshire County Pension Fund who are responsible for Local Government Pension Scheme matters.

## 2. Requirements

2.1 This section clarifies the full extent of the legal requirements and to whom they apply.

## 2.2 Pensions Act 2004

Section 70 of the Pensions Act 2004 (the Act) imposes a requirement on the following persons:

- a trustee or manager of an occupational or personal pension scheme;
- a member of the pension board of a public service pension scheme;
- a person who is otherwise involved in the administration of such a scheme an occupational or personal pension scheme;
- the employer in relation to an occupational pension scheme;
- a professional adviser in relation to such a scheme; and
- a person who is otherwise involved in advising the trustees or managers of an occupational or personal pension scheme in relation to the scheme, to report a matter to The Pensions Regulator as soon as is reasonably practicable

where that person has reasonable cause to believe that:

- i. a legal duty relating to the administration of the scheme has not been or is not being complied with, and
- ii. the failure to comply is likely to be of material significance to The Pensions Regulator.

The act states that a person can be subject to a civil penalty if he or she fails to comply with this requirement without a reasonable excuse. The duty to report breaches under the act overrides any other duties the individuals listed above may have. However the duty to report does not override 'legal privilege'. This means that, generally, communications between a professional legal adviser and their client, or a person representing their client, in connection with legal advice being given to the client, do not have to be disclosed.

## 2.3 The Pension **Regulator's Code of Practice**

Practical guidance in relation to this legal requirement is included in The Pension Regulator's Code of Practice including in the following areas:

- implementing adequate procedures.
- judging whether a breach must be reported.
- submitting a report to The Pensions Regulator.
- whistleblowing protection and confidentiality.

## 2.4 Application to the **Shropshire County Pension Fund**

This procedure has been developed to reflect the guidance contained in The Pension Regulator's Code of Practice in relation to the Shropshire County Pension Fund and this document sets out how the board will strive to achieve best practice through use of a formal reporting breaches procedure.

## 3. The Shropshire County Pension **Fund reporting breaches procedure**

**3.1** The following procedure details how individuals responsible for reporting and whistleblowing can identify, assess and report (or record if not reported) a breach of law relating to the Shropshire County Pension Fund. It aims to ensure individuals responsible are able to meet their legal obligations, avoid placing any reliance on others to report. The procedure will also assist in providing an early warning of possible malpractice and reduce risk.

### 3.2 Clarification of the law

Individuals may need to refer to regulations and guidance when considering whether or not to report a possible breach. Some of the key provisions are shown below:

- Section 70(1) and 70(2) of the Pensions Act 2004
- Employment Rights Act 1996
- Occupational and Personal Pension Schemes (Disclosure of Information) Regulations 2013 (Disclosure Regulations)
- Public Service Pension Schemes Act 2013
- Local Government Pension Scheme Regulations (various)
- The Pensions Regulator's Code of Practice. In particular, individuals should refer to the section on 'Reporting breaches of the law', and for information about reporting late payments of employee or employer contributions, the section of the code on 'Maintaining contributions'.
- **3.3** Further guidance and assistance can be provided by the Head of Pensions LGPS Senior Officer, provided that requesting this assistance will not result in alerting those responsible for any serious offence (where the breach is in relation to such an offence).

## 3.4 Clarification when a breach is suspected

Individuals need to have reasonable cause to believe that a breach has occurred, not just a suspicion. Where a breach is suspected the individual should carry out further checks to confirm the breach has occurred. Where the individual does not know the facts or events, it will usually be appropriate to check with the Executive Director of Resources (Section 151 Officer), the Monitoring Officer, a member of the Pensions Committee or Pension Board or others who are able to explain what has happened. However there are some instances where it would not be appropriate to make further checks, for example, if the individual has become aware of theft, suspected fraud or another serious offence and they are also aware that by making further checks there is a risk of either alerting those involved or hampering the actions of the police or a regulatory authority. In these cases The Pensions Regulator should be contacted without delay.

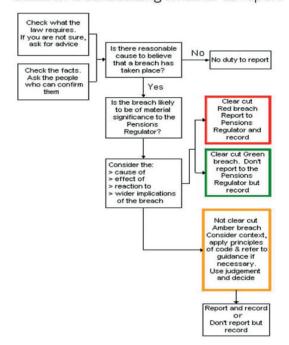
## 3.5 Determining whether the breach is likely to be of material significance

To decide whether a breach is likely to be of material significance an individual should consider the

following, both separately and collectively:

- cause of the breach (what made it happen);
- effect of the breach (the consequence(s) of the breach);
- · reaction to the breach; and
- wider implications of the breach.
- **3.6** Further details on the above four considerations are provided in appendix A to this procedure.
- **3.7** The individual should use the traffic light framework described in appendix B to help assess the material significance of each breach and to formally support and document their decision.
- **3.8** A decision tree is provided overleaf to show the process for deciding whether or not a breach has taken place and whether it is materially significant and therefore requires to be reported.

Decision-tree: deciding whether to report



## 3.9 Referral to a level of seniority for a decision to be made on whether to report

Shropshire Council has a designated Monitoring Officer to ensure the council acts and operates within the law. They are considered to have appropriate experience to help investigate whether there is reasonable cause to believe a breach has occurred, to check the law and facts of the case, to maintain records of all breaches and to assist in any reporting to The Pensions Regulator, where appropriate. If breaches relate to late or incorrect payment of contributions or pension benefits, the matter should

be highlighted to the Head of Pensions - LGPS Senior Officer at the earliest opportunity to ensure the matter is resolved as a matter of urgency. Individuals must bear in mind, however, that the involvement of the Monitoring Officer is to help clarify the potential reporter's thought process and to ensure this procedure is followed. The reporter remains responsible for the final decision as to whether a matter should be reported to The Pensions Regulator.

**3.10** The matter should not be referred to any of these officers if doing so will alert any person responsible for a possible serious offence to the investigation (as highlighted in section 2). If that is the case, the individual should report the matter to The Pensions regulator setting out the reasons for reporting, including any uncertainty – a telephone call to the regulator before the submission may be appropriate, particularly in more serious breaches.

## 3.11 Dealing with complex cases

The Head of Pensions - LGPS Senior Officer may be able to provide guidance on particularly complex cases. Information may also be available from national resources such as the Scheme Advisory Board or the LGPC Secretariat (part of the LGA Group - http://www. lgpsregs.org/). If timescales allow, legal advice or other professional advice can be sought and the case can be discussed at the next board meeting.

## 3.12 Timescales for reporting

The Pensions Act and Pension Regulators Code require that if an individual decides to report a breach, the report must be made in writing as soon as reasonably practicable. Individuals should not rely on waiting for others to report and nor is it necessary for a reporter to gather all the evidence which The Pensions Regulator may require before taking action. A delay in reporting may exacerbate or increase the risk of the breach. The time taken to reach the judgements on "reasonable cause to believe" and on "material significance" should be consistent with the speed implied by 'as soon as reasonably practicable'. In particular, the time taken should reflect the seriousness of the suspected breach.

## 3.13 Early identification of very serious breaches

In cases of immediate risk to the scheme, for instance, where there is any indication of dishonesty, The Pensions Regulator does not expect reporters to seek an explanation or to assess the effectiveness of proposed remedies. They should only make such immediate checks as are necessary. The more serious the potential breach and its consequences, the more urgently reporters should make these necessary checks. In cases of potential dishonesty the reporter should avoid, where possible, checks which might alert those implicated. In serious cases, reporters should use the quickest means possible to alert The Pensions Regulator to the breach.

## 3.14 Recording all breaches even if they are not reported

The record of past breaches may be relevant in deciding whether to report a breach (for example it may reveal a systemic issue). Shropshire Council will maintain a record of all breaches identified by individuals and reporters should therefore provide copies of reports to the Head of Pensions - LGPS Senior Officer. Records of unreported breaches should also be provided as soon as reasonably practicable and certainly no later than within 20 working days of the decision made not to report. These will be recorded alongside all reported breaches. The record of all breaches (reported or otherwise) will be included in the quarterly monitoring report at each Pension Committee, and this will also be shared with the Pension Board.

## 3.15 Reporting a breach

Reports must be submitted in writing via The Pensions Regulator's online system at www.tpr.gov.uk/exchange, or by post, email or fax, and should be marked urgent if appropriate. If necessary, a written report can be preceded by a telephone call. Reporters should ensure they receive an acknowledgement for any report they send to The Pensions Regulator. The Pensions Regulator will acknowledge receipt of all reports within five working days and may contact reporters to request further information. Reporters will not usually be informed of any actions taken by The Pensions Regulator due to restrictions on the disclosure of information.

**3.16** As a minimum, individuals reporting should provide:

- full scheme name (Shropshire County Pension Fund);
- description of breach(es);
- any relevant dates;
- name, position and contact details;
- role in connection to the scheme; and
- employer name or name of scheme manager (the latter is Shropshire Council).

**3.17** If possible, reporters should also indicate:

- the reason why the breach is thought to be of material significance to The Pensions Regulator;
- scheme address (provided at the end of this procedures document);
- scheme manager contact details (provided at the end of this procedures document);
- pension scheme registry number (10051249);
   and
- whether the breach has been reported before.

**3.18** The reporter should provide further information or reports of further breaches if this may help The Pensions Regulator in the exercise of its functions. The Pensions Regulator may make contact to request further information.

## 3.19 Confidentiality

If requested, The Pensions Regulator will do its best to protect a reporter's identity and will not disclose information except where it is lawfully required to do so. If an individual's employer decides not to report and the individual employed by them disagrees with this and decides to report a breach themselves, they may have protection under the Employment Rights Act 1996 if they make an individual report in good faith.

## 3.20 Reporting to Pensions Committee and Pension Board

A report will be presented to the Pensions Committee and the Pension Board on a quarterly basis setting out:

- all breaches, including those reported to The Pensions Regulator and those unreported, with the associated dates;
- in relation to each breach, details of what action was taken and the result of any action (where not confidential);
- any future actions for the prevention of the breach in question being repeated; and

 highlighting new breaches which have arisen in the last year/since the previous meeting.

**3.21** This information will also be provided upon request by any other individual or organisation (excluding sensitive/confidential cases or ongoing cases where discussion may influence the proceedings). An example of the information to be included in the quarterly reports is provided in appendix C to this procedure.

### 3.22 Review

This reporting breaches procedure was originally developed in November 2015. It will be kept under review and updated as considered appropriate by the Executive Director of Resources (Section 151 Officer). It may be changed as a result of legal or regulatory changes, evolving best practice and ongoing review of the effectiveness of the procedure.

## 4. Further Information

**4.1** If you require further information about reporting breaches or this procedure, please contact:

## **Justin Bridges**

Head of Pensions - LGPS Senior Officer

 $\textbf{Email:} \ just in. bridges@shropshire.gov.uk$ 

**Telephone:** 01743 252 072

## **Debbie Sharp**

## **Pension Administration Manager**

Email: debbie.sharp@shropshire.gov.uk

**Telephone:** 01743 252 192

Write: Pensions, PO Box 4826, Shrewsbury SY1 9LJ

## **Designated officer contact details:**

## **Monitoring Officer**

**Email:** tim.collard@shropshire.gov.uk **Telephone:** 01743 252 733

## **Appendix A**

## **Determining whether a breach** is likely to be of material significance

To decide whether a breach is likely to be of material significance individuals should consider the following elements, both separately and collectively:

- cause of the breach (what made it happen);
- effect of the breach (the consequence(s) of the breach);
- reaction to the breach: and
- wider implications of the breach.

## The cause of the breach

Examples of causes which are likely to be of concern to The Pensions Regulator are provided below:

- acting, or failing to act, in deliberate contravention of the law:
- dishonesty;
- incomplete or inaccurate advice;
- poor administration, i.e. failure to implement adequate administration procedures;
- poor governance; or
- slow or inappropriate decision-making practices.

When deciding whether a cause is likely to be of material significance individuals should also consider:

- whether the breach has been caused by an isolated incident such as a power outage, fire, flood or a genuine one-off mistake.
- whether there have been any other breaches (reported to The Pensions Regulator or not) which when taken together may become materially significant.

## The effect of the breach

Examples of the possible effects (with possible causes) of breaches which are considered likely to be of material significance to The Pensions Regulator in the context of the LGPS are given below:

Committee/board members not having enough knowledge and understanding, resulting in pension boards not fulfilling their roles, the scheme not being properly governed and administered and/or scheme managers

- breaching other legal requirements.
- Conflicts of interest of committee or board members, resulting in them being
- prejudiced in the way in which they carry out their role and/or the ineffective governance and administration of the scheme and/or scheme managers breaching legal requirements.
- Poor internal controls, leading to schemes not being run in accordance with their scheme regulations and other legal requirements, risks not being properly identified and managed and/or the right money not being paid to or by the scheme at the right time.
- Inaccurate or incomplete information about benefits and scheme information provided to members, resulting in members not being able to effectively plan or make decisions about their retirement.
- Poor member records held, resulting in member benefits being calculated incorrectly and/or not being paid to the right person at the right time.
- Misappropriation of assets, resulting in scheme assets not being safeguarded.
- Other breaches which result in the scheme being poorly governed, managed or administered.

## The reaction to the breach

A breach is likely to be of concern and material significance to The Pensions Regulator where a reach has been identified and those involved:

- do not take prompt and effective action to remedy the breach and identify and tackle its cause in order to minimise risk of recurrence;
- are not pursuing corrective action to a proper conclusion; or
- fail to notify affected scheme members where it would have been appropriate to do so.

## The wider implications of the breach

Reporters should also consider the wider implications when deciding whether a breach must be reported. The breach is likely to be of material significance to The Pensions Regulator where the fact that a breach has occurred makes it more likely that further breaches will occur within the fund or, if due to maladministration by a third party, further breaches will occur in other pension schemes.

## Appendix B

## Traffic light framework for deciding whether or not to report

It is recommended that those responsible for reporting use the traffic light framework when deciding whether to report to The Pensions Regulator. This is illustrated next:



Where the cause, effect, reaction and wider implications of a breach, when considered together, are likely to be of material significance.

These must be reported to The Pensions Regulator.

**Example:** Several members' benefits have been calculated incorrectly. The errors have not been recognised and no action has been taken to identify and tackle the cause or to correct the errors.



Where the cause, effect, reaction and wider implications of a breach, when considered together, may be of material significance. They might consist of several failures of administration that, although not significant in themselves, have a cumulative significance because steps have not been taken to put things right. You will need to exercise your own judgement to determine whether the breach is likely to be of material significance and should be reported.

**Example:** Several members' benefits have been calculated incorrectly. The errors have been corrected, with no financial detriment to the members.



However the breach was caused by a system error which may have wider implications for other public service schemes using the same system.

Where the cause, effect, reaction and wider implications of a breach, when considered together, are not likely to be of material significance. These should be recorded but do not need to be reported.

**Example:** A member's benefits have been calculated incorrectly. This was an isolated incident, which has been promptly identified and corrected, with no financial detriment to the member. Procedures have been put in place to mitigate against this happening again.

## All breaches should be recorded even if the decision is not to report.

When using the traffic light framework individuals should consider the content of the red, amber and green sections for each of the cause, effect, reaction and wider implications of the breach, before you consider the four together. Some useful examples of this is framework is provided by The Pensions Regulator at the following link:

www.thepensionsregulator.gov.uk/codes/code-related-notifiable-events.aspx

## Appendix C

## **Example Record of Breaches**

Date	Category (e.g. administration, contributions, funding, investment, criminal activity)	Description and cause of breach	Possible effect of breach and wider implications	Reaction of relevant parties to breach	Reported / Not reported (with justification if not reported and dates)	Outcome of report and/or investigations	Outstanding actions

# Training policy statement

**Appendix** 

09

**Agreed by Pensions Committee on March 2023** 

## Introduction

This is the training policy of the Shropshire County Pension Fund, which is managed and administered by Shropshire Council. The training policy is established to aid all to whom this policy applies in having sufficient knowledge and understanding ensuring that all decisions, actions, and other activities are carried out in an informed and appropriate way.

This means that advice and guidance from external bodies can be challenged and tested appropriately and that the fund's operational and strategic direction is in accordance with best practice and guidance. The training policy has the aim of ensuring that the Shropshire County Pension Fund is managed by individuals who have the appropriate levels of knowledge and skills.

## Aims and objectives

Shropshire Council recognises the importance of its role as administering authority of the Shropshire County Pension Fund on behalf of its stakeholders which include:

- Over 47.000 current and former members of the
- Over 145 employers

All to whom this policy applies are expected to continually demonstrate their own personal commitment to training and to ensuring that these objectives are met.

To assist in achieving these objectives and the creation of this policy, the fund adopts the following seven principles and the guidance included in the Chartered Institute of Public Finance (CIPFA) Code of Practice 2021:

- This LGPS administering authority adopts the key principles of the Code of Practice on LGPS Knowledge and Skills.
- 2. This LGPS administering authority recognises that effective management, governance, decision making and other aspects of the delivery of the LGPS can only be achieved where those involved have the requisite knowledge and skills to discharge the duties and responsibilities allocated to them.
- 3. This administering authority has in place formal and comprehensive objectives, policies and practices, strategies and reporting arrangements for the effective acquisition and retention of LGPS knowledge and skills for those responsible

- for the management, delivery, governance, and decision making of the LGPS.
- These policies and practices will be guided by reference to a comprehensive framework of knowledge and skills requirements such as those set down in the CIPFA LGPS Knowledge and Skills Framework.
- **5.** This administering authority will ensure that it has adequate resources in place to ensure all staff, members, or other persons responsible for the management, decision making, governance and other aspects of the delivery of the LGPS acquire and retain the necessary LGPS knowledge and skills.
- 6. This administering authority will report annually on how its knowledge and skills policy has been put into practice throughout the financial year in the fund's annual report.
- 7. This administering authority has delegated the responsibility for the implementation of the requirements of the CIPFA Code of Practice to the appropriate officer, who will act in accordance with the administering authority's knowledge and skills policy statement, and. where they are a CIPFA member, with CIPFA Standards of Professional Practice (where relevant).

## Relevant legislation and guidance

This policy has been prepared following the key areas of relevant legislation and guidance include the following:

- The Chartered Institute of Public Finance and Accountancy (CIPFA) Knowledge and Skills framework for LGPS Committee members and LGPS Officers, Pension Board Members and the Code of Practice
- MiFID II
- Pensions Act 2004
- Public Service Pensions Act 2013
- Statutory Government guidance
- Guidance from England and Wales Scheme Advisory Board (SAB)
- The Pensions Regulator's (TPR) Code of **Practice**

## CIPFA knowledge and skills framework

The CIPFA knowledge and skills framework identifies eight areas of knowledge and skills as the core technical requirements for those working in public sector pensions finance where appropriate knowledge and skills should be achieved and maintained. They are:

- pensions legislation and guidance
- pensions governance
- funding strategy and actuarial methods
- pensions administration and communication
- pensions financial strategy, management, accounting, reporting and auditing standards
- investment strategy, asset allocation, pooling, performance and risk management
- financial markets and products
- pension services procurement, contract management and relationship management.

Justin Bridges, Head of Pensions LGPS Senior Officer is the fund's designated named individual responsible for ensuring that this training policy is implemented. This is in line with principle seven of the CIPFA Code of Practice.

## To whom this policy applies

This training policy applies to all individuals that take on a decision making, scrutiny, operational, or oversight role in the fund. This includes:

- Officers of the administering authority involved in the management and administration of the fund
- Members of the Pension Committee, including scheme member and employer representatives
- Members of the Pension Board, including scheme member and employer representatives.

## Training plan

The fund recognises the importance of training in ensuring Pension Committee members, Pension Board members and officers attain, and then maintain, the relevant knowledge and skills.

The fund's approach to training will be supportive with the intention of providing Pension Committee members, Pension Board members and officers with regular sessions that will contribute to their level of skills and knowledge. The fund will develop a rolling training plan, which takes account the level of knowledge and understanding of technical pensions topics required according to the role of the individual.

Training requirements for key individuals will be identified having regard for:

- topics identified in relevant frameworks or in publications by relevant bodies (e.g. CIPFA, TPR, Government guidance etc)
- the workplan of the fund; and
- current or topical issues.

Training plans should include the competencies highlighted in relevant frameworks, as well as special topics – for example:

- a focus on decisions to be made in the forward plan of committee business
- those relating to areas of change or special interest.

## **Individual training needs**

A training needs analysis will be developed for committee members, board members and officers to identify the key areas in which training is required. This evaluation will be undertaken on an annual basis. Training on the identified areas will be provided as necessary and on an ongoing refresher basis. The fund's rolling training plan will ensure these training requirements are met and maintain training records of key individuals against the training plan.

## **Topic based training**

The need for appropriately timed training in relation to current topics, such as when decisions are required in relation to complex issues or in new areas not previously considered will be provided as required.

## **General awareness**

There is an expectation on those to which this policy applies that they should maintain a reasonable knowledge of ongoing developments and current issues and have a good level of general awareness of pension related matters appropriate for their roles.

## How training will be provided

Training will be delivered through a variety of methods including:

- in-house training sessions provided by officers and/or external providers;
- virtually using webinars, online conferences and e-learning platforms
- shared training with other LGPS funds or framework arrangements
- training at meetings (e.g. committee or pension board) provided by officers and/or external advisers;

- external training events, such as those organised by the Local Government Association (LGA), CIPFA, or Pensions and Lifetime Saving Association (PLSA)
- attendance at seminars and conferences offered by industry-wide bodies, such as those organised by the LGA, LGC Pension Investment Seminars, CIPFA, Local Authority Pension Fund Forum or PLSA
- circulation of reading material, including fund committee reports and minutes from attendance at seminars and conferences;
- attendance at meetings and events with the fund's investment managers and advisors
- links to on-line training such as that provided by The Pensions Regulator;
- the funds' website: www.shropshirecountypensionfund.co.uk and national LGPS websites where scheme information is available.
- fund policies and documents such as the annual report, governance compliance statement, administration strategy, funding strategy statement and investment strategy statement.
- Telephone conference briefings
- Qualifications, particularly those relevant to senior officers

## **Induction process**

On joining either as an officer, a pension committee, or pensions board member, the fund will provide induction training in a timely manner. This should also include, where appropriate, access to any induction information which forms part of the administering authorities' corporate induction be provided with documentation that would provide a basic understanding of the fund (i.e. Introduction to the LGPS guide). Guidance from The Pensions Regulator states newly appointed members of committees should attain the required level of knowledge within six months of being appointed. The fund will aim to comply with this recommendation. An evaluation will be undertaken in the form of a short self-assessment questionnaire to develop an appropriate individual training plan.

## Monitoring knowledge and skills

To identify whether the objectives of this policy are being met, the fund will maintain a training log which records attendance at training and compare this to the training plan. An assessment will be made on whether committee and pension board members and senior officers have the required knowledge and skills required to undertake their role. As a minimum, the fund will carry out the following to monitor and review knowledge and skills:

- record attendance at training and ensure action is taken where poor attendance is identified
- prepare training plans for committee members and officers
- require members and officers to undertake selfassessment against the required competencies
- communicate regularly with members and officers, encouraging them to highlight training needs on an ongoing basis.

A record of training and meetings attended will be kept up-to-date and made available to stakeholders in the fund's annual report and accounts each year. Individuals are responsible for ensuring their training record is up-to-date and accurate.

## Key risks

The key risks to the delivery of this policy are outlined below. The pension fund committee members, with the assistance of the Pension Board and officers, will monitor these and other key risks and consider how to respond to them.

- Changes to the committee and/or Pension Board membership and/or officer's potentially diminishing knowledge and understanding.
- Poor attendance and/or a lack of engagement at training and/or formal meetings by committee members, Pension Board members and/or other officers resulting in a poor standard of decision making, administration and/or monitoring.
- Insufficient resources being available to deliver or arrange the required training.
- The quality of advice or training provided not being of an acceptable standard.
- Substitute members who may not have the same level of knowledge, skills and access to training as the main committee members. Substitute members should ideally have sufficient knowledge and skills to fulfil the role effectively and be provided with access to training as required.

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## Success measures and reporting

Knowledge gaps will be identified in annual assessment with success measured against the previous year and whether the knowledge gap has been fulfilled. The training record will record attendance and when available training evaluation forms should be kept, and results analysed to evaluate the training undertaken.

A report will be presented to the committee and the Pension Board on an annual basis setting out:

- the training provided/attended in the previous year at an individual level;
- commentary on how this compares to the training plan; and
- any actions required, such as a review of the training plan.

This information will also be included in the fund's annual report and accounts. The funds committee members and Pension Board members will be provided with details of forthcoming seminars, conferences and other relevant training events.

The information will report on meeting the objectives within their policy and will include how the fund is complying with CIPFA's Code of Practice, the CIPFA Framework and statutory government guidance.

## Costs

Where there is a cost involved in providing the training this will be met directly by the fund. However, training provided by investment managers and some of the training events are provided at no cost.

## The relevant competencies and degree of knowledge and understanding required.

To ensure all individuals to whom this policy applies work towards what is required a knowledge matrix has been developed, which shown below. The matrix determines the level of knowledge required of the eight core technical areas highlighted by the CIPFA guidance for officers, committee and the pension board. The core areas listed below have been identified as the key skills that lie at the core in the training for those involved in public sector pension's finance. The knowledge matrix is not exhaustive and other technical or non-pensions related skills will be identified on an individual basis within job descriptions or via annual assessment.

## Key roles in the LGPS -Degree of knowledge and understanding required

TThe arrangements for the governance and delegation of responsibilities are outlined in the governance compliance statement and Shropshire Council's constitution (where appropriate). In line with principle two of the CIPFA Code of Practice, the degree of knowledge and understanding required is that which is appropriate for the purposes of enabling the individual to properly exercise their delegated responsibility on behalf of the administering authority. The guidance outlined in CIPFA's Code of Practice on Knowledge and Skills 2021 will be used to ensure the relevant competencies apply to specific responsibilities.

Accordingly, regardless of the range of responsibilities, those exercising a delegated responsibility on behalf of the administering authority and to whom this policy applies must be conversant with:

- the rules of the LGPS, and
- any document recording policy about the funding, investment, administration, communications or governance which is for the time being adopted in relation to the scheme.

Such persons must have knowledge and understanding of:

- the law relating to pensions, and
- such other matters as may be prescribed in legislation and guidance.

The degree of knowledge and understanding required is that which is appropriate for the purposes of enabling the individual to properly exercise their delegated responsibility on behalf of the administering authority.

## Knowledge matrix

Core technical area	Officers (job description)	Pensions Committee	Pension Board
Pensions legislation/ LGPS regulations	С	А	C*
Public sector pensions governance	С	А	C*
Pensions administration	E	А	C*
Pensions accounting and auditing standards	E	С	С
Financial services procurement and relationship management	E	С	А
Investment performance and risk management	E	С	А
Financial markets and product knowledge	С	С	А
Actuarial methods, standards and practices	С	С	А

= Awareness of

C = Conversant (i.e. working knowledge)

\*Statutory requirement (Paragraphs 34-36 of the Pensions Regulator's Code of Practice state that: A member of the Pensions Board of a public sector pension scheme must be conversant with the rules of the scheme, any document recording policy about the administration of the scheme which is for the time being adopted in relation to the scheme and must also have a knowledge and understanding of the law relating)

## **Further information**

For further information about anything in or related to in this policy please contact:

Email: pensions@shropshire.gov.uk

Website: www.shropshirecountypensionfund.co.uk

**Telephone:** 01743 252 130

Write: Pensions, PO Box 4826, Shrewsbury, SY1 9LJ





## **Contact us**

## **Further Information**

If you can read this but know someone who can't, please contact the Pensions Helpline so we can provide this information in a more suitable format.

## Administered by:

Pension Services, Shropshire Council, Shirehall, Abbey Foregate, Shrewsbury, SY2 6ND

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